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To: Members of the Cabinet

# Notice of a Meeting of the Cabinet

Tuesday, 15 September 2009 at 2.00 pm

County Hall, Oxford, OX11ND

Joana Simons

Joanna Simons Chief Executive

September 2009

Contact Officer: Sue Whitehead

#### Membership

#### Councillors

Mitchell - Leader

David Robertson - Deputy Leader of the Council

C.H. Shouler - Cabinet Member for Finance & Property

Jim Couchman - Cabinet Member for Adult Services

lan Hudspeth - Cabinet Member for Growth & Infrastructure

Louise Chapman - Cabinet Member for Childre, Young People &

**Families** 

Michael Waine - Cabinet Member for Schools Improvement

Mrs J. Heathcoat - Cabinet Member for Safer, Stronger Communities
Rodney Rose - Cabinet Member for Transport Implementation

The Agenda is attached. Decisions taken at the meeting will become effective at the end of the working day on 29 April 2009 unless called in by that date for review by the appropriate Scrutiny Committee. Copies of this Notice, Agenda and supporting papers are circulated to all Members of the County Council.

Date of next meeting: 20 October 2009

### **Declarations of Interest**

This note briefly summarises the position on interests which you must declare at the meeting. Please refer to the Members' Code of Conduct in Section DD of the Constitution for a fuller description.

#### The duty to declare ...

You must always declare any "personal interest" in a matter under consideration, ie where the matter affects (either positively or negatively):

- (i) any of the financial and other interests which you are required to notify for inclusion in the statutory Register of Members' Interests; or
- (ii) your own well-being or financial position or that of any member of your family or any person with whom you have a close association more than it would affect other people in the County.

#### Whose interests are included ...

"Member of your family" in (ii) above includes spouses and partners and other relatives' spouses and partners, and extends to the employment and investment interests of relatives and friends and their involvement in other bodies of various descriptions. For a full list of what "relative" covers, please see the Code of Conduct.

#### When and what to declare ...

The best time to make any declaration is under the agenda item "Declarations of Interest". Under the Code you must declare not later than at the start of the item concerned or (if different) as soon as the interest "becomes apparent".

In making a declaration you must state the nature of the interest.

#### Taking part if you have an interest ...

Having made a declaration you may still take part in the debate and vote on the matter unless your personal interest is also a "prejudicial" interest.

#### "Prejudicial" interests ...

A prejudicial interest is one which a member of the public knowing the relevant facts would think so significant as to be likely to affect your judgment of the public interest.

#### What to do if your interest is prejudicial ...

If you have a prejudicial interest in any matter under consideration, you may remain in the room but only for the purpose of making representations, answering questions or giving evidence relating to the matter under consideration, provided that the public are also allowed to attend the meeting for the same purpose, whether under a statutory right or otherwise.

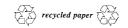
#### Exceptions ...

There are a few circumstances where you may regard yourself as not having a prejudicial interest or may participate even though you may have one. These, together with other rules about participation in the case of a prejudicial interest, are set out in paragraphs 10 – 12 of the Code.

#### Seeking Advice ...

It is your responsibility to decide whether any of these provisions apply to you in particular circumstances, but you may wish to seek the advice of the Monitoring Officer before the meeting.

If you have any special requirements (such as a large print version of these papers or special access facilities) please contact the officer named on the front page, but please give as much notice as possible before the meeting.



## **AGENDA**

- 1. Apologies for Absence
- 2. **Declarations of Interest** see guidance note oppositte
- **3. Minutes** (Pages 1 8)

To confirm the minutes of the meeting held on 21 July 2009 (CA3) and to receive for information any matters arising therefrom.

- 4. Petitions and Public Address
- **5. Financial Monitoring** (Pages 9 110)

Cabinet Member: Finance & Property

Forward Plan Ref: 2009/034

Contact: Kathy Wilcox, Principal Financial Manager (01865 323981)

Report by Assistant Chief Executive & Chief Finance Office (CA5).

This report sets out the Council's forecast financial position for the 2009/10 financial year based on four months of actuals to the end of July 2009. It includes projections for revenue, balances, reserves and capital. The report sets out explanations where the forecast revenue outturn is significantly different from the budget along with proposals to recover the position where appropriate.

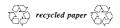
The in – year Directorate forecast is an overspend of £4.013m for revenue and £14.166m for general balances. After taking into account the forecast revenue overspend, the consolidated revenue balances forecast is £10.153m.

Carry forwards from 2008/09 were approved by Cabinet on 23 June 2009 as part of the Provisional Outturn Report for 2008/09 and are now included in the latest budget.

The report also includes an updated Capital Programme and update about progress in respect of Building Schools for the Future.

#### The Cabinet is RECOMMENDED to:

- (a) note the report;
- (b) approve the virements as set out in Annex 2a;
- (c) approve the supplementary estimate request as set out in Annex 2f and paragraph 26 and 33;



- (d) approve the transfer of £0.027m surplus pay inflation from Community Safety to the Efficiency Savings Reserve as set out in paragraph 48; and
- (e) Confirm agreement that the Readiness to Deliver statement for Building Schools for the Future should be submitted to the Partnership for Schools by 17 September 2009.

#### 6. **Service and Resource Planning Report for 2010/11 - 2014/15** (Pages 111 - 144)

Cabinet Member: Finance & Property

Forward Plan Ref 2009/135

Contact: Lorna Baxter, Assistant Head of Finance (01865 323971)

Report by the Chief Executive, Assistant Chief Executive – Strategy and Assistant Chief Executive & Chief Finance Officer (**CA6**)

This report is the first in a series on the service and resource planning process for 2010/11 to 2014/15, providing councillors with information on the budget issues for 2010/11 and the medium term. The report presents the current Medium Term Financial Plan (MTFP) as agreed by Council on 10 February 2009 and the assumptions on which it is based. It sets out the known and potential financial issues for 2010/11 and beyond which impact on the existing MTFP and the proposals for planning to meet these pressures, which were endorsed by Cabinet in July 2009.

This report sets out the Service and Resource Planning process for 2010/11, although it is mostly concerned with finance and the implications are set out in the main body of the report. The Council is required under the Local Government Finance Act 1992 to set a budget requirement for the authority and an amount of Council Tax. This first report forms an initial basis for those requirements that will lead to the budget requirement and Council Tax being agreed in February 2010.

#### Cabinet is RECOMMENDED to:

- (a) note the report;
- (b) approve the Service and Resource Planning Process for 2010/11; and
- (c) provide advice on the development of the Financial Strategy

#### 7. Local Transport Plan 3 (Pages 145 - 162)

Cabinet Member: Growth & Infrastructure

Forward Plan Ref 2009/129

Contact: Joanne Clegg, Project Manager (Local Transport Plan),

(01865 815546)

Report by Head of Transport (CA7).

This report sets out the results of the initial stages of consultation on the draft objectives for Oxfordshire's third Local Transport Plan (LTP3) and seeks a decision on the prioritisation of those objectives. It also informs members of the environmental criteria

that will be used for the Strategic Environmental Assessment (SEA) of the LTP and sets out the stages of developing the SEA.

Two series of consultations have recently taken place in relation to LTP3. Comments have been invited on the draft set of ten objectives for the LTP and on the scoping report for the SEA. Public focus groups were asked for their views on how the relative priorities of the objectives apply in each of the four settlement types that have been identified to help with recognising the differentiation between parts of Oxfordshire (Oxford, larger towns, market towns and rural Oxfordshire).

An update on the consultation results from both series of consultations will be provided at the meeting.

#### Cabinet is RECOMMENDED to

- (f) approve the prioritisation of the objectives for each of the four types of settlement as set out in the report, subject to consideration of the views of the Growth & Infrastructure Committee; and that the Head of Transport in consultation with the Cabinet Members for Growth & Infrastructure and Transport Implementation be authorised to make any necessary changes; and
- (b) note the consultation undertaken on the Strategic Environmental Assessment.
- 8. Southern Central Oxfordshire Transport Study (SCOTS) (Pages 163 174)

Cabinet Member: Growth & Infrastructure

Forward Plan Ref: 2009/068

Contact: Jacqui Cox, Principal Transport Planner (01865 815713)

Report by Head of Transport (CA8).

The purpose of this report is to inform members of the progress made in developing the Southern Central Oxfordshire Transport Study (SCOTS) Strategic Transport Package being put forward for the Didcot – Wantage/Grove area of southern Oxfordshire, which is part of the 'Accessing Science Vale UK' strategy work being undertaken.

The report and decisions are required to allow Oxfordshire County Council to form a strategic response to the Vale of White Horse (VoWHDC) and South Oxfordshire (SODC) District Councils' Local Development Framework (LDF) proposals for southern central Oxfordshire. As such it will become part of the evidence base for both SODC's and the VoWHDC's LDFs.

The main themes discussed in the report are how/why SCOTS has come about, the Transport Package being put forward to mitigate the planned growth in the area, the environmental, financial and staff implications associated with the package. The report also sets out the next steps required to complete this work and the risks associated with it

#### The Cabinet is RECOMMENDED to:

(g) Approve in principle the strategic transport package required to mitigate

growth in the SCOTS area to 2026, subject to the further work being undertaken, including funding options; and

- (b) Delegate the decision to add to or amend the SCOTS to the Director for Environment and Economy, in consultation with the Cabinet Member of Growth and Infrastructure, should the further work reveal that changes are necessary.
- 9. Chiltern Railways Project Evergreen 3 (Pages 175 190)

Cabinet Member: Growth & Infrastructure

Forward Plan Ref: 2009/091

Contact: Adrian Saunders, Rail Development Officer (01865

815080)

Report by Head of Transport (CA 9).

Chiltern Railways will shortly be submitting a Transport and Works Act application for works to enable introduction of a new half hourly rail service between London Marylebone and Oxford via High Wycombe and Bicester. Works would include a short new stretch of railway in Bicester, upgrading and partially doubling the existing railway between Oxford and Bicester, improvement of Bicester Town station, a new Parkway station at Water Eaton and new platforms at, and track approaching, the north end of The County Council will be a consultee on this application and needs Oxford station. The report discusses the potential benefits of the proposal; its to form a view on it. relationship with the East West rail proposal over the same stretch of line; its relationship with the County Council's Access to Oxford project; possible implications for the Water Eaton Park and Ride site: other transport implications: implications for green belt policy; implications for minerals and waste strategies; implications for public rights of way; and some other issues. It invites the Cabinet to consider in principle the overall County Council view on the proposal, and any conditions to be applied to that view.

#### Cabinet is RECOMMENDED to:

- (a) advise Chiltern Railways that, if the full transport benefits as now outlined in this report continue to be offered, the council supports in principle the Evergreen 3 proposals subject to:
- (1) the submission of a full and acceptable Transport Assessment which addresses the points raised in Annex 2 of this report;
- (2) the Transport and Works Act application being accompanied by evidence to demonstrate that there are very special circumstances which justify the development on the site in the green belt;
- (3) the proposals accommodating the existing Aggregates Rail Depot and, if appropriate, the development of a Materials Recovery Facility at the Water Eaton site;
- (4) satisfactory arrangements to ensure that there is no prejudice to continued operation of the free County Council car park at Water Eaton for bus access to the city centre and hospitals;

(5) effective liaison with the Access to Oxford project to upgrade Oxford station;

and on the basis that Chiltern Railways should also pay due regard to all other impacts in Oxfordshire of their proposals, including in particular the Rights of Way issues mentioned in the report.

- (b) delegate to the Heads of Transport and Sustainable Development, in consultation with the Cabinet Member for Growth and Infrastructure, the authority to respond to the TWA application and other aspects of this project as it develops, in accordance with the general principles outlined in this report.
- **10.** Oxford School (Pages 191 220)

Cabinet Member: Schools Improvement

Forward Plan Ref: 2008/092

Contact: Janet Tomlinson, Director for Children, Young People &

Families (01865 815122)

Report by Director for Children, Young People & Families (CA10).

Oxford School is a 'National Challenge School' because its headline GCSE results fall below a nationally acceptable threshold of 30% or more students gaining 5 or more grades A\*-C (including English and mathematics). Local Authorities are expected to consider radical proposals which will bring about significant and sustained improvements, including whether such schools should be replaced by academies. An 'Expression of Interest' in exploring the academy option has been submitted to the Department for Children, Schools & Families. If approved, it will result in the release of funding from the DCSF for the undertaking of a detailed feasibility study. This will consider the viability of creating an academy to replace Oxford School as well as ascertain the views of a wide range of stakeholders, including parents, students, staff, elected and community representatives.

#### Cabinet is RECOMMENDED to:

- (a) note the content of the Expression of Interest;
- (b) agree to proceed with the 'Feasibility Study; and
- (c) request officers to bring a further report on the outcomes of consultations undertaken as part of the 'Feasibility Study'.
- 11. Secondary School Provision in the Grove/Wantage Area (Pages 221 224)

Cabinet Member: Schools Improvement

Forward Plan Ref: 2009/107

Contact: Roy Leach, Strategic Lead

Report by Report by Director for Children, Young People & Families (CA11).

The Wantage and Grove area has been identified as an area offering the potential for significant additional housing. If this housing is built it will require additional secondary school provision to meet the anticipated increased demand for school places. A previous review of secondary school places confirmed the desirability of rationalising the current King Alfred's School, Wantage from its current 3 sites to just two.

The report explores the implications of one or more significant housing developments in the Wantage and Grove area and how the secondary school needs arising from these can be met alongside delivering the King Alfred's School rationalisation.

#### Cabinet is RECOMMENDED to

- (h) note the contents of this report and confirm that a new secondary school (with sixth form provision) should be planned and available prior to significant development as part of Grove airfield and/or North East Wantage; and
- (b) request officers, once Oxfordshire's position regarding Building Schools for the Future is confirmed, to work together with King Alfred's School governors to try to reach agreement on a strategy to achieve rationalisation of the school onto 2 sites.

#### **12.** Chipping Norton Care Home (Pages 225 - 230)

Cabinet Member: Adult Services Forward Plan Ref 2009/145

Contact: Nick Welch, Head of Major Programmes (01865 323575)

Report by Head of Major Programmes (CA12).

This report sets out the arrangements that are required to secure the funding the development of a Primary Health Care Centre in Chipping Norton, which is an integral element to the overall development of community health and care home services. The County Council is undertaking the development of a care home through the existing arrangements between itself and the Oxfordshire Care Partnership but these do not cover the development of the Primary Health Care Centre. Specific arrangements and guarantees are required of the County Council by the scheme's developers and funders. This report gives the details and of the guarantees that are required, the implications for the Council, and seeks formal agreement for these arrangements.

Cabinet is RECOMMENDED to approve the proposed arrangements with the Oxfordshire Care Partnership, Bedfordshire Pilgrims Housing Association and the Oxfordshire PCT whereby

(a)in the event of the Project Agreement dated 20 December 2001 being terminated, the County Council would meet the outstanding finance charges applicable to both the Care Home and the Community Health Facility and would grant a direct lease of the Community Health Facility to

the PCT at a rent sufficient to repay those charges over the remainder of the initial 30 years finance period; and

(b)in the event of the PCT either failing to enter into the Sub-subunderlease with OCP after the Community Health Facility has been constructed or committing a major breach of covenant resulting in forfeiture of the Sub-subunderlease and becoming liable to pay the outstanding finance charges on the Community Health Facility to OCP/BPHA, the County Council would stand as guarantor for the PCT. This would make the County Council responsible for payment of the outstanding finance charges on the Community Health Facility to BPHA and recovering such payment through a "Compensation Agreement" with the PCT (or by taking legal action if the PCT did not comply with the terms of the Compensation Agreement).

#### **13.** London Road - Osler Road to Wharton Road (Pages 231 - 238)

Cabinet Member: Transport Implementation

Forward Plan Ref 2009/106

Contact: Colin Baird, Principal Engineer (01865 815536)

Report by the Head of Transport (CA13).

This is the third section of the London Road Corridor to be developed to make bus journeys quicker and more reliable and improve road safety for all users. Additionally this project seeks to enhance the Headington Shopping Centre through the use of quality surface materials to footway areas and the de-cluttering of unnecessary street furniture. The scheme was the subject of a public consultation process and Transport Decisions Committee approved the final design on 2 July 2009.

This improvement scheme to the London Road corridor is a key part of the County Council's second Local Transport Plan and its Capital Programme. The delays experienced by the large numbers of people travelling along the route by bus are very significant and, as a result, there is a continuing major impact on the reliability and attractiveness of buses as an alternative to the car for journeys in this area. The accident rate on the London Road is around twice the national average for a major route such as this. Most of the accidents result in slight injury but of the 4 serious accidents 3 were pedestrians and one was a cyclist. The measures to reduce speeds together with improved crossing provision should bring the severity and frequency of accidents down.

The scheme is estimated at £2.035 million including fees. Funding has been allocated from the Capital Programme for the financial years 2008/09 to 2010/11 and comprises of Supported Capital Expenditure (SCE) and developer funding. The programmed start of construction is April 2009.

Approval of the Financial Project Appraisal is sought.

Cabinet is RECOMMENDED to approve Project Appraisal H192 for the London

#### Road Corridor (Osler Road- Wharton Road) scheme.

#### **14. Government Draft Legislative Programme** (Pages 239 - 252)

Cabinet Member: Leader Forward Plan Ref 2009/152

Contact: Steven Howell, Assistant to the Cabinet (01865 816376)

Report by Head of Strategy (CA14).

The 2009/10 draft legislative programme was announced by Government at the end of June. It sets out proposed legislation for the next session of parliament, to be announced in the Queen's speech in late 2009. Comments are invited on the proposed programme, individual bills and specific policy issues by 21 September 2009.

This paper summarises the bills in the programme and the implications for the county council for those that are relevant to the county council and our services. Key legislative changes affecting Oxfordshire County Council are highlighted below:

- proposals to enshrine in law the Government's commitment to eradicate child poverty by 2020- to introduce an incentive to support up to four carbon capture and storage projects on a commercial scale
- a number of proposals around improving performance in schools, including introducing a set of guarantees of a good standards of education for each child
- new powers of intervention in Youth Offending and enabling the media to report on certain family proceedings in court
- the continuation of the equalities legislation currently progressing through parliament, including banning negative age discrimination

Cabinet is RECOMMENDED to endorse the proposed County Council response to proposals.

#### **15.** Establishment Review (Pages 253 - 258)

Cabinet Member: Deputy Leader

Forward Plan Ref 2009/73

Contact: Sue Corrigan, Strategic HR Manager (01865 810280)

Report by Head of Human Resources and Organisational Development (CA15).

This report gives an update on activity since the implementation of the Establishment Review and associated Recruitment Approval process on 1 August 2005. It provides detail on the overall objectives of the review and summarises progress made against the targets which were agreed to ensure delivery of those objectives. Details of the agreed establishment figure at 30 June 2009 in terms of Full Time Equivalents is provided, together with the detailed staffing position at 30 June 2009. These are shown in the report by directorate and service area.

The report also provides information on current activity and in addition there is

information on grant funded posts and those vacancies which are being covered by agency staff and at what cost.

#### The Cabinet is RECOMMENDED to:

- (a) note the report;
- (b) confirm that the Establishment Review continues to meet the Cabinet's requirements in reporting and managing staffing numbers.

#### **16.** Forward Plan and Future Business (Pages 259 - 262)

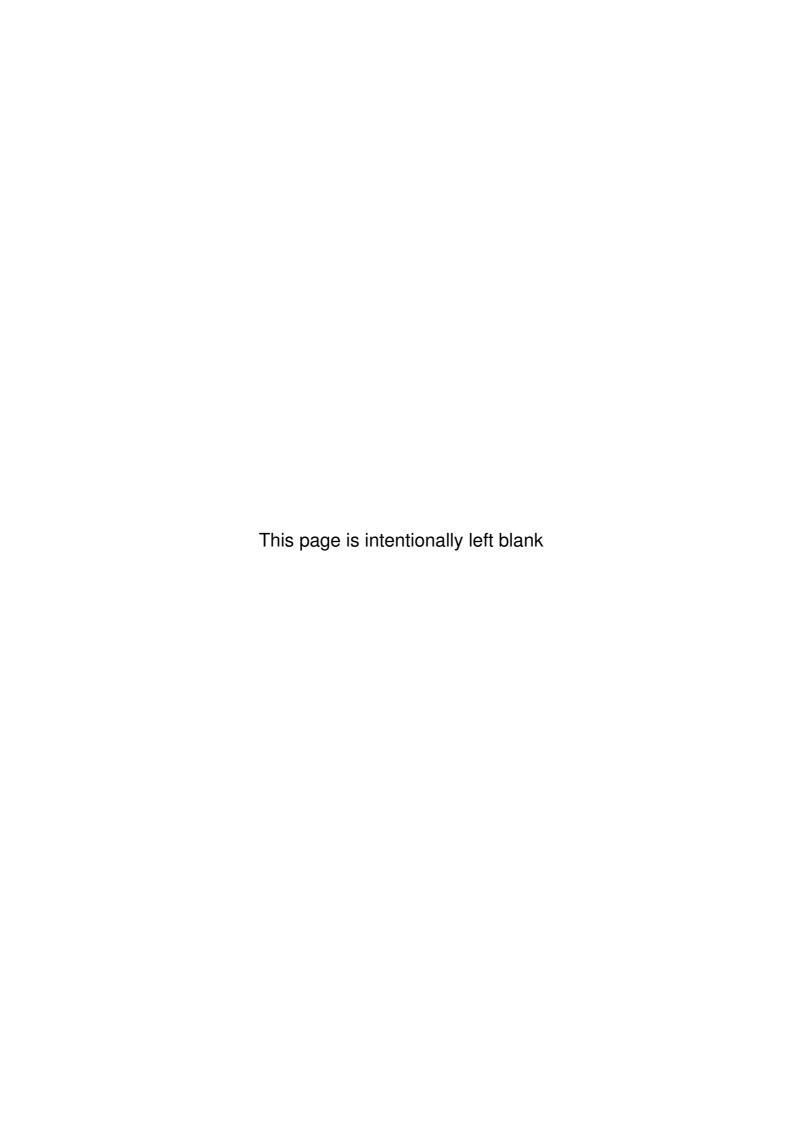
Cabinet Member: All

Contact Officer: Sue Whitehead, Committee Services Manager (01865 810262)

The Cabinet Procedure Rules provide that the business of each meeting at the Cabinet is to include "updating of the Forward Plan and proposals for business to be conducted at the following meeting". Items from the Forward Plan for the immediately forthcoming meetings of the Cabinet appear in the Schedule at **CA.** This includes any updated information relating to the business for those meetings that has already been identified for inclusion in the next Forward Plan update.

The Schedule is for noting, but Cabinet Members may also wish to take this opportunity to identify any further changes they would wish to be incorporated in the next Forward Plan update.

The Cabinet is RECOMMENDED to note the items currently identified for forthcoming meetings.



#### **ITEM CA3**

#### **CABINET**

**MINUTES** of the meeting held on 21 July 2009 commencing at 2.00 pm and finishing at 3.52 pm.

#### Present:

**Voting Members:** Councillor Keith R Mitchell CBE – in the chair

Councillor David Robertson Councillor C.H. Shouler Councillor Jim Couchman Councillor Ian Hudspeth Councillor Louise Chapman Councillor Michael Waine Councillor Rodney Rose Councillor Mrs J. Heathcoat

Other Members in Attendance:

Councillor Alan Armitage (for Agenda Item 6) Councillor Jean Fooks (for Agenda Item 11) Councillor Janet Godden (for Agenda Item 12)

Officers:

Whole of meeting: S. Whitehead (Legal & Democratic Services).

Part of meeting:

Agenda Item	Officer Attending
5 6	<ul><li>L. Baxter (Financial Planning), T. Chapple</li><li>L. Baxter and Kathy Wilcox (Financial Planning)</li></ul>
7	Director for Environment & Economy, Howard Cox (Sustainable Development)
8	Director for Environment & Economy, Ian Walker (Sustainable Development)
9 10	A. Milward (Children, Young People & Families) Head of Partnership Working

The Cabinet considered the matters, reports and recommendations contained or referred to in the agenda for the meeting, together with a schedule of addenda tabled at the meeting, and decided as set out below. Except insofar as otherwise specified, the reasons for the decisions are contained in the agenda and schedule, copies of which are attached to the signed Minutes.

#### 68/09 DECLARATION OF INTEREST

Councillor David Robertson declared a personal interest in Item 9, Madley Brook Primary School as Chair of Governors. He took no part in the discussion or voting thereon

#### **69/09 MINUTES**

The Minutes of the meeting held on 23 June 2009 were approved and signed.

#### **Matters Arising**

Minute No 66/09 – The School Organisation Stakeholders Group had been omitted from the original annex and the Cabinet confirmed that appointment to that Group be on the basis of political proportionality.

#### 70/09 PETITIONS AND PUBLIC ADDRESS

The following requests to address the meeting had been agreed:-

Request from	Agenda Item
Mr Hugh-Jones	11

Mr Hugh Jones speaking on agenda item 11, Implementing the Manifesto Pledges, expressed concern at the impact of the pledge to freeze Council tax on those people who relied on council services. He queried why no mention had been made of the 10% efficiency savings before the election. He referred to a number of possible savings and in referring to the improvements in the services for older people questioned what was to be done for people with disabilities who did not fit into that category.

At this point Councillor John Tanner sought permission for parents attending the meeting to address it on a matter not on the agenda. The Chairman referred to the rules in relation to addressing the Cabinet meeting as set out in the constitution and ruled the request out of order.

#### 71/09 TREASURY MANAGEMENT OUTTURN

(Agenda Item 5)

The Cabinet considered a report (CA5) which set out the Council's Treasury Management Outturn financial position for the 2008/09 financial year.

The report fulfilled the CIPFA Code of Practice on Treasury Management 2001 requirement for the receipt of an annual report summarising the Treasury Management activity within 6 months of year-end.

CASEP1509R010.doc Page 2

The Council's external debt had increased from £392.38m on 1 April 2007 to £402.38m on 31 March 2009. All new long-term debt had been arranged through the Public Works Loans Board. The weighted average rate of interest paid on long-term debt during 2008/09 was 4.9578%.

Security and liquidity of cash had been prioritised over returns and the council had adopted a cautious approach to lending to financial institutions, temporarily suspending those on ratings watch negative from the lending list. The council had also imposed a maximum lending limit of 3 months in the latter half of the financial year.

The council had achieved an in-house deposit return of 5.16% and continued to use 2 external fund managers, Investec and Scottish Widows Investment Partnership (SWIP). Investec had earned an average return of 7.78% and SWIP 5.43%.

The Strategic Measures interest on balances outturn was £7.516m compared to a budget of £4.935m. It was noted that the additional net interest earned was as a result of higher temporary cash balances, due to capital programme slippage and higher than budgeted interest received as a result of the 'credit crunch'.

The Cabinet Member for Finance & Property referred to the difficult financial situation in the last year and gave credit to the Assistant Chief Executive & Chief Finance Officer and her team for achieving the best possible outcomes.

**RESOLVED:** to note the Council's treasury management activity carried out in 2008/09

#### 72/09 FINANCIAL MONITORING

(Agenda Item 6)

The Cabinet considered the second financial monitoring report (CA6) for the 2009/10 financial year that covered the period up to the end of May 2009 for both revenue and capital budgets.

An in-year overspend for the Directorates was forecast to be £2.743m.

The year-end forecast of general balances showed a forecast of £14.326m. After taking into account the forecast Directorate outturn, the consolidated revenue balances forecast was £11.538m.

Councillor Armitage, speaking as Shadow Cabinet Member for Finance & Property commented on the report. In particular he noted that he would be monitoring the position with regard to Shared Services and expressed some surprise at the late discovery of the savings referred to in part 4 of the report.

Cabinet Members responded to the individual points made. The Cabinet Member for Finance & Property explained the background to the need for

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efficiency savings referred to in part 4. He drew attention to the additional recommendation set out in the addenda asking Directors to prepare proposals.

#### **RESOLVED:** to:

- (a) note the report;
- (b) approve the virements as set out in Annex 2a; and
- (c) approve the supplementary estimate request as set out in Annex 2f and paragraph 13;
- (d) That, on the basis of planning ahead of setting the next Medium Term Financial Plan, Directors prepare proposals for addressing the new savings targets, referred to in part 4 of the report.

# 73/09 DEVELOPER CONTRIBUTIONS TO SERVICE INFRASTRUCTURE (Agenda Item 7)

The Cabinet considered a report (CA7) which presented a summary of the developer contributions secured by the county council through the planning process for 2008/09, identifying the financial contributions negotiated, received and spent throughout the year.

The report showed that 102 planning obligations were completed in 2008/09 securing the largest annual financial contributions to the county council for future infrastructure provision. The total secured was £72.69M. The report showed the actual amount of contributions received in the year to be £5.611M with £5.884M expended.

**RESOLVED:** to note the information reported on the developer contributions negotiated and received through the planning process in 2008/09.

# 74/09 PLANNING FOR SPACES FOR GYPSIES AND TRAVELLERS AND TRAVELLING SHOWPEOPLE (PARTIAL REVIEW OF THE SOUTH EAST PLAN)

(Agenda Item 8)

Cabinet was advised that the Government was consulting on the number of new pitches that each local authority should provide by 2016 for Gypsies, Travellers and Travelling Showpeople (GTTS) as recommended to it by the former South East England Regional Assembly (SEERA) as a partial review of The South East Plan (adopted May 2009). Cabinet considered a report (CA8) that outlined the new policy (H7) that was being recommended for inclusion in the South East Plan, what it meant for Oxfordshire and advised how the County Council should respond.

**RESOLVED:** to support new Policy H7 and supporting text as the County Council's response to the consultation on the South East Plan.

#### 75/09 MADLEY BROOK PRIMARY SCHOOL

(Agenda Item 9)

Cabinet considered a report (CA9) that detailed a proposal to increase the Madley Brook Primary School admission number from 30 to 45, which had been the subject of an informal consultation in Witney. A decision was sought as to whether to proceed to issuing a statutory notice to expand the school, in accordance with The Education and Inspections Act 2006 (EIA 2006) and The School Organisation (Prescribed Alterations to Maintained Schools) (England) Regulations 2007 (as amended by The School Organisation and Governance (Amendments) (England) Regulations 2007 which came into force on 21 January 2008).

**RESOLVED:** to approve the publication of a statutory notice for the expansion of Madley Brook Primary School, Witney.

#### 76/09 PARTNERSHIP GOVERNANCE

(Agenda Item 10)

Cabinet considered a report (CA10) setting out the findings of a review of the governance arrangements of the partnerships responsible for delivery of the targets in the Oxfordshire 2030 Delivery Plan that had been commissioned by the Public Service Board.

During discussion the following points were made:

- (1) Reference to the Executive Member in relation to Oxfordshire County Council to be changed throughout the document to Cabinet Member.
- (2) Spatial Planning & Infrastructure Partnership it was proposed that the County Council have two places the Leader and the Cabinet Member for Growth & infrastructure.
- (3) Health & Well Being Partnership:
  - it was proposed that the Independent Chairman of the Safeguarding Adults Board be given a place.
  - it was noted that clarification was needed of County Council membership to make it clear that the Deputy Leader was on the Partnership.

**RESOLVED:** subject to the above comments to agree the governance principles and membership.

#### 77/09 IMPLEMENTING THE MANIFESTO PLEDGES

(Agenda item 11)

The Cabinet considered a report (CA11) which set out the way in which the election manifesto pledges made will be taken forward by the new administration in the short and medium term.

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Councillor Fooks, speaking as the Opposition Deputy Leader, raised a number of issues on the report, including the lack of detail in relation to climate change and reducing emissions. She also expressed concern at the impact of the pledge on Council tax.

Cabinet Members responded to the comments made.

**RESOLVED**: to endorse the report and to receive further reports on the specific items for information.

# 78/09 SAFEGUARDING AND CHILD PROTECTION SERVICES IN OXFORDSHIRE: AN UPDATE FOLLOWING LORD LAMING'S REVIEW

(Agenda Item 12)

The Cabinet considered a report (CA12) which provided Cabinet with a summary of the findings of Lord Laming's review of Safeguarding and Child Protection services, commissioned following the death in Haringey, in 2007, of Baby Peter.

It set out the actions taken to improve safeguarding services in Oxfordshire, including a new and comprehensive Quality Assurance Framework.

Councillor Janet Godden made a number of observations relating to working more closely with schools; welcoming reference to mentoring; noting that the framework was more about process than outcomes and welcoming the additional funding for social workers.

The Cabinet Member for Children, Young People & Families responded to the points made. She commented that a report was needed on the ICT reporting.

#### **RESOLVED:** to:

- (a) note the content of the report, including the increased County Council investment
- (b) approve the proposed framework for providing Quality Assurance of the Council's Safeguarding and Child Protection activity

#### 79/09 FORWARD PLAN AND FUTURE BUSINESS

(Agenda Item 13)

The Cabinet considered a list of items (CA13) for the immediately forthcoming meetings of the Cabinet together with changes and additions set out in the schedule of addenda.

**RESOLVED:** to note the items currently identified for forthcoming meetings.

	in the Chair
Date of signing	2009

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Division(s): N/A

# CABINET – 15 SEPTEMBER 2009 FINANCIAL MONITORING

#### Report by the Assistant Chief Executive & Chief Finance Officer

#### Introduction

- This report sets out the Council's forecast financial position for the 2009/10 financial year based on four months of actuals to the end of July 2009. It includes projections for revenue, balances, reserves and capital. The report sets out explanations where the forecast revenue outturn is significantly different from the budget along with proposals to recover the position where appropriate.
- 2. The in year Directorate forecast is an overspend of £4.013m. This has increased by £1.270m compared to the forecast overspend of £2.743m at the end of May. The in-year forecast excludes the variance on the City Schools Reorganisation. In addition £2.421m Dedicated Schools Grant (DSG) has been reallocated to core areas to offset a forecast overspend of £1.303m on DSG funded services. To aid the overall position, the remainder will be used to fund eligible expenditure that would otherwise have been funded from the base budget.

3. Carry forwards from 2008/09 were approved by Cabinet on 23 June 2009 as part of the Provisional Outturn Report for 2008/09 and are now included in the latest budget.

	latest budget.				
Original		Latest	Forecast	Variance	Variance
Budget		Budget	Outturn	Forecast	Forecast
2009/10		2009/10	2009/10	July	July
				2009	2009
£m		£m	£m	£m <sup>1</sup>	% <sup>1</sup>
98.277	Children, Young People &	97.603	99.950	+2.347	+2.40%
	Families				
166.800	Social & Community Services	167.392	168.736	+1.344	+0.80%
68.631	Environment & Economy	69.771	70.053	+0.282	+0.40%
29.908	Community Safety & Shared				
	Services	30.635	30.675	+0.040	0.13%
9.426	Corporate Core	10.286	10.286	0	0
373.042	In year total	375.687	379.700	+4.013	+1.07%

Plus: City Schools Reorganisation	0.775
Plus: Reallocation of Dedicated Schools	
Grant to core areas (see paragraph 15)	2.421
Total Variation	+7.209

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<sup>&</sup>lt;sup>1</sup> The variance has been calculated as the difference between the latest budget and forecast outturn. The percentage is a measure of variance to latest budget.

- 4. The current position for general balances is set out in Annex 6 and shows a forecast of £14.166m. After taking into account the forecast Directorate overspend, the consolidated revenue balances forecast is £10.153m. <sup>2</sup>
- 5. Figures for each Directorate are summarised within the Annexes and individual Directorate reports setting out the detail have been placed in the Members' Resource Centre.
- 6. The following Annexes are attached:

Annex 1 (a-f)	Forecast Outturn by Directorate
Annex 2 (a-c)	Virements and Supplementary Estimates
Annex 3 (a-b)	Specific grants monitoring
Annex 4	Savings Monitoring
Annex 5	Forecast earmarked reserves
Annex 6	Forecast general balances
Annex 7	Capital Programme
Annex 8 (a-g)	Capital monitoring
Annex 9	Treasury Management Lending List

#### Part 1 - Revenue

7. The forecast revenue outturn by Directorate based on the position to the end of July 2009 is set out below. Significant issues or movement in the variances are commented on below along with the management action being taken.

Children Young People & Families: £2.347m in-year Directorate overspend (£5.543m total overspend including £0.775m relating City Schools Reorganisation and an overspend of £1.303m on services funded by DSG offset by £2.421m DSG reallocated to core areas).

#### Children & Families

- 8. After taking account of the reallocation of DSG the total forecast overspend across Children & Families is £4.852m. Within that Placements are forecast to overspend by £2.737m. This has increased from the £2.188m forecast at the end of May due to an increase in the number of placements. £0.523m of this pressure could be offset by carry forward from 2008/09 that was placed in the CYP&F reserve to offset pressures within the directorate. In addition to the direct placement costs, there is also forecast pressure of £0.318m on transport costs associated with Children Looked After. Adoption and Special Guardianship Orders are forecast to overspend by £0.231m while there is a pressure of £02.67m relating to Virtual Schools.
- 9. Due to a recent judicial review (the "Southwark Judgement") authorities will have to consider homeless children as looked after children. There is a risk that the full year financial implication of this could be as much as £3m to £4m per annum. With appropriate management action and clear structuring of the additional service provision and additional assessment staffing, the service

<sup>&</sup>lt;sup>2</sup> The consolidated revenue balances forecast is the forecast general balances less the forecast Directorate in-year overspend.

- believes that the full year implication can be constrained to £1.5m. For 2009/10 the part year effect of this is estimated to be £0.5m.
- 10. Including the deficit of £1.049m carried forward from 2008/09, the forecast overspend on Asylum Seekers is now £2.195m. Grant relating to the cost of Unaccompanied Asylum Seeking Children (UASC) in 2008/09 has now been notified in line with our expectations. There is also a further Special Circumstances claim of £0.455m pending but the Home Office has advised that a decision will not be made until September 2009. The forecast overspend for the Service Area assumes that £1.000m of the expenditure will be funded from the contribution to reserves made at the end of 2008/09. A formal request to approve this will be made once the position on grant funding is clearer.

#### Raising Achievement Service

11. The Raising Achievement Service is forecasting an underspend of £0.541m. This includes a £0.630m underspend on School Development Grant as the work that this was funding has come to an end. Given this is Area Based Grant the Public Services Board is being consulted about alternative uses for this funding.

#### Commissioning, Performance & Quality Assurance

12. Within Commissioning, Performance and Quality Assurance the forecast underspend on Home to School Transport is now forecast to be -£0.730m. The forecast savings of -£2m at the end of May were in line with those achieved in 2008/09. However, budget reductions of £0.668m reflecting the expected efficiencies which could be achieved on an on-going basis were made in 2009/10, other non – recurring one off variations, along with extended rights to free travel, mean that this level of underspending will not be repeated. The position for the service area will continue to be challenged throughout the year.

#### <u>Dedicated Schools Grant (DSG) Funded Services</u>

- 13. Out of County Placements are currently forecast to overspend by £0.849m. If the same pattern as in 2008/09 is followed it is anticipated that the position should improve as there is more certainty about each case.
- 14. Nursery Education Funding (NEF) is projected to overspend by £0.454m. This reflects an increase in the number of 3 year olds together with the full time offer for all children in their final foundation stage year in the private, voluntary and independent sector.
- 15. The allocation of Dedicated Schools Grant across non school services is currently being reviewed. Early indications show that by reallocating DSG to eligible expenditure that would otherwise be funded from the base budget it will be possible to free up local authority funding and reduce the Directorate's overspend position. In 2009/10 £2.421m is available. This includes £0.978m of the £1.188m carried forward from 2008/09.

#### Social & Community Services: £1.344m overspend

- 16. Social & Community Services are forecasting an overspend of £1.344m against a budget of £167.392m, a variation of +0.80%. £1.016m of the total overspend relates to Adult Social Care, £0.253m to Adult Learning and £0.075m to Strategy & Transformation.
- 17. Adult Social Care is forecasting a total overspend of £1.016m, reduced from £1.130m at the end of May. As noted in the May report an action plan is in place to bring the forecast expenditure back to budget across Adult Social Care.
- 18. Within the total forecast the overspend on Older People Care Management Teams has increased slightly to £0.556m. The underachievement of income for Fairer Charging has reduced by £0.180m to £0.240m since May and there is now additional income of £0.292m for residential services. The contribution to the Drugs and Alcohol Action Team is now likely to overspend by £0.083m due to an increase in demand for the rehabilitation service.
- 19. Within the Learning Disabilities Internal Service there is a forecast underachievement of income of £0.352m based on the first four months of the year. However, it is expected that increased income from the Independent Living Fund will make up some of this shortfall. There are overspends of £0.102m on Internal Supported Living and £0.118m in Internal Day Services.

#### **Pooled Budgets**

#### Older People, Physical Disabilities & Equipment Pool

- 20. Following the appointment of the PCT's Turnaround Director, work is continuing on the position on the Older People & Physical Disabilities Pooled Budget. The outcome will be included in the next report.
- 21. The overspend on equipment has risen to £0.602m this month. Further work has been commissioned to identify the reasons for this over spend and to develop an action plan to bring the budget under control.

#### **Learning Disabilities Pool**

22. The Learning Disabilities Pooled Budget is forecasting an overspend of £0.842m. This reflects an overspend of £0.480m carried forward from 2008/09 and the effect of new client packages agreed in July. The forecast does not take into account future panel decisions. Further efficiency savings are to be made during the year and it is expected that the overspend will reduce to £0.200m by the end of the year.

#### Environment & Economy: £0.282m overspend

- 23. Environment & Economy are forecasting an overspend of £0.282m or 0.40% against a budget of £69.772m. This compares to a forecast overspend of £0.375m at the end of May.
- 24. Within Transport, there is a forecast £0.200m pressure relating to an income target included in the 2009/10 budget. An action plan is being drawn up to address this and bring expenditure back within budget.
- 25. Within Sustainable Development, Waste Management are forecasting an underspend of -£0.386m on tonnage related activities. There is a further saving of -£0.130m relating to new contracts for Waste Recycling Centres. These underspends are offset by a shortfall of £0.129m on planning application income.
- 26. The forecast overspend within Property Services is £0.398m. £0.160m of this reflects third party legal costs that will need to be met by the Council. A supplementary estimate is requested in line with Council policy to meet legal fees over £0.025m from balances.

#### Community Safety & Shared Services: £0.040m overspend

27. The directorate is forecasting an overspend of £0.040m, compared to a nil variance in May. Fire & Rescue is forecasting an overspend of £0.100m in the pay and training budgets. This may be reduced in the next few months as underspends emerge in other areas of the service budget. The Buckinghamshire gypsy and traveller site contract is expected to generate a surplus of £0.060m. The first call on this surplus will be to manage any developing pressures in Trading Standards and Safer Communities.

#### **Shared Services**

- 28. Shared Services is still on track to deliver its remaining savings in full by next year. The current cash flow forecast in Annex 5 shows the full business case being delivered around nine months later than originally planned. This is an improvement of one month since June but it remains a cautious forecast and it should move closer to target towards the end of the year and into next year as the result of action taken to reduce overheads and further continuous improvement of services.
- 29. School meal sales figures for Food with Thought from April to July are 9.5% higher than the equivalent period last year and meal costs are below budget. QCS Cleaning Services is currently forecast to break-even.

#### **Corporate Core: zero variance**

30. As noted in the May report there are pressures in several areas of Corporate Core. However, all services expect to be able to manage these pressures and a nil variance is currently forecast based on figures for the first quarter of the year.

#### **Virements and Supplementary Estimates**

- 31. The virements requested this month are detailed in Annex 2a with virements previously approved in Annex 2b and 2c and temporary virements to note in Annex 2d. Annex 2e shows the cumulative total virements to date and their status in respect of requiring Council approval where over £0.5m.
- 32. Annex 2a includes a number of revisions to central support charges from Shared Services / Corporate Core to directorates. These budget virements do not represent changes of policy. Virements for CYP&F are, in the main, adjustments relating to the allocation of DSG funding.
- 33. There is a supplementary estimate request of £0.160m relating to third party legal costs that will need to be met by the Council. The request is in line with Council policy to meet legal fees over £0.025m from balances.

#### **Savings Monitoring**

- 34. Savings included in the 2009/10 budget will be monitored through the year. The following table shows the total budgeted savings for each Directorate and compares this to the forecast outturn at the end of July. Annex 4 provides a further breakdown by Service Area and where material an explanation of the forecast variance. It should also be noted that the savings are included in the overall position reported elsewhere so need to be seen in that context.
- 35. The current forecast position for each Directorate is as follows.

	Total	Forecast	Unachievable
	Budgeted	Year-End	Savings
	Saving	Saving	
	£m	£m	£m
Children, Young People	-2.955	-2.347	0.608
& Families			
Social & Community	-11.050	-9.313	1.737
Services			
Environment & Economy	-5.224	-4.979	0.245
Community Safety &	-0.885	-0.707	0.178
Shared Services			
Corporate Core	-1.512	-1.512	0
TOTAL	-21.626	-18.858	2.768

- 36. Social & Community Services are forecasting a shortfall of £1.737m compared to the budgeted saving. £1.416m relates to Adult Social Care and reflects a large number of small variations to a range of budgeted savings along with variations relating to contributions to the Pooled Budgets.
- 37. All savings in Community Safety should be achieved. In Shared Services, approximately £0.178m of savings will be outstanding at the end of the year. These are part year savings dependent on the implementation of new systems during the year. In all cases, full year savings will be achieved in 2010/11.

38. Further updates will be provided in the reports on the September and December position and Provisional Outturn Report for 2009/10. The final position on savings which can be classed as Value for Money (VfM) will be reported to Communities and Local Government (CLG) in July 2010, with an initial return due in October 2009.

#### **Grants Monitoring**

39. Annex 3a and 3b set out the movement on specific grants since the original estimate, along with a forecast of the grant funded expenditure in year. Annex 3c details the Area Based Grant.

#### **Bad Debt Write Offs**

40. During the first four months of 2009/10 there were 28 Corporate SAP debts written off totalling £2,623. The largest debt was £1,266 so most were very small and uneconomical to recover through the courts. Client Finance wrote off 33 debts in relation to charges for care totalling £9,292. The largest of those was £2,296.

#### **Strategic Measures**

- 41. The average cash balance during June 2009 was £217.9m and this reduced to £197.1m in July. The average rate of return for June was 1.62%, and for July 1.48%. The trend is reducing from the 1.87% reported as at the end of May and reflects the longer term deposits placed at higher rates last year coming to an end and being replaced by deposits at much lower rates.
- 42. The updated lending list is included at Annex 9. Caja de Ahorros y Pensiones de Barcelona and Standard Chartered Bank have been removed from the list. Svenska Handelsbanken, DBS Bank (Development Bank of Singapore) and United Overseas Bank have been reinstated, along with Clydesdale Bank and the Abbey Time Deposit Facility. Danske Bank has been suspended as it has been placed on negative watch. The standard limit for National Australia Bank has been increased from £15m to £22m.

#### Part – 2 Balance Sheet

#### Reserves

- 43. Annex 5 shows the forecast movement on earmarked reserves.
- 44. The On Street Parking Reserve has been updated based on the most up to date forecasts on contract and operational costs and estimate income levels. The table below details the estimated movements on the account in 2009/10:

Parking Account balance as at 1 <sup>st</sup> April 2009	£1.847m
Less cost of Off-Street Parking in 2009/10 (contribution	-£1.038m
from reserve)	
Plus the net surplus from On-Street Parking in 2009/10	+£0.623m
(contribution to reserve)	
Estimated Parking Account balance as at 31 <sup>st</sup>	£1.432m
March 2010	
Net reduction in 2009/10	-£0.415m

45. The balance is expected to decline further over the medium term. The position on the Account will be considered as part of the 2010/11 Service & Resource Planning process.

#### **Balances**

46. Annex 6 sets out the current position for general balances taking into account known changes. After taking account of the request for a supplementary estimate of £0.160m this month, the position on balances as at the end of July is £14.166m.

#### Part 3 – Other Financial Issues

#### Green Book Pay Award

47. The Employers' final offer in settlement of the 2009/10 claim was made on 22 July 2009 and is subject to consultation until 11 September. The increase is 1.25% for Scale Points 4-10 inclusive and 1.0% above Scale Point 10. Since 1.5% was allowed for in the budget the saving arising would be £0.784m. An update will be provided in the August report once the outcome is known.

#### Firefighters' Pay Award

48. The National Joint Council for Local Authority Fire and Rescue Services has agreed a pay increase of 1.25% with effect from 1 July 2009. The pay budget for firefighter pay will be reduced to allow for the 0.25% saving over nine months. It is recommended that the saving of £0.027m should be removed and placed in reserves to contribute to efficiency savings.

### Part 4 – Capital

#### **Capital Programme**

- 49. An updated capital programme is attached at Annex 7. The programme was updated as at the end of May to reflect the projected spend in 2009/10, changes to phasing of schemes, implications of the 2008/09 final accounts and revisions to capital receipts.
- 50. The revised capital programme shows a cumulative deficit of -£6.080m compared to a cumulative surplus of £0.855m in the programme agreed by

Council in February 2009. This is primarily due to a decrease in the valuation of capital receipts within the agreed disposal programme.

51. Currently the Capital finance team is working with the Capital Programme Manager and with the challenge panels to revise the overall capital programme schedules. It is expected that this will enable us to manage the cashflow and deficit position and hence shift the deficit position beyond the medium term period. However, there may be a residual element of deficit that will need to be considered as part of the Service and Resource Planning process. The Service and Resource Planning report elsewhere on the agenda sets out the principles of the capital budget setting process for 2010/11.

#### **Capital Monitoring**

52. The capital monitoring position set out in Annex 8, shows the forecast expenditure for 2009/10 is £92.5m (excluding schools), a decrease of £6.6m when compared to the latest capital programme (shown at Annex 7). The table below summarises the variations by directorate.

	Latest	Forecast	Variation	%
	Capital	Expenditure		Variation
	Programme			
	(To end of	(As at end		
	May 2009)	of July		
		2009)		
CYP&F	£41.5m	£40.3m	-£1.2m	-3
S&CS	£8.9m	£7.8m	-£1.1m	-12%
E&E	£47.0m	£42.7m	-£4.3m	-9%
Community Safety	£0.7m	£0.7m	£0.0m	0%
Corporate Core	£1.0m	£1.0m	£0.0m	0%
Sub-total	£99.1m	£92.5m	-£6.6m	-7%
Schools	£11.6m	£11.6m	£0.0m	0%
Capital/Devolved				
Formula/Reserves				
Total	£110.7m	£104.1m	-£6.6m	-6%

#### Children, Young People & Families

53. The in-year forecast for Children, Young People & Families is £40.3m compared to the latest budget of £41.5m, a decrease of £1.2m. This is due to revised phasing for the issue of Flexibility of Childcare grant and slippage on phase 2 and 3 of the Marlborough School, Woodstock.

#### Social & Community Services

54. The forecast for Social & Community Services in 2009/10 is £7.8m, a decrease of £1.1m when compared to the latest capital programme. This is due to delays on the Abingdon Resource Centre and Adult ICT Services System schemes.

#### Environment & Economy

55. The in-year forecast for Environment & Economy is £42.7m compared to the latest budget of £47.0m, a decrease of £4.3m. The revised programme for Didcot Station Parkway (-£3.081m) shows a delay of 8 months compared to the original dates. Cogges Link Road (-£0.406m) has been delayed as a result of the Town Green Planning Application, whilst in Oxford, Phase 3 of the London Road Corridor has been delayed by two months (-£0.340m) to address the issues raised during the public consultation. All three schemes are predominantly developer funded so there is no impact on other funding sources.

#### **Building Schools for the Future (BSF)**

- Oxfordshire County Council has been ranked 22nd out of 70 Local Authorities (LAs) for entry to the BSF Programme. This ranking put the Council in the group of LAs from which the BSF projects to support acceleration of the national programme will be drawn. The exact sequencing will be determined by a LAs' ability to demonstrate their 'Readiness to Deliver (RtD)', rather than where their first BSF project was ranked.
- 57. The Council originally planned to submit the RtD in January 2010. However, in August 2009, Partnership for Schools (PfS) wrote and informed the Council that the deadline for this submission was brought forward to 17th September 2009. As a result, the Council has accelerated the delivery of the RtD statement to meet this new deadline.
- 58. As part of the RtD statement, the Leader of the Council and the Chief Executive will sign a Commitment Letter.
- 59. Following this submission, it is expected that a Remit Meeting will be held between the Council, DCSF, PfS and the Office of the Schools Commissioner (OSC) in October 2009. In this meeting, the Chief Executive will need to sign a Memorandum of Understanding with PfS regarding the respective roles and responsibilities of PfS and the Council.
- 60. A detailed BSF Report will be submitted to Cabinet in October 2009. Due to this new accelerated timetable RtD submission, the Commitment Letter and the Memorandum of Understanding will precede this detailed report.
- 61. Further reports will be taken to the Cabinet at different stages of the process to seek approval in line with the Council's constitution.

#### RECOMMENDATIONS

- 62. The Cabinet is RECOMMENDED to:
  - (a) note the report;
  - (b) approve the virements as set out in Annex 2a;

- (c) approve the supplementary estimate request as set out in Annex 2f and paragraph 26 and 33;
- (d) approve the transfer of £0.027m surplus pay inflation from Community Safety to the Efficiency Savings Reserve as set out in paragraph 48; and
- (e) Confirm agreement that the Readiness to Deliver statement for Building Schools for the Future should be submitted to the Partnership for Schools by 17 September 2009.

**SUE SCANE** 

Assistant Chief Executive & Chief Finance Officer

Background papers: Directorate reports

Contact Officer: Kathy Wilcox, Principal Financial Manager

Tel: (01865) 323981

September 2009

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July Financial Monitoring Report CABINET - 15 September 2009 Budget Monitoring

CA5 -page 12

Projected	Year end	Traffic Light Indicator	3	(13)	⋖	O	깥	O	ŋ	ტ	9	9	ტ	9	⋖	9	0	י פ	ס	9	9	O	O	Ö	O	ග	ტ
Variation	to Budget	July 2009	overspend +	(71.)	-5,233	-38,416	-43,649	-8,799	-275	-9,074	-167	-3,210	-3,377	-3,242	931	-2,310	-148			6,524	-1,235	5,289	7,200	-7,200	-3,865		-53,268
Actual	Expenditure (Net)	July 2009	£000	(1.1)	167,399				·	46,523		-7,276	-3,003		-9.136	20,947		007'0-		`		8,714		0	300,413	-228,408	72,005
Profiled	Budget	July 2009	£000	(OL)	172,632	-140,223	32,409	70,839	-15,242	55,597	4,440	-4,066	374	33,325	-10.067	23,257	18,498	107'0-	10,21	11,744	-8,319	3,425	-7,200	7,200	304,278	-179,005	125,273
Projected	Year end		underspend - overspend + £000	(6)	5,492	, 51	5,543	1,344	0	1,344	0	0	0	-249	230	282	40		94	0	0	0	0	0	6,628	581	7,209
Outturn	Forecast	Spend/Income	£000 (C)	(g)	518,113	-414,967	103,146	213,715	-45,353	168,362	12,571	-12,197	374	99,725	-29.672	70,053	55,537	-24,002	30,00	35,238	-24,952	10,286	-30,191	30,191	904,708	-521,812	382,896
	Latest		£000	(S)	512,621	-415,018	97,603	212,371	-45,353	167,018	12,571	-12,197	374	99,973	-30.202	69,771	55,497	200,42-	20,06	35,238	-24,952	10,286	-30,191	30,191	898,080	-522,393	375,687
/10	Supplementary Estimates	to Date	£000	(0)	0	215	215	0	0	0	0	0	0	0	0	0	0 0	0	D.	0	0	0	0	0	0	215	215
BUDGET 2009/10	Virements to Date	5	£000	(2)	11,486	-11,508	-22	-1,543	1,041	-502	0	0	0	572	-398	174	653	-/40	? ? ?	-326	834	208	0	0	10.842	-10,777	65
	Brought	from 2008/09	Surplus + Deficit - £000	(4)	-867	0	-867	1,094	0	1,094	0		0	996	0	996	820			352	0	352	0	0	2,365	0	2,365
	Original		£000	(3)	501,408	-403,131	98,277	212,820	-46,394	166,426	12,571	-12,197	374	98,435	-29,804	68,631	54,024	-24,110	29,900	35,212	-25,786	9,426	-30,191	30,191	884,279	-511,237	373,042
		Directorate	Ś	(5)	Children, Young People & Families Gross Expenditure	Gross Income	Net Expenditure	Social & Community Services Gross Expenditure	Gross Income	Net Expenditure	Supporting People Gross Expenditure	Gross Income	Net Expenditure	Environment & Economy Gross Expenditure	Gross Income	Net Expenditure	Community Safety & Shared Services Gross Expenditure	Gross mcome	Corporate Core	Gross Expenditure	Gross Income	Net Expenditure	Less recharges to other Directorates		Directorate Expenditure Total	Directorate Income Total	Directorate Total Net
		Ref		Ξ							P	<del>-</del>	36	<del>21</del>													

Less: City Schools Reorganisation Less: DSG funded services overspend (included above) Less: DSG reallocation to core areas In-Year Directorate Variation

-775 -1,303 -1,118 **4,013** 

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				CA5 -page 13	age 13		
Contributions to (+)/from (-)reserves	2,082	-2,365			-283	-7,492	-7,209
Contribution to (+)/from(-) balances	-5,131			-215	-5,346	-5,346	0
Capital Financing	37,161				37,161	37,161	0
Interest on Balances	-1,034		-65		-1,099	-1,099	0
Strategic Measures Budget	33,078	-2,365	-65	-215	30,433	23,224	-7,209
Area Based Grant (income)					0	0	0
Budget Requirement	406,120	0	0	0	406,120	406,120	0
Increase or decrease in County Fund						-6,021	
I his is a combined position as any Directorate over or under spend at the year-end has been included in the County Fund Balance	ectorate over or 3alance	under spend a	at the year-end	_			
Combined position - Budget Requirement and movement on County Fund Balance	nt and movemen	t on County F	und Balance			400,099	

Total External Financing to meet Budget I	Requirement						
Revenue Support Grant	19,657				19,657	19,657	0
Business rates	85,163				85,163	85,163	0
Council Tax	274,350				274,350	274,350	0
Area Based Grant	26,950				26,950	26,950	0
External Financing	406,120	0	0	0	406,120	406,120	0

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		d budget

KEY TO TRAFFIC LIGHTS Balanced Scorecard Type of Indicator	
Budget	On track to be within +/- 1% of year end budget On track to be within +/- 5% of year end budget Estimated outturn showing variance in excess of +/- 5% of year end budget

Page 22

CA5 - page 14

				<b>BUDGET 2009/10</b>	9/10		Outturn	Projected	Profiled	Actual	Variation	Projected
		Original	Brought	Virements	Supplementary	Latest	Forecast	Year End	Budget	Expenditure	þ	Year end
		Budget	Forward	to Date	Estimates	Estimate	Year end	Variation	(Net)	(Net)	Budget	Variance
Ref	Division of Service	)	from		to date		Spend/Income		July	July	July	Traffic Light
			2008/09 Surplus +						5008	2009	2009	Indicator
			Surplus +					- nuderspend -			underspend -	
		£000	£000	€000	£000	£000	€000	£0003	£000	£000	£000	
(1)	(2)	(3)	(4)	(5)	(9)	(7)	(8)	(6)	(10)	(11)	(12)	(13)
ζ.	Young People and Access to Education											
	Gross Expenditure	43,068	598	113		43,779	45,079	1,300	20,205	17	-2,723	Α
	Gross Income	-20,539		-33		-20,572	-20,798	-226	-6,982		6,043	A
		22,529	298	80	0	23,207	24,281	1,074	13,223	16,543	3,320	A
CY2	Children and Families											
	Gross Expenditure	63,829	-872	1,786		64,773	69,993	5,220	20,733		124	~
	Gross Income	-35,773		-1,857		-37,630	-37,615	15	-11,736		6,092	ŋ
		28,086	-872	-71	0		32,378	5,235	8,997	15,214	6,216	œ
СХЗ	Raising Achievement Service											
	Gross Expenditure	35,433	196	5,033		40,662	40,121	-541	13,507		-7,634	Y (
F	Gross Income	-25,798		-5,031		Ÿ	-30,829	0	-10,229	ا	3,801	တ
ع د		6,635	196	2	0	9,833	9,292	-541	3,278	<b>999-</b>	-3,833	Y
ı <del>ğ</del> e	Commissioning, Performance & Quality Assurance Gross Expenditure	46 488	580	886		48.056	46 794	-1 262	10.202	8 564	-1 639	٥
	Gross Income	-8,680		-798		-9,478	-9,216	262	-2,910	÷	-113,546	. ⋖
ج ح		37,808	580	190	0		37,578	-1,000	7,293		-115,185	Α
}	Subtatal Non Dolomatod Budante	89080	503	100	C	09 764	403 620	7.69	22 704	76 601	700 482	<
	Subjuigh Mult Delegated Dungers	90,00	200	107	>	30,'08	103,023	, ,	32,131	160,01-	103,402	τ.
CY5	Schools	2		C L		0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	1	C	7	9	c c	C
	Gloss Experidial e	321,131		3,789	215	325,717	325,717		107,965	171 07	50,030	ם פ
	Less City Schools Reorganisation	594	-1.369	60.10			022,100	775	200,00	7-19	3, 130	2
		219	-1,369	-223	215		-383	775	-381	65,452	65,833	
	Less rechardes within directorate	-8.591				-8.591	-8.591	0			0	g
		8,591				8,591	8,591	0	0		0	ပ
	Directorate Total Expenditure	501,408	-867	11,486			518,113	5,492	172,632		-5,233	A
	Directorate Total Income	-403,131	0	-11,508		4	-414,967	51	-140,223	`	-38,416	ŋ
	Directorate Total	98,277	-867	-22	215	97,603	103,146	5,543	32,409	-11,240	-43,649	œ

Less: City Schools Reorganisation Less: DSG funded services overspend (included above) Less: DSG reallocation to core areas In-Year Directorate Variation

-775 -1,303 -1,118 **2,347** 

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ICATED SCHOOLS GRANT - DSG Fund	l
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	DEDICATED SCHOOLS GRANT - DSG Funded Expenditure (Gross)	ss)				
						_
5	CY1 Children & Young People	14,524		14,524	15,373	
CY2	CY2 Early Years & Family Support	17,310		17,310	17,764	
CY3	CY3 Educational Effectiveness	1,620		1,620	1,620	
CY4	Strategy & Performance	4,934		4,934	4,934	
CY5	CY5 Schools (incl Non Devolved Schools Costs)	278,766		278,766	276,345	
	Total Gree	317 154	-	217 154	316 036	

-1,118	316,036	317,154	0	0	0	7,154
-2,421	276,345	278,766				8,766
0	4,934	4,934				4,934
0	1,620	1,620				1,620
454	17,764	17,310				7,310
849	15,373	14,524				4,524

On track to be within +/- 1% of year end budget	ഗ
On track to be within +/- 5% of year end budget	Α
Estimated outturn showing variance in excess of +/- 5% of year end budget	æ

KEY TO TRAFFIC LIGHTS Balanced Scorecard Type of Indicator		
Budget	On track to be within +/- 1% of year end budget On track to be within +/- 5% of year end budget Estimated outturn showing variance in excess of +/- 5% of year end budget	0 < C

Annex 1b

SOCIAL COMMUNITY SERVICES CABINET - 15 September 2009 Budget Monitoring

			Ιſ	BUDGET 2009/10	0/10		Outturn	Projected	Profiled	Actual	Variation	Projected
Ref	Division of Service	Original Budget	Brought Forward from 2008/09	Virements to Date	Supplementary Estimates to Date	Latest Estimate	Forecast Year end Outturn	Year End Variation	Budget (Net) <i>July</i> 2009	Expenditure (Net) July 2009	to Budget  July 2009	Year end Variance Traffic Light Indicator
Ξ	(2)	£000 (3)	Surplus + Deficit - £000 (4)	£000 (5)	£000 (9)	£000 (7)	£000 (8)	underspend + 2000 (9)	£000 (10)	£000 (11)	underspend - overspend + £000 (12)	(13)
sc1	Community Services Gross Expenditure Gross Income	22,704	88	-717 777		22,075	22,328	253 0	7,374	7,794	420	ΥÖ
		12,587	88	09	0	12,735	12,988	253	4,236		296	∢
SC2	Social Care for Adults Gross Expenditure Gross Income	171,891	843	85		172,819	173,835	1,016	57,639 -14,428	45,099	-12,540	ტ ტ
		128,993	843	-2	0	129,834	130,850	1,016	43,211	35,111	-8,100	O
g Page	Major Projects (excl Supporting People) Gross Expenditure Gross Income	357				357	357	0 0	119 -63	92	-27	<u> </u>
2!		167	0	0	0	167	167	0	56	92	36	O
SC4	Strategy and Transformation Gross Expenditure Gross Income	28,650 -3,971	163	-911 351		27,902	27,977	75	9,301	9,055	-246	<u>ი</u> ი
		24,679	163	-260	0	24,282	24,357	22	8,094	6,788	-1,306	ტ
	Less recharges within directorate	-10,782 10,782				-10,782	-10,782 10,782	0 0	-3,594 3,594		3,594	<u>ი</u> ი
	Directorate Total Expenditure	212,820	1,094	-1,543	0	212,371	213,715	1,344	70,839	62,040	-8,799	<u>ن</u> د
	Directorate Sub-Total	166,426	1,094	-502	0	167,018	168,362	1,344	55,597	46,523	-9,074	) ဖ
SC3.4	Supporting People Gross Expenditure Gross Income	12,571				12,571	12,571	0 0	4,440	4,273	-167	<b>თ</b> თ
		374	0	0	0	374	374	0	374	-3,003	-3,377	O
	Directorate Total	166,800	1,094	-502	0	167,392	168,736	1,344	55,971	43,520	-12,451	O

KEY TO TRAFFIC LIGHTS
Balanced Scorecard Type of Indicator

Budget	On track to be within +/- 1% of year end budget	ტ
	On track to be within +/- 5% of year end budget	∢
	Estimated outturn showing variance in excess of +/- 5% of year end budget	2

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CA5 - page 18

Projected	Year end Variance	Traffic Light Indicator			(13)	1	ပ	∢	ტ		⋖	⋖	۷		O	∢	ď		⋖	∢	4	O	Ø	တ	∢	ני
Variation	to Budget	<i>July</i> 2009	nuderspend -	overspend + £000	(12)		•	1,104	-11		-2,765	-54	-2,819		-147	733	282		5	-71	29-	781	-781	-3,242		2 240
Actual	Expenditure (Net)	July 2009		£000	(11)		15,620						5,620			-5,788	238		1,747		1,639			30,083		
Profiled	Budget (Net)	<i>July</i> 2009		£000	(10)		16,735	-3,274	13,461		9,455	-1,016	8,439		6,173	-6,521	-349		1,742	-37	1,706	-781	781	33,325	-10,067	22 257
Projected	Year end Variation		nuderspend -	overspend + £000	(6)		0	200	200		-501	92	-409		158	240	398		94	-2	92	0	0	-249	230	282
Outtnm	Forecast Year end	Spend/Income		£000	(8)		50,205	-9,621	40,584		27,866	-2,957	24,909		18,551	-19,324	-773		5,445	-112	5,333	-2,342	2,342	99,725	-29,672	70.052
	Latest Estimate			£000	(7)		50,205	-9,821	40,384		28,366	-3,049	25,317		18,393	-19,564	-1,171		5,351	-110	5,241	-2,342	2,342	99,973	-30,202	60 774
10	Supplementary Estimates	to Date		£000	(9)				0				0				0				0			0	0	•
BUDGET 2009/10	Virements to Date			€000	(5)		393	-134	259		71	-286	-215		-15	20	5		123	2	125			572	-398	171
	Brought Forward	from 2008/09	Surplus +	Deficit - £000	(4)		108		108		739		739		115		115		4		4			996	0	990
	Original Budget			£000	(3)		49,704	-9,687	40,017		27,556	-2,763	24,793		18,293	-19,584	-1,291		5,224	-112	5,112	-2,342	2,342	98,435	-29,804	68 634
	i	Directorate			(2)	Transport	Gross Expenditure	Gross Income	Net Expenditure	Sustainable Development	Gross Expenditure	Gross Income	Net Expenditure	Property Services	Gross Expenditure	Gross Income	Net Expenditure	Business Support	Gross Expenditure	Gross Income	Net Expenditure	Less recharges within directorate	)	Directorate Expenditure Total	Directorate Income Total	Directorate Total Net
		Ret			(1)	EE1				EE2				EE3	_	a	36		7					•		

KEY TO TRAFFIC LIGHTS
Balanced Scorecard Type of Indicator

Budget	On track to be within +/- 1% of year end budget	9
	On track to be within +/- 5% of year end budget	٧
	Estimated outturn showing variance in excess of +/- 5% of year end budget	Я

COMMUNITY SAFETY & SHARED SERVICES CABINET - 15 September 2009 Budget Monitoring

CA5 - page 19

Fundamental Estimates   Fund		-		BUDGET 2009/	3/10	1-1	Outturn	Projected		Actual	Variation	Projected
Communities		Original	Brought	Virements to Date	Supplementary Estimates	Latest Fstimate	Forecast Year end	Year end Variation		Expenditure (Net)	to Budget	Year end Variance
(2) EDOO EDOO EDOO EDOO EDOO EDOO EDOO EDO	Directorate		from 2008/09		to Date		Spend/Income		July	July	July	Traffic Light
Communities			Surplus + Deficit -					underspend -			underspend -	
Fig. 10   Fig.	(2)	£000 (3)	£000 (4)	£000 (5)	£000 (9)	£000 (7)	£000 (8)	£000 (6)	£000 (10)	£000 (11)	£000 (12)	(13)
Communities	Rescue Service											
11   12   13   14   15   16   17   10   17   10   17   10   17   10   17   10   10	Expenditure	24,174		တ္ ၀		24,444	24,544	100	8,148	7,554	-594 315	<u>ن</u> و
Communities   See   15   Communities   See   S	oenditure 5	23,558		0	0	23,837	23,937	100	7,946	7,037	606-	) (၁
Communities         384         15         0         0         399         0         0         133         118         15           Communities         886         15         0         0         390         0         133         118         15           Communities         886         15         0	ency Planning Expenditure	384	15			399	399	0	133	118	1.	0
Second   S	ncome penditure	384	15	0	0	399	399	0	133	118	-15	თ
15   16   16   17   18   18   18   18   18   18   18	& Stronger Communities Expenditure Income	886	15			901	901	0 0	300	273	-27	Ø
496         449         945         885         -60         315         202         -113           28         -283         449         945         -732         -732         -60         -71         5         -66           213         273         -283         -60         71         5         -66         -71         -76           2 Composition         -286         -786<	penditure	886	15	0	0	901	901	0	300	266	-34	Ŋ
15         15         15         15         15         15         16         17         15         16         17         17         15         16         16         17<	ler Sites Expenditure	496		449		945	885	09-	315	202	-113	٣ (
45         2,656         75         2,731         2,731         2,731         0         910         988         78           -206         -206         -206         -206         -206         -206         -69         -96         -96         -77           -206         -206         -206         -206         -69         -96         -96         -77           -206         -206         -206         -206         -206         -69         -96         -97           -206,539         -20,539         -306         -20,605         -20,605         -0         -8,948         -7,469         1,479           -20,539         -3,528         -3,528         -3,528         -3,528         -3,528         -1,776         -1,776           -3,528         -3,528         -3,528         -3,528         -3,528         -3,528         -1,776         -1,776           -4,116         -24,116         -3,64         -24,862         -24,862         -3,528         -1,776         -1,776           -24,116         -24,862         -24,862         -24,862         -24,862         -3,528         -1,776         -1,476           -24,116         -24,862         -24,862         -24,862	penditure	213	0	0	0	213	153	09-	71	2	99-	2 2
28,956 436 213 29,605 2	g Standards Expenditure Income	2,656				2,731	2,731	0 0	910	886 96-	78	<u></u>
28,956 436 213 29,605 29,605 29,605 29,605 29,605 29,605 29,605 29,605 29,605 29,605 29,605 29,605 29,605 29,605 29,605 29,605 2,760 2,740	penditure	2,450		0	0	2,525	2,525	0	841	892	51	ტ
torate	d Services Expenditure	28,956		213		29,605	29,605	0 0	9,868	9,215	-653	0
torate -3,528 -3,528 0 -1,176 1,176 -	penditure	2,417	436	-300	0	2,760	2,760	0	920	1,746	826	ာ ဖ
Total 54,024 820 653 0 55,497 55,537 40 18,498 18,350 -148 -24,862 0 -24,862 0 -8,287 -8,286 1	scharges within directorate	-3,528 3,528				-3,528	-3,528	00	-1,176		1,176	<u></u> တ တ
-24,116 0 -746 0 -24,862 0 -8,287 -8,286 1	orate Expenditure Total	54,024		653		55,497	55,537	40	18,498	18,350	-148	ဖ
	orate Income Total	-24,116		-746		-24,862	-24,862	0	-8,287	-8,286	-	<u>ပ</u>

KEY TO TRAFFIC LIGHTS Balanced Scorecard Type of Indicator

On track to be within +/- 1% of year end budget	ڻ ا
On track to be within +/- 5% of year end budget	⋖
Estimated outturn showing variance in excess of +/- 5% of year end budget	2

CORPORATE CORE CABINET - 15 September 2009 Budget Monitoring

			В	<b>BUDGET 2009/10</b>	/10		Outturn	Projected	Profiled	Actual	Variation	Projected
		Original	Brought	Virements	Supplementary	Latest	Forecast	Year end	Budget	Expenditure	to Budget	Year end
		Budget	Forward	to Date	Estimates	Estimate	Year end	Variation	(Net)	(Net)		Variance
Ref	if Directorate		from		to Date		Spend/Income		July	July	July	Traffic Light
			2008/09						2009	2009	2009	Indicator
			Surplus +					underspend -			underspend -	
		£000	£000	£000	€000	£000	£000	£000	£000	£000	0003	
£	(2)	(3)	(4)	(5)	(9)	(7)	(8)	(6)	(10)	(11)	(12)	(13)
	TRANSFORMATION											
č												
ັ້ງ ວ	<b>Business Support</b> Gross Expenditure	1,361	32	-103		1,290	1,290	0	430	429	7	ŋ
	Gross Income	-179				-179	-179	0	09-	09-	0	თ
	Net Expenditure	1,182	32	-103	0	1,111	1,111	0	370	369	-	ტ
	_											
200		18,428				18,428	18,428	0	6,143	11,043	4,900	Ø
ıg	Gross Income	-18,783		613		-18,170	-18,170	0	-6,057	-5,363	694	ტ
e	Net Expenditure	-355	0	613	0	258	258	0	98	2,680	5,594	Ø
<del>ဒ</del> ို												
	Gross Expenditure	2.657	17	-369		2,305	2,305	0	768	839	71	Ø
	Gross Income	-2,622		221		-2,401	-2,401	0	-800	-828	-28	თ
	Net Expenditure	35	17	-148	0	96-	96-	0	-32	11	43	ŋ
CC4	Finance & Procurement											
	Gross Expenditure	3,555	4	20		3,619	3,619	0	1,206	824	-382	თ
	Gross Income	-3,499				-3,499	-3,499	0	-1,166	-1,097	69	ŋ
	Net Expenditure	99	44	20	0	120	120	0	40	-273	-313	Ŋ
	Gross Expenditure	26.001	93	-452	0	25.642	25.642	0	8.547	13.135	4.588	
	Gross Income	-25,083		834	0		-24,249	0	-8,083	-7,348		
	SUBTOTAL TRANSFORMATION	918	93	382	0		1,393	0	464	5,787	5,323	
											]	-

CA5 - page 22

ļ			B	BUDGET 2009/10	10		Outturn	Projected	Profiled	Actual	Variation	Projected
Ref	Directorate	Original Budget	Brought Forward from 2008/09 Surplus +	Virements to Date	Supplementary Estimates to Date	Latest Estimate	Forecast Year end Spend/Income	Year end Variation underspend -	Budget (Net) July 2009	Expenditure (Net) July 2009	to Budget  July 2009 underspend -	Year end Variance Traffic Light Indicator
£	(2)	£000 (3)	Deficit - £000 (4)	£000 (5)	£000 (6)	£000 (7)	£000 (8)	£000 (9)	£000 (10)	£000 (11)	overspend + £000 (12)	(13)
	STRATEGY											
CCS		5,546	102	26		5,674	5,674	0	1,891	2,477	586	Q
	Gross Income Net Expenditure	-2,522 3,024	102	26	0	-2,522 3,152	3,152	0 0	1,050	1,482	-154 432	တ တ
900	Partnerships Gross Expenditure	913	99	36		1,015	1,015	0	338	318	-20	ტ
	Gross Income	-833				-833	-833	0	-278	-278	0	ტ
	Net Expenditure	80	99	36	0	182	182	0	09	40	-20	ტ
60 P	Policy Unit Gross Expenditure	1,652	29	132		1,848	1,848	0	616	618	2	9
ำล	Gross Income	-1,472				-1,472	-1,472	0	-491	-662	-171	ტ
ae	Net Expenditure	180	64	132	0	376	376	0	125	-44	-169	ŋ
နှင့် ရေ	Communications & Public Affairs Gross Expenditure	844	72	142		1 013	1 013	C	338	278	09-	ď
	Gross Income	-824	i			-824	-824	0	-275	-271	9 4	g
	Net Expenditure	20	27	142	0	189	189	0	63	7	-56	ტ
	Gross Expenditure	8,955	157	310	0	1,354	1,354	0	451	219	-232	
	Gross Income	-5,651	102	26	0	23	23	0	9	271	265	
	SUBTOTAL STRATEGY	3,304	259	336	0	1,377	1,377	0	457	490	33	

CA5 - page 23

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On track to be within +/- 1% of year end budget
On track to be within +/- 5% of year end budget
Estimated outturn showing variance in excess of +/- 5% of year end budget

Shared Services: Cash Flow Forecast (2009/10 Prices)

	2006/07 £000	2007/08 £000	2008/09 £000	2009/10 £000	2010/11 £000	2011/12 £000	2012/13 £000	2013/14 £000	2014/15 £000	Total £000
Latest Position (2008/09 prices)										
Budget Savings	0	1,281	3,752	4,465	4,612	4,612	4,612	4,612	4,612	32,558
Project Costs	1,189	2,453	614	1,280	204					5,740
Additional Operating Costs	296	1,118	1,595	1,970	2,466	1,953	1,915	1,918	1,893	15,124
Net Saving / (Cost)	-1,485	-2,290	1,543	1,215	1,942	2,659	2,697	2,694	2,719	11,694
Cumulative Net Saving / (Cost)	-1,485	-3,775	-2,232	-1,017	922	3,584	6,281	8,975	11,694	

	2006/07	2007/08	2008/09	2009/10	2010/11	2011/12	2012/13	2013/14	2014/15*	Total	Total
	0003	0003	£000	0003	0003	0003	0003	£000	0003	0003	2008/09 Prices
Budget Savings - Business Case (2005/06 prices)											
Budget Savings	724	2,592	3,808	4,001	4,001	4,001	4,001	4,001		27,129	29,653
ச Project Costs	4,303	1,693	54							6,050	6,050
Additional Operating Costs	808	1,483	1,572	1,569	1,569	1,569	1,569	1,569		11,706	12,612
Net Saving / (Cost)	-4,385	-584	2,182	2,432	2,432	2,432	2,432	2,432		9,373	10,991
Cumulative Net Saving / (Cost)	-4,385	4,969	-2,787	-355	2,077	4,509	6,941	9,373			

Variance	2,900	1,194	222	-662	-1,152	-925	099-	-398	11,694
Original Business Case (revised 2008/09 prices)								10,991	10,991
Variance at comparable prices (2008/09 prices)								-2,016	203

On-going annual savings of £2.7m, compared to business case (at 2009/10 prices) of £2.6m Savings per Business Case achieved by Dec 2014, target March 2014

<sup>\*</sup> original business case only went up to 2013/14

Annex 2a

July Financial Monitoring Report CABINET - 15 September 2009

Virements CABINET IS RECOMMENDED TO APPROVE THE VIREMENTS AS DETAILED BELOW:

Т		Φ	1			<u>\$</u>			-23		-10	-23					
, of   ,		Increase (-)	¥000			.,			7		'	77					
,	L Lom	Decrease (+)	2000		9			23		10							
, ,	/0	Increase (+)	2000			8	69					23	42	!	4	16	0
		Decrease (-)	2000		φ		69-						-42	4	-43	-16	တု
clic to C	Details				Tidy Joint Sports Budgets	Additional funding from PCT agrred	Salary budget for Snr Research Officer post and admin support transferred from RAS w.e.f. 1st April 2009	Reversal of income budget as ABG for "Carers grant &	Ennergency respire . Reversal of income budget as ABG for "Carers grant &	Reversal of income budget as ABG for "Carers grant & Emergency resolts."	Enried geney respire . Reversal of income budget as ABG for "Carers grant & Emergency respite".	Increase budget to include recharge from Prevention grant.	Move salary budget to follow post move Move salary budget to follow post move	IA10 post changing to an IA7 post	Additional F1 Advisory teacher	Additional 0.5 FTE Advisory teacher Additional 0.5 FTE Advisory teacher	Additional FT Advisory teacher Additional FT Advisory teacher
1000	Council	Approval Required	( <u>.</u> )														
14000000000	Permanent	Temporary (P/T)			۵		۵.۵	۵	۵	۵	۵	۵.۵	۵۵	۱۵	T G	۵۵	۵.۵
, , , , , , , , , , , , , , , , , , ,	Cabinet   Budget Book Service Area			VIREMENTS RECOMMENDED THIS REPORT	Intradirectorate Virements Children, Young People & Families Property & Assets - Joint Sports	Reducing Teenage Pregnancy	RAS Peformance	Family Support	CYPF1-14 Services for disabled Children	CYPF2-32 Family Support	CYPF1-14 Services for disabled Children	Youth Offending Service	Performance Locality	Early Years & Childcare South Team	Early Years & Childcare Central Sattf Early Years & Childcare County Wide	CYPF2-21 Early Years & Childcare Central Staff CYPF2-22 Early Years & Childcare South Team	CYPF2-21 Early Years & Childcare Central Staff CYPF2-22 Early Years & Childcare Central Satif
And to be control	Sudget Book	Ref		•	CYPF4-5	CYPF4-2 CYPF4-2	CYPF3-22 CYPF4-1	CYPF2-32	CYPF1-14	CYPF2-32	CYPF1-14	CYPF1-51 CYPF1-51	CYPF4-1 CYPF1-26	CYPF2-22	CYPF2-22   CYPF2-21   E	CYPF2-21 CYPF2-22	CYPF2-21   CYPF2-22
1	Cabinet	Date			Sep-09	Sep-09 Sep-09	Sep-09 Sep-09	Sep-09	Sep-09	Sep-09	Sep-09	Sep-09 Sep-09	Sep-09 Sep-09		Sep-09 Sep-09	Sep-09 Sep-09	Sep-09 Sep-09
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(+) (+) (+) (5000 £000		37					28							~	7.1		9
(-) £000	-37		-20	φ			-28	-137					7			-71	9
	Additional FT Advisory teacher	Additional FT Advisory teacher	Remove income & Expenditure budget associated with Pump Priming grant	Remove income budget associated with Teachers Pay Grant	Remove income budget associated with Children's service	Stan. Adjust debit budget associated with Childrens services grant	Move salary budget to follow post move Move salary budget to follow post move	Reallocate income & Expenditure budgets in line with structure changes for 09/10.	Reallocate income & Expenditure budgets in line with structure changes for 00/10	Reallocate income & Expenditure budgets in line with	Reallocate income & Expenditure budgets in line with Reallocate income & Expenditure budgets in line with structure changes for 09/10.	Reallocate income & Expenditure budgets in line with Reallocate income & Expenditure budgets in line with structure changes for 09/10.	Correction re double counting of budget for advisory teacher	Correction re double counting of budget for advisory teacher	Reverse error in duplicate entry re salaries.	Reverse error in duplicate entry re salaries.	Move budget for Post re-grading
Approval Required (<)																	
Temporary (P/T)	۵	۵	۵	۵	۵	۵	۵۵	۵	۵	۵	۵ ۵	Ф Ф	۵	۵	۵	۵	۵
	Early Years & Childcare Central Staff	Early Years & Childcare Central Satff	Educational achievement Children looked after "Virtual School"	Educational achievement Children looked after "Virtual School"	CYPF2-11 Educational achievement Children looked after "Virtual School"	Virtual School"	CYPF2-32 Family Support North CYPF2-32 Family Support North	CYPF2-21 Early Years & Childcare Countywide	Early Years & Childcare Area teams	Early Years & Childcare Area teams	Early Years & Childcare Countywide Early Years & Childcare Area teams	Early Years & Childcare Countywide Early Years & Childcare Countywide	Early Years & Childcare Countywide	Early Years & Childcare area teams	CYPF2-24 Early Years - Childrens centres & childcare	development Early Years and childcare countywide	CYPF2-23   Early Year's Children's Centres & Childcare
Ref	CYPF2-21	CYPF2-22	CYPF2-11	CYPF2-11	CYPF2-11	CYPF2-11	CYPF2-32 CYPF2-32	CYPF2-21	CYPF2-22	CYPF2-22	CYPF2-21 CYPF2-21	CYPF2-21 CYPF2-21	CYPF2-21	CYPF2-22	CYPF2-24	CYPF2-21	CYPF2-23
Date	Sep-09	Sep-09	Sep-09	Sep-09	Sep-09	Sep-09	Sep-09 Sep-09	Sep-09	Sep-09	Sep-09	Sep-09 Sep-09	Sep-09 Sep-09	Sep-09	Sep-09	Sep-09	Sep-09	Sep-09
Paragraph Reference																	

Report Paragraph Reference	Cabinet Date	Cabinet Budget Book Service Area Date Ref		Permanent/ Temporary (P/T)	Council Approval Required (<)	Details	From / Decrease (-) £000	To / Increase (+) £000	From / Decrease (+) £000	To / Increase (-) £000
	Sep-09	CYPF1-22	Attendence & Welfare	۵		Schools forum decision to move DSG into the fair access panels from secondary contingency				-262
	Sep-09	CYPF5-1	Secondary ISB	<u>с</u>		Schools forum decision to move DSG into the fair access panels from secondary contingency			262	
	Sep-09	CYPF2-31	Family Support & Assessment	۵		Reallocate budgets to new cost centre.		96		96-
	Sep-09	CYPF2-31	CYPF2-31 Family Support & Assessment	۵		Reallocate budgets to new cost centre.	96-		96	
	Sep-09 Sep-09	CYPF2-31 CYPF2-31	Family Support & Assessment Family Support & Assessment	₾ ₾		Reverse reallocation of budget to new cost centres Reverse reallocation of budget to new cost centres	-34	34		
	Sep-09 Sep-09	CYPF2-31 CYPF2-31	Family Support & Assessment Family Support & Assessment	۵۵		Reverse reallocation of budget to new cost centres Reverse reallocation of budget to new cost centres	-19	19		
	Sep-09 Sep-09	CYPF2-31 CYPF2-31	Family Support & Assessment Family Support & Assessment	۵.		Reverse reallocation of budget to new cost centres Reverse reallocation of budget to new cost centres	-18	18		
	Sep-09 Sep-09	CYPF2-31 CYPF2-31	Family Support & Assessment Family Support & Assessment	₾ ₾		Reverse reallocation of budget to new cost centres Reverse reallocation of budget to new cost centres	-19	19		
	90-Inc	SC2_1C	Social & Community Services Total Service Agreements	۵		Budget increase to reflect actual grant allocation.		53		-53
	60-Inc	SC2_1D	Employment Services	۵		Reduction in Workstep grant to an achievable level.	-79		79	
	60-Inf	SC2_1D	Employment Services	۵		Reduction in New Deal grant re grant scheme not being pursued.	-94		94	
	90-InC	SC2_3b SC2_1G	Drugs and Alcohol Direct payments	۵.		Move budget to follow clients. Move budget to follow clients.	-30	30		
	60-InC	SC2_3B	Drugs and Alcohol	۵		Move budget to follow clients.	-16		16	
	60-InC	SC2_1i	One-Off Funding Projects	۵		Stroke Services Grant allocation.		212		-212
	90-Inc	SC2_4E	Day Services Internal	۵		General Service Association training income and expenditure.		12		- 12

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21	29	41	42 75 22	40					820	
-21	-67	-17 -2- 1-			7	-5		7	-820	80
Trees Management Trees Management	Transfer of business case savings for part of year	Revised Shared Services Support Charges Post Council Amendments		Correction of Support Service Charges	Correction of Support Service Charges	Correction of Support Service Charges	Correction of Support Service Charges		Fire Control cost centre to transfer to Service Support from 01/09/09	Amend budget to match actual Fire Control Implementation grant received
۵۵	۵۵	<u> </u>		۵.۵	۵.۵	۵.۵	۵	۵	۵۵	۵۵
Environment & Economy Oxfordshire Highways Project Delivery	Community Safety & Shared Services Shared Services - Savings Shared Services - Financial & Management Accounting	Fire & Rescue Trading Standards Safer Communities Shared Services - Contral Team	Shared Services - FMA Shared Services - Central Team Shared Services - Central Team Shared Services - FMA Shared Services - HR	Shared Services - Central Team Shared Services - FMA	Shared Services - Central Team Shared Services - FMA	Shared Services - FMA Shared Services - Financial Services	Shared Services - HR	Shared Services - Financial Services	Service Delivery Management Service Support Management	Special Projects Special Projects
EE1.4 EE3.1.4	CS6.2 CS6.1.3	CS1.4 CS5 CS4 CS6.1.1	CS6.1.3 CS6.1.3 CS6.1.3 CS6.1.3 CS6.1.3 CS6.1.4	CS6.1.1 CS6.1.3	CS6.1.1 CS6.1.3	CS6.1.3 CS6.1.2	CS6.1.4	CS6.1.2	CS1.2 CS1.5	CS1.3 CS1.3
Sep-09 Sep-09	Sep-09 Sep-09	Sep-09 Sep-09 Sep-09	Sep-09 Sep-09 Sep-09 Sep-09 Sep-09	Sep-09 Sep-09	Sep-09 Sep-09	Sep-09 Sep-09	Sep-09	Sep-09	Sep-09 Sep-09	Sep-09 Sep-09
	EE1.4       Oxfordshire Highways       P       Trees Management         EE3.1.4       Project Delivery       P       Trees Management	EE1.4         Oxfordshire Highways         P         Trees Management         -21           EE3.1.4         Project Delivery         P         Trees Management         -21           Community Safety & Shared Services         Community Safety & Shared Services - Savings         P         Transfer of business case savings for part of year         -67           CS6.1.3         Accounting         Accounting         -67	EE1.4         Oxfordshire Highways         P         Trees Management         -21           EE3.1.4         Project Delivery         P         Trees Management         -21           CS6.2         Shared Services - Savings         P         Transfer of business case savings for part of year         -67           CS6.1.3         Shared Services - Financial & Management         P         Revised Shared Services Support Charges Post Council         -17           CS1.4         Fire & Rescue         P         Revised Shared Services Support Charges Post Council         -17           CS5         Trading Standards         P         Amendments         -2           CS4         Safer Communities         P         Amendments         -2           CS5.1.1         Shared Services - Central Team         P         -17           CS5.1.1         Shared Services - Central Team         P         -17	EE1.4 Oxfordshire Highways         Project Delivery         Trees Management         21           EE3.1.4 Project Delivery         Project Delivery         21           Community Safety & Shared Services - Savings         Project Delivery         67           CS6.2 Shared Services - Financial & Management         Project Delivery         67           CS6.1.3 Shared Services - Financial & Management         Proport Communities         67           CS5.14 Fire & Recuser Services - Financial & Management         Proport Charges Post Council         -17           CS5.1 Financial Standards         Prommunities         -17           CS6.1.3 Shared Services - Central Team         Proport Charges Post Council         -17           CS6.1.1 Shared Services - Central Team         Proport Charges Post Council         -17           CS6.1.3 Shared Services - Central Team         Proport Charges Post Council         -17           CS6.1.3 Shared Services - FMA         Proport Charges Post Council         -17           CS6.1.4 Shared Services - FMA         Proport Charges Post Council         -17           CS6.1.3 Shared Services - FMA         Proport Charges Post Council         -17           CS6.1.4 Shared Services - FMA         Proport Charges Post Council         -17           CS6.1.5 Shared Services - FMA         Proport Charges Post Council         -17	EE1.4   Oxfordshire Highways   Park Community Safety & Shared Services - Savings   Park Community Safety & Shared Services - Financial & Management   Park Community   Par	EE1.4 Oxfordshire Hghways         Process Management         Trees Management         21         21           EE3.14 Oxfordshire Hghways         Community Safety & Shared Services         Parent Services Savings         Process Management         221         21           CS6.1.3 Shared Services Savings         Community Safety & Shared Services Savings         Process Management         Franker Services Savings         Fra	EE1.4	EE14   Acknorithment & Economy   Pares Management   Trees Management	EB14   Controllment & Economy   Particles Management   Trees Managem	EE14   Oktobrient & Economy

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From /	Decrease	<u>.</u>	£000				-15				7		-7					ς			7				7	
Details					Transfer of £15k funding for Anti- Fraud work from other hired	and contracted to employee budget. Work is to be carried out	with the current Internal Audit Team		Reallocation of Insurance Budgets based on employee	numbers																
	Approval	Required	(<)																							
Permanent/	Temporary	(P/T)			۵		۵		۵		۵		۵	۵	۵	۵		۵	۵		۵		₾.	۵	۵	
Cabinet Budget Book Service Area				Corporate Core	Finance & Procurement - Internal Audit	(Employees)	Finance & Procurement - Internal Audit	(Supplies & Services)	Legal & Democratic Services - Members	Allowances	Legal & Democratic Services - Democratic	Services	Business Support	Partnerships - Partnership Working	Policy - Corporate Performance	Communications & Public Affairs -	Communications & Marketing	Strategic HR & OD - Human Resources	Finance & Procurement - Service	Management	Legal & Democratic Services - Legal Services	:	ICT - Operations	ICT - Personnel	Communications & Public Affairs -Print Unit	
Budget Book	Ref				CC4.4		CC4.4		CC5.5		CC5.2		CC1.1	CC6.1	CC7.2	CC8.1		CC3.1	CC4.1		CC5.1				CC8.2	
Cabinet	Date				Sep-09		Sep-09		Sep-09		Sep-09		Sep-09	Sep-09	Sep-09	Sep-09		Sep-09	Sep-09		Sep-09		Sep-09	Sep-09	Sep-09	
Report	Paragraph	Reference																								

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Details		Revised ICT Support Sevices Charges - Post Council	Revised Finance & Procurement Negiotable Support Service Charge - Post Council	Revised Finance & Procurement Non Negotiable Support Service Charges - Post Council	Transfer of Central Support Charge income budget to the correct budget book line	Transfer of Chairman's Assistant salary	Total Intradirectorate Virements Recommended
Council	Required (<)						
Permanent/	(P/T)		~ ~ ~ ~ ~	Ф Ф	۵۵	<u>а</u> а	
Cabinet Budget Book Service Area		Legal Services Democratic Services Partnerships Policy Human Resources Customer First Communications & Marketing Finance & Procurement Management & Admin Democratic Representation & Management ICT - Service Recharges	Finance & Procurement Corporate Management Democratic Representation & Management Finance & Procurement - Service Management Finance & Procurement - Corporate Finance	Corporate Management Finance & Procurement - Internal Audit	ICT Project Link ICT Service Recharges	Democratic Services Business Support	
Budget Book		005.1 005.2 006.1 007.2 003.1 003.5 008.1 004.1 001.1	CC4.1 CC10.1 CC10.2 CC4.1 CC4.2	CC10.1 CC4.4	CC2.8 CC2.12	CC5.2 CC1.1	
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Details		Revised ICT Support Sevices Charges - Post Council	Charge - Post Council	Revised Finance & Procurement Negiotable Support Service	Charge - Post Council Revised Finance & Progurement Non Negotiable Support	Service Charges - Post Council	Revised Finance & Procurement Non Negotiable Support	Service Charges - Post Council Revised Shared Services Support Charges Doet Council	Amendments	Revised Shared Services Support Charges Post Council	Amendments	Revised Shared Services Support Charges Post Council	Amendments	Revised Shared Services Support Charges Post Council	Amendments	Revised Shared Services Support Charges Post Council Amendments	Revised Shared Services Support Charges Post Council	Amendments	Revised Shared Services Support Charges Post Council	Amendments	Revised Shared Services Support Charges Post Council	Amendments	Revised Shared Services Support Charges Post Council	Amendments  Deviced Shared Scarings Strangt Charact Boot Council	Nevised States Services Support Charges Fost Courier Amendments	Revised Shared Services Support Charges Post Council	Amendments	Revised ICT Support Sevices Charges - Post Council	Revised ICT Support Sevices Charges - Post Council	Revised ICT Support Sevices Charges - Post Council	Revised Finance & Procurement Non Negotiable Support	Service Charges - Post Council	Revised Finance & Procurement Negiotable Support Service	Charge - Post Council Revised Shared Services Support Charges Post Council	Amendments
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Cabinet Budget Book Service Area  Date Ref	Interdirectorate Virements	ICT - Service Recharges	Finance & Procurement - Service Management		Finance & Procurement - Corporate Finance	Finance & Procurement - Internal Audit		Finance & Procurement - County Procurement	Legal Services	ò	Democratic Services		Partnerships		Corporate Performance	Himan Recoirces		Customer First		Communications & Marketing		Finance & Procurement	H	_	Management & Admin		Corporate Management	Fire & Rescue	Trading Standards	Shared Services	Community Safety - Fire & Rescue		Shared Services	Shared Services - Financial Services	
Budget Book Ref		CC2.12	- - -	CC4.2	CC4.4	: : )	CC4.3	7.5.1	- ) )	CC5.2		CC6.1		CC7.2	,		CC3 5	)	CC8.1		CC4.1		CC1.1	200	2010.5	CC10.1		CS1.4	CS5	CS6.1.1	CS1.4		CS6.1.1	CS6 1.2	!
Cabinet Date		Sep-09	en-dae	Sep-09	Sep-09	)	Sep-09	200-00		Sep-09		Sep-09		Sep-09	9	Seb-08	Sep-09	)	Sep-09		Sep-09		Sep-09	00 00	Seb-0a	Sep-09		Sep-09	Sep-09	Sep-09	Sep-09		Sep-09	90-0aS	
Report Paragraph Reference																																			

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Council	Required																																					
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Cabinet   Budget Book   Service Area		Shorred Convince		Shared Services - HR			Property Services Business Improvement		Property Services		Business Improvement		Property Services	Business Improvement		Property Services				CYPF		CYPF	L			SCS		SCS		SCS	C	626		Strategic Asset Management				
Budget Bod Ref		0.661.2	5.	CS6.1.4	ì	EE4.1		į	EE3.1.1		EE4.1	i I	EE3.1.1	F F A 1	- - - -	EE3.1.1		CYPF4-7	CYPF1-51	CYPF4-7		CYPF4-7	7	-4-V	SC4 1a	SC4_1a		SC4_1a		SC4_1a	200	004 - 18	i I	EE3.1.3	0.4TT-0			
Cabinet		00 000	5	Sep-09	0	Sep-09	och-oa	200	Sep-09		Sep-09	6	Sep-09	00-095	2	Sep-09		Sep-09	Sep-09	Sep-09		Sep-09		Seb-03	Sep-09	Sep-09		Sep-09		Sep-09	1	So-des	6	Sep-09	Seb-08			
Report	Reference																																					

Virements requiring Cabinet approval are:
1. All permanent virements.
2. Temporary virements between £250,000 and £500,000.

NB: All virements greater than £500,000 and deemed to constitute a change in policy, will be recommended by Cabinet for approval by Council. This includes the cumulative total of virements that have previously been reported and approved.

Annex 2b

July Financial Monitoring Report CABINET - 15 September 2009

Virements

VIREMENTS REQUIRING CABINET APPROVAL ACTIONED THIS REPORT

				Experiment	alinie		2
Budget Book	Service Area	Permanent/	Details	From /	To /	From /	To/
Ref		Temporary (P/T)		Decrease (-)	Increase (+)	Decrease (+)	Increase (-)
				£000	£000	0003	£000
	Intradirectorate Virements Children. Young People & Families						
CYPF2-5	Children & Families Contingency	۵	Set up income and expenditure budget for Family group	-157			
CYPF2-4	Safeguarding & Quality Assurance	۵	contenenting programme. Set up income and expenditure budget for Family group conferencing programme.		157		
CYPF4-2	Commissioning & Partnerships	۵	Teenage Pregnancyadd income/exp budget to reflect PCT		77		
CYPF4-2	Commissioning & Partnerships	۵	Teenage Pregnancyadd income/exp budget to reflect PCT contribution for 2009/10				-77
CYPF2-32 CYPF1-14	Family Support Services for disabled Children	۵.	Vire budget for Caers grant and Emergency respite budget Vire budget for Caers grant and Emergency respite budget	-23	23	23	-23
CYPF2-32 CYPF1-14	Family Support Services for disabled Children	۵.	Vire budget for Caers grant and Emergency respite budget Vire budget for Caers grant and Emergency respite budget	-10	10	10	-10
CYPF2-21	Early Years	۵	Virement of budget for early years NEF budget - increased		797		-797
CYPF5-2	DSG Grant Income	۵	pupil numbers Virement of budget for early years NEF budget - increased pupil numbers	-797		797	
CYPF2-21	Early Years	۵	Create income & Expenditure budget for new funding for 2 year old funding pilot project.		244		-244
CYPF2-24	Early Years	۵	Create income & Expenditure budget for DCSF funding.		7		-1
CYPF2-23	Early Years	۵	Amend inc & Exp budgets to follow staff move within service.	φ		80	
CYPF2-24	Early Years	۵	Amend inc & Exp budgets to follow staff move within service.		80		φ <sub>-</sub>
CYPF2-21	Early Years	۵	Reallocate inc & Exp budgets in line with structure changes for 09/10.		137		-137
	Budget Book Ref CYPF2-5 CYPF2-32 CYPF1-14 CYPF2-21 CYPF2-21 CYPF2-21 CYPF2-24 CYPF2-24 CYPF2-24 CYPF2-24 CYPF2-24 CYPF2-24 CYPF2-24 CYPF2-24	~	orate Virements ung People & Families amilies Contingency I & Quality Assurance ng & Partnerships ort disabled Children ort	orate Virements ung People & Families amilies Contingency   & Quality Assurance   P   P     & Quality Assurance   P   P     ort   P   P     sisabled Children   P   P     ort   P     ort	Temporary Temporary Temporary Is Contingency and People & Families Temporary Is Quality Assurance  Readle Children  P Set up income and expenditure budget for Family group conferencing programme.  Set up income and expenditure budget for Family group conferencing programme.  Set up income and expenditure budget for Family group conferencing programme.  Set up income and expenditure budget for Family group conferencing programme.  Set up income and expenditure budget for Family group conferencing programme.  Set up income and expenditure budget for Family group conferencing programme.  Temage Pregnancyadd income(exp budget to reflect PCT contribution for 2009/10  Temage Pregnancyadd income(exp budget to reflect PCT contribution for 2009/10  P Vire budget for Caers grant and Emergency respite budget  Nire budget for Caers grant and Emergency respite budget  Nire budget for Caers grant and Emergency respite budget  Nire budget for Caers grant and Emergency respite budget  Nire budget for Caers grant and Emergency respite budget  Nire budget for Caers grant and Emergency respite budget  Nire budget for Caers grant and Emergency respite budget  Nire budget for caers grant and Emergency respite budget  Nire budget for caers grant and Emergency respite budget  Nire budget for caers grant and Emergency respite budget  Nire budget for caers grant and Emergency respite budget  P Vire budget for caers grant and Emergency respite budget  Nire budget for early years NEF budget - increased  pupil numbers  Nire budget for early years NEF budget - increased  pupil numbers  P Create income & Expenditure budget for new funding for 2  year old funding pilot project.  P Amend inc & Exp budgets to follow staff move within service.  P Amend inc & Exp budgets to line with structure changes for page for early open and funding bid project.	Orate Virements  ung People & Families  ung People & Families  remporary  remporary  f. (*)  f	Permanent   Permanent   Details   Permanent   Perman

/sse																	-103		-30
To / Increase (-)	€000																. '		
From / Decrease (+)	£000															206		18	30
To / Increase (+)	£000		9		55		28		63		10		71	262					30
From / Decrease (-)	€000	φ		-55		-28		-63		-10		-71			-262			-18	-30
Details		Reallocate inc & Exp budgets in line with structure changes for $0.9/10$	Reallocate inc & Exp budgets in line with structure changes for 09/10.	Reallocate inc & Exp budgets in line with structure changes for 09/10.	Reallocate inc & Exp budgets in line with structure changes for 09/10.	Reallocate inc & Exp budgets in line with structure changes for 09/10.	Reallocate inc & Exp budgets in line with structure changes for 09/10.	Reallocate Exp budgets in line with structure changes for 09/10.	Reallocate Exp budgets in line with structure changes for 09/10.	Reallocate Exp budgets in line with structure changes for 09/10.		Reallocate Exp budgets in line with structure changes for nov10	ogno. Reallocate salary budget	Schools Forum decision to move DSG into the Fair Access	Schools Forum decision to move DSG into the Fair Access Panels from secondary contingency	Reallocate DSG income accordingly to each area	Reallocate DSG income accordingly to each area Reallocate DSG income accordingly to each area	Remove inc & exp budget as no longer receiving funding	Reallocate grant inc & exp budgets to new cost centre Reallocate grant inc & exp budgets to new cost centre
Permanent/ Details Temporary (P/T)		۵	۵	۵	۵	۵	۵	۵	۵	۵	۵	۵	۵	۵	۵	۵	<u>а</u> а	۵	۵۵
Budget Book Service Area Ref		Early Years	CYPF2-21 Early Years	Early Years	Early Years	Early Years	Early Years	Early Years	Early Years	Early Years		Early Years	Commissioning & Parternships	Attendance and Welfare	Secondary ISB		Assessment Team Assessment Team	Assessment Team	Children & Families CLA Children & Families CLA
Budget Book Ref		CYPF2-22	CYPF2-21	CYPF2-22	CYPF2-21	CYPF2-21	CYPF2-21	CYPF2-21	CYPF2-21	CYPF2-24	CYPF2-21	CYPF2-21	CYPF2-24	CYPF1-22	CYPF5-1	CYPF2-33	CYPF2-33 CYPF2-33	CYPF2-33	CYPF2-13 CYPF2-13
Cabinet Date		Jul-09	Jul-09	Jul-09	Jul-09	Jul-09	Jul-09	Jul-09	Jul-09	90-Inc	Jul-09	Jul-09	Jul-09	Jul-09	Jul-09	Jul-09	Jul-09 Jul-09	Jul-09	90-Inf
Report Paragraph Reference																			

		_	96-						4	-52					
To / Increase	-	€000	<b>တု</b>						-184	ις					
From / Decrease	<del>+</del>	£000	96					101		25	223				
To / Increase	<del>(</del> +)	£000	96	8	19	18	19		184	52		695	350	141	581 24
ase	<u>-</u>	€000	96-	-34	-19	-18	-19	-101		-52	-223	-695		-151	-597
Details			Reallocate budgets to new cost centre Reallocate budgets to new cost centre	Reallocate budgets to new cost centre Reallocate budgets to new cost centre	Reallocate budgets to new cost centre Reallocate budgets to new cost centre	Reallocate budgets to new cost centre Reallocate budgets to new cost centre	Reallocate budgets to new cost centre Reallocate budgets to new cost centre	Correction of additional funding clawback coded incorrectly to an income code, adjust to reffect in exp code.  Correction of additional funding clawback coded incorrectly to an income code, adjust to reffect in exp code.	Correct budgets to reflect confirmed income receivable	Reversal of virement raised in April following Service managers review. Reversal of virement raised in April following Service managers review.	Revised income target adjustment due to changes in landfill	Move LATS budget to new cost centre Highways Maintenance budget transfers between budget	Highways Maintenance budget transfers between budget	neads Highways Maintenance budget transfers between budget hoads	Budget re-alignment Budget re-alignment
Permanent/ Details Temporary	(P/T)		<u>а</u> а	۵.	۵۵	۵۵	۵.	⊢ ⊢	۵.	<b>.</b>	۵	<b>∟</b>	<b>-</b>	⊢ ⊢	
Budget Book Service Area Ref			Family Support & Assessment Family Support & Assessment	Virtual School project Virtual School project	Youth Offending Service	Social & Communtity Services Internal Day Services Supported Living Internal Internal Day Services (Recharges to Pool) Supported Living Internal (Recharges to Pool)	Environment & Economy Waste Management	Waste Management Oxfordshire Highways	Transport Service Management	Network Management Policy & Strategy	Oxfordshire Highways Policy & Strategy				
Budget Book Ref			CYPF2-31 CYPF2-31	CYPF2-31 CYPF2-31	CYPF2-31 CYPF2-31	CYPF2-31 CYPF2-31	CYPF2-31 CYPF2-31	CYPF2-11 CYPF2-11	CYPF1-51 CYPF1-51	SC2-4e SC2_4d SC2-4e SC2_4d	EE2.4	EE2.4 EE1.4	EE1.1	EE1.3 EE1.2	EE1.4 EE1.2
Cabinet Date			90-lnC	90-lnC	90-lnC	90-Inc	90-Inc	90-Inc	90-unr	90-lnC 90-lnC 90-lnC 10l-09	90-InC	90-Inc	Jul-09	90-Inf	90-Inf
Report Paragraph	Reference														

			-613 -613 -613	Total Intradirectorate Virements Reallocation of ICT Support Charges for S&CS Reallocation of ICT support charges for SCS.  Total Interdirectorate Virements TOTAL VIREMENTS approved and on SAP	<u>а</u> а	Interdirectorate Virements ICT - Service Recharges Recharges	CC2.12 SC4_1a	90-lnr
-1,865	1,564	5,029	-4,728	Total Intradirectorate Virements	·			
		29	-29	Coroners Office Admin transferring to payroll - transfer budget to staffing	С.С.	Coroners Services Coroners Services	CC5.3 CC5.3	90-Inf
		37		actual costs	۵.	Coroners Services	CC5.3	Jul-09
			75-	Staffing highert to Coroners expenses codes to better reflect	۵	Corporate Core	0.053	60-11-1
		222	-222	Fire & Rescue Service re-structure - move one cost centre between areas	44	Community Safety & Shared Services Business Management Service Support Management	CS1.5 CS1.4	90-Inc
£000	£000	£000	£000					
Increase (-)	Decrease (+)	Increase (+)	Decrease (-)		Temporary (P/T)		Date Ref	Date

**July Financial Monitoring Report** CABINET - 15 September 2009

Virements

MEMORANDUM VIREMENTS REQUIRING CABINET APPROVAL PREVIOUSLY APPROVED BUT NOT YET ACTIONED DUE TO TIMING OF DECISION AND MONTH END

me	To /	Increase	<u>-</u>	£000		0		0	0
Income	From /	Decrease	( <del>-</del> )	£000		0		0	0
iture	To /	Increase	÷	€000		0		0	0
Expenditure	From /	Decrease	<u>-</u>	£000		0		0	0
	Details					Total Intradirectorate Virements		Total Interdirectorate Virements	TOTAL VIREMENTS approved but not on SAP
	Permanent/ Details	Temporary	(P/T)						
	Cabinet Budget Book Service Area				Intradirectorate Virements		Interdirectorate Virements		
	<b>Budget Boo</b>	Ref							
	Cabinet	Date							
	Report	Paragraph	Reference						
	Report	Paragraph	Reference						

Virements requiring Cabinet approval are:
1. All permanent virements.
2. Temporary virements between £250,000 and £500,000.

NB: All virements greater than £500,000 will be recommended by Cabinet for approval by Council. This includes the cumulative total of virements that have previously been reported and approved.

July Financial Monitoring Report CABINET - 15 September 2009

Virements

NEW VIREMENTS FOR CABINET TO NOTE AND VIREMENTS NOTED IN PREVIOUS REPORTS

						Expenditure	nditure	Income	те
Report	Cabinet	Budget Book	Cabinet   Budget Book   Service Area	Permanent/   Details	/ Details	From /	To /	From /	To /
Paragraph	Date	Ref		Temporary		Decrease	Increase	Decrease	Increase
Reference				(P/T)		ı	÷	<del>(</del> +)	<u>-</u>
						€000	€000	0003	£000
			VIREMENTS TO NOTE THIS REPORT						
			Intradirectorate Virements Children. Young People & Families						
	5	200		ŀ	4		7		7
	Sep-09	CYPF2-21	CYPFZ-Z1   Early Years -Quality Improvement projects	-	Reallocate Osprey budget		<u>.</u>		-12 C
			Social & Community Services						
	90-Inc	SC2_11	One-Off Funding Projects	<b>-</b>	Reduction in grant income	7		_	
	90-Inc	SC1_1	Library Service	<b>-</b>	New Service Development - Books on prescription funding.		_		7
	90-Inc	SC2_2f	Internal Day Centres	<b>-</b>	Witney resource Centre modernisation funding carried forward	-129			
	60-Inc	SC2_2a	Contribution to Older People's Pool	<b>-</b>	Witney resource Centre modemisation funding carried forward transferred to OP Pool		129		
	Sep-09 Sep-09	CS6.1.4 CS6.1.4	Community Safety & Shared Services Shared Services - HR - L&D (Expenditure) Shared Services - HR - L&D (Income)	<b></b>	Creation of Income and Expenditure budgets relating to a Post funded by Income from Schools received for SIMS Support		15		-15
	00	7, 90	Consider the 187 (Consider to Consider to Constitution of Cons	۲	Proof on of Income and Eventualities budgets and election to a Boot		00		
	Sep-09	CS6.1.4	Shared Services - I'IN - L&D (LAberialiae) Shared Services - HR - L&D (Income)		creation of income and Experionale budgets retaining to a rost funded by General Social Care Council Grant		77		-22
	Sep-09	CC6.1	<b>Corporate Core</b> Partnerships - Partnership Working Change Fund	⊢⊢	Transfer of Carry forward back to the Change Fund	4	4		
					Total Intradirectorate Virements	-134	186	1	-53
			Interdirectorate Virements						
	90-Inc	CS6.1.4	Shared Services - HR - L&D	-	Contribution from Strategic OD budget to the Corporate L&D		145		
	90-Inc	CC3.4	Strategic HR & OD - Talent Management/Organisational Development	-	Contribution from Strategic OD budget to the Corporate L&D Plan 2009-10	-145			
					Total Interdirectorate Virements	-145	145	0	0
					TOTAL VIREMENTS TO NOTE THIS REPORT	-279	331	-	-53

income & expenditure lines for Multi Arts Project to reflect the
funding identited for 2009/10 income & expenditure lines for Multi Arts Project to reflect the funding identifed for 2009/10
Set up approved budget for Childrens centres in Marston Set up approved budget for Childrens centres in Marston
Set up approved budget for Childrens centres in Marston Set up approved budget for Childrens centres in Marston
income & expenditure lines for Courtyard Youth Arts Centre to reflect the funding identified for 2009/10 income & expenditure lines for Courtyard Youth Arts Centre to reflect the funding identified for 2009/10
Social Inclusion cont to YOS Social Inclusion cont to YOS
Cont to Deputy Mngr - Localities
Cont to Deputy Mngr - Localities
Project Manager - Demographics
Project Manager - Demographics
School Union Duties budget
School Union Duties budget
PAYP/PPA funding
PPA Budget/PAYP budget

To / Increase (-) £000							-5	ю						
From / Decrease (+) £000					4	-35	Ω							
To / Increase (+) £000	320		28					ဇှ	197	46		81		73
From / Decrease (-) £000	-320	-58		4		35			-197	-46	-81		-73	
	BSF funding to new cost centre BSF funding to new cost centre	Cuts to base budget	Refund of efficiency savings	Budget setting 09/10	Budget setting 09/10	Adjust budget to reflect income receivable in 2009/10 Adjust budget to reflect income receivable in 2009/11	Budget tidy 2008/9	Budget tidy 2008/9	Budget tidy 2008/9	Budget tidy 2008/9	Support for Children in HI Bases & inflation	Support for Children in HI Bases & inflation	Funding from Individual Learning Team & Inflation	Funding from Individual Learning Team & Inflation
Permanent/ Details Temporary (P/T)	۵۵	۵	۵	۵	۵	С С	۵	۵	۵	۵	۵	۵	۵	<u>σ</u>
Cabinet Budget Book Service Area Date Ref	Commissioning Performance & Quality Commissioning Performance & Quality	Young People & Access to eduication - YOS	Young People & Access to eduication - YOS	Young People & Access to eduication - YOS	CYPF1-51 Young People & Access to eduication - YOS	Young People & Access to eduication - YOS Young People & Access to eduication - YOS	Commissioning Performance & Quality Assurance - Information management & Business support	Commissioning Performance & Quality Assurance - Information management & Business support	Commissioning Performance & Quality Assurance - Information management & Business support	Young People & Access to education - YSS	Young People & Access to education - SEN	Young People & Access to education - SEN Support Services	Young People & Access to education - SEN	CYPF1-13 Young People & Access to education - SEN Support Services
Budget Book Ref	CYPF4-5 CYPF4-5	CYPF1-51	CYPF1-51	CYPF1-51	CYPF1-51	CYPF1-51 CYPF1-51	CYPF4-3	CYPF4-7	CYPF4-3	CYPF1-3	CYPF1-12	CYPF1-13	CYPF1-12	CYPF1-13
Cabinet Date	Mar-09 Mar-09	Jan-09	Jan-09	Jan-09	Jan-09	Jan-09 Jan-09	Jan-09	Jan-09	Jan-09	Jan-09	Jan-09	Jan-09	Jan-09	Jan-09
Report Paragraph Reference														

	Permanent/ Details Temporary (P/T)	Details	From / Decrease II	To / Fi	From / Decrease (+)	To / Increase (-)
CYPF1-12 Young People & Access to eduication - SEN  CYPF1-12 Young People & Access to eduication - SEN  CYPF4-6 Commissioning Performance & Quality Assurance - Finance & Accounting CYPF3-22 Educational Achievement & Service Monitoring CYPF3-22 Educational Achievement & Service Monitoring CYPF3-2 Roundloring CYPF5-2 Non-Devolved school costs CYPF1-3 YPAE - YSS  CYPF1-3 YPAE - YSS  CYPF1-3 YPAE - YSS  CYPF1-3 Youth Support Services  SC2_11 One-Off Funding Projects SC1_1 Change Funding Projects SC1_1 Library Service CC6-4 Voluntary Sector Development CC6-4 Voluntary Sector Development CC6-7 Change Funding CC7-7 Change Management CC7-1 Change Management CC7-1 Change Management CC7-1 Ask Oxfordshire CC7-1 Ask Oxfordshire CC7-1 Business Support CC5-2 Democratic Services CC7-1 Business Support CC5-2 Democratic Services CC7-1 Business Support CC5-2 Democratic Services CC7-1 Democratic Services			£000		£000	0003
CYPF1-12 Young People & Access to eduication-SEN  CYPF4-6 Commissioning Performance & Quality Assurance - Finance & Accounting CYPF3-2 Commissioning Performance & Quality Assurance - Central Costs  CYPF3-22 Educational Achievement & Service Monitoring CYPF3-22 Educational Achievement & Service Monitoring CYPF3-2 Educational Achievement & Service Monitoring CYPF1-3 YPAE - YSS CYPF1-4 YPAE - YSS YPAE - Y		Parent Partnership & inflation	φ			
CYPF4-6 Commissioning Performance & Quality Assurance - Finance & Accounting CYPF3-2 Commissioning Performance & Quality Assurance - Central Costs CYPF3-22 Educational Achievement & Service Monitoring CYPF5-2 Mon-Devolved school costs CYPF1-3 YPAE - YSS CYPF1-3 Youth Support Services SC2_11 One-Off Funding Projects SC1_3 Cultural & Community Development SC1_1 Library Service SC4_3 Directorate Leadership Team CC6-4 Voluntary Sector Development CC6-7 Change Funding CC7-2 Corporate Performance CC7-2 Corporate Performance CC7-2 Ask Oxfordshire CC7-4 Ask Oxfordshire CC7-1 Business Support CC5-2 Democratic Services T		Parent Partnership & inflation		6		
CYPF4-7 Commissioning Performance & Quality Assurance - Central Costs Assurance - Central Costs CYPF3-22 Educational Achievement & Service Monitoring CYPF3-22 Educational Achievement & Service Monitoring CYPF5-2 In Monitoring CYPF1-3 YPAE - YSS CYPF1-4 YPAE -		Shared Services pressure (annex3)`	7	199		-12
CYPF3-22 Educational Achievement & Service Monitoring CYPF3-22 Educational Achievement & Service Monitoring CYPF3-2 Educational Achievement & Service Monitoring CYPF5-2 Non -Devolved school costs CYPF1-3 YPAE - YSS CYPF1-3 Youth Support Services SC2 11 One-Off Funding Projects SC1_3 Cultural & Community Development T SC1_3 Cultural & Community Development T SC4_3 Directorate Leadership Team T CC6.4 Voluntary Service CC6.4 Voluntary Setor Development T CC7.2 Corporate Performance CC7.2 Corporate Performance CC7.2 Corporate Performance CC7.4 Ask Oxfordshire CC7.4 Ask Oxfordshire T CC5.2 Democratic Services T T CC5.2 Democratic Services		Shared Services pressure (annex3)`	-185			
CYPF3-22 Education and Critice ment & Service  CYPF1-3 PAE - YSS  CYPF1-3 YPAE - YSS  SOcial & Community Services  SC2_11 One-Off Funding Projects  SC1_1 Comportate Core  CC3_1 Community Development  CC6.1 Library Service  SC4_3 Directorate Leadership Team  CC6.4 Voluntary Sector Development  CC6.4 Voluntary Sector Development  CC7.2 Corporate Performance  CC7.2 Corporate Performance  CC7.2 Corporate Performance  CC7.2 Corporate Performance  CC7.4 Ask Oxfordshire  CC7.4 Ask Oxfordshire  CC7.1 Business Support  CC6.1 Business Support		Budget restructure - reallocate Income & Exp budgets		53		
CYPE5-2 Mon-Devolved school costs  CYPE1-3 YPAE - VSS  CYPF1-3 YPAE - VSS  CYPF1-3 YPAE - YSS  CYPF4-5 Transport  CYPF1-3 Youth Support Services  Social & Community Services  SC2_11 One-Oif Funding Projects  SC1_3 Cultural & Community Development  SC1_1 Library Service  SC4_3 Directorate Leadership Team  Corporate Core  CC9 Change Funding Projects  CC6.1 Partnerships Unit  CC7.2 Corporate Performance  CC7.2 Corporate Performance  CC7.4 Ask Oxfordshire  CC7.4 Ask Oxfordshire  CC7.1 Business Support  CC6.1 Business Support  CC6.2 Democratic Services		Budget restructure - reallocate Income & Exp budgets				-51
CYPF1-3         YPAE - YSS         P           CYPF1-3         YPAE - YSS         P           CYPF4-5         Transport         T           SC2_11         Youth Support Services         T           SC2_12         One-Off Funding Projects         T           SC1_3         Cultural & Community Development         T           SC1_1         Library Service         T           SC4_3         Directorate Leadership Team         T           CC9         Change Fund         T           CC6.4         Voluntary Sector Development         T           CC6.4         Voluntary Sector Development         T           CC7.2         Corporate Performance         T           CC7.2         Corporate Performance         T           CC7.2         Corporate Performance         T           CC7.4         Ask Oxfordshire         T           CC7.4         Ask Oxfordshire         T           CC7.1         Business Support         T           CC6.2         Democratic Services         T	•	Budget restructure - reallocate Income & Exp budgets				-2
CYPF4-5 Transport CYPF1-3 Youth Support Services Social & Community Services SC2_11 One-Off Funding Projects SC1_3 Cultural & Community Development SC1_1 Library Service SC4_3 Directorate Leadership Team Coff Change Fund CC6.4 Voluntary Sector Development CC7.2 Change Fund CC7.2 Change Management CC7.2 Change Management CC7.4 Ask Oxfordshire CC7.4 Ask Oxfordshire CC7.4 Ask Oxfordshire CC7.4 Ask Oxfordshire CC7.1 Business Support CC6.2 Democratic Services	<b>Q Q</b>	Budget setting 09/10 Budget setting 09/10	-175	175		
Social & Community Services  SC2_11 One-Off Funding Projects SC1_3 Cultural & Community Development SC1_1 Library Service SC4_3 Directorate Leadership Team Corporate Core CC9 Change Fund CC6.4 Voluntary Sector Development CC6.1 Partnerships Unit CC7.2 Corporate Performance CC7.2 Ask Oxfordshire CC7.4 Ask Oxfordshire CC7.4 Ask Oxfordshire CC7.1 Business Support CC6.1 Business Support CC6.1 Democratic Services		6 month secondment for 16-19 diploma student transport (actioned in April as not subject to cabinet approval)	-13	13		
SC1_1         Library Service         T           SC4_3         Directorate Leadership Team         T           Corporate Core         Change Fund         T           CC6.4         Voluntary Sector Development         T           CC6.1         Partnerships Unit         T           CC7.2         Change Management         T           CC7.2         Corporate Performance         T           CC7.2         Corporate Performance         T           CC7.4         Ask Oxfordshire         T           CC7.4         Ask Oxfordshire         T           CC7.1         Business Support         T           CC5.2         Democratic Services         T	Projects T	Active Matters development money re-allocated. Active Matters development money re-allocated.	-20	20		
Corporate Core           CC9         Change Fund         T           CC6.4         Voluntary Sector Development         T           CC6.1         Partnerships Unit         T           CC7.2         Change Management         T           CC7.2         Corporate Performance         T           CC7.2         Corporate Performance         T           CC7.4         Ask Oxfordshire         T           CC7.4         Ask Oxfordshire         T           CC7.4         Ask Oxfordshire         T           CC7.4         Business Support         T           CC5.1         Business Support         T           CC5.2         Democratic Services         T		To contribute towards Community Librarian To contribute towards Community Librarian	-40	40		
CC7.5         Change Management         T           CC7.2         Corporate Performance         T           CC7.2         Corporate Performance         T           CC7.4         Ask Oxfordshire         T           CC7.4         Ask Oxfordshire         T           CC7.4         Business Support         T           CC6.1         Business Support         T           CC5.2         Democratic Services         T		Change Fund virements CFB035 - COMPACT CFB035 - COMPACT	-214	15		
CC1.1 Business Support T CC5.2 Democratic Services T		CFB043 - Corporate Change Advisor CFB023 - Performance Plus CFB006 - BPI CFB041 - External campaigns (elections) CFB052 - Ask Oxfordshire		22 4 2 2 1 0 4 2 2 1 4 4 5 2 1 4 4 5 2 1 4 4 5 1 4 4 5 1 4 5		
		Virement of carry forward - £3k Initiatives Fund - Coroners Involuce Admin Virement of carry forward - £3k Initiatives Fund - Coroners Involce Admin	-3 ice Admin	ю		
Total Intradirect		Total Intradirectorate Virements	-1,942	2,717	75	-850

To / Increase (-)	0002								0	-850	-879
From / Decrease (+)	0002								0	75	141
To / Increase (+)	0002	18		51		124		113	306	3,023	3,014
From / Decrease (-)	0002	-18	-51		-124		-113		-306	-2,248	-2,276
Details		Print Procurement Print Procurement	Transfer of Learning & Development 09/10 Allocation to	Transfer of budgets in old L&D Structure	Transfer of Learning & Development 09/10 Allocation to E&E	Transfer of Learning & Development 09/10 Allocation from CS	Transfer of Learning & Development 09/10 Allocation to S&CS	Transfer of Learning & Development 2009/2010 allocation to SCS.	Total Interdirectorate Virements	TOTAL VIREMENTS NOTED IN PREVIOUS REPORTS	TOTAL ALL VIREMENTS FROM ANNEX $2b + 2d = ANNEX$ 1 (Col 5)
Permanent/ Details Temporary (P/T)		⊢ ⊢	<b>-</b>	<b>-</b>	⊢	<b>-</b>	⊢	-			
Cabinet Budget Book Service Area Date Ref	Interdirectorate Virements	County Procurement Employment Services	Shared Services HR	CYPF4-4 Human resources and Workforce development	Shared Services HR	Business Improvement	Shared Services HR	Recharges			
Budget Book Ref		CC4.3 SC2_1d	CS6.1.4	CYPF4-4	CS6.1.4	EE4.1	CS6.1.4	SC4_1a			
Cabinet Date		90-Inc	90-Inc	90-unc	90-Inc	60-Inc	90-Inc	60-Inc			
Report Paragraph Reference											

Virements required to be reported to Cabinet: 1. Temporary virements between £50,000 and £250,000.

NB: All virements greater than £500,000 and deemed to constitute a policy change will be recommended by Cabinet for approval by Council. This includes the cumulative total of virements that have previously been reported and approved.

Annex 2c

July Financial Monitoring Report CABINET - 15 September 2009

Cumulative Virements to Date - Community Safety & Shared Services

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Traffic light indicator - negative				O		(	ტ		C	פ		<u>ග</u>			ڻ ق			<u>ග</u>			ტ		c			O			ტ			ტ		O
Traffic Light Indicator - positive				ტ		ď	უ		C	9		Ø			ŋ			ŋ			Ø		C			Ø			ტ			ტ		O
Reset total	€000						4		20	۲٠					42			-132			2					-248			45					132
Virements not deemed to be policy changes	£000																																	
Virements already approved by council	£000																																	
Total virements	£000					,	4		70	-3/					42			-132			2					-248			45					132
Cumulative Total of Permanent Virements Approved and Requested	£000		ကုက		-33	37	4	-37	70	-3/	262		42		42	909-	461	-145	209	-207	2	-28	2	793	-1,041	-248	45		45	φ	8		141	132
Permanent Virements Requested this Report	£000					-33	-33				-262	-262	42		42				25	-23	2	-28	3	-314	137	-177	106		106				71	71
Permanent Virements Approved in Last Report (not on SAP)	£000																																	
Total Permanent Virements Previously Approved (on SAP)	£000		ကု က		-33	70	37	37	700	/ې	262	262				909-	461	-145	184	-184				1,107	-1,178	-71	-61		-61	φ	8		70	6-
Cumulative Total of Temporary Virements Approved and Requested	£000															291	-278	13				-101		15	-15								444	+
Temporary Virements Requested this Report	£000																																	
Temporary Virements Approved in Last Report (not on SAP)	£000																																	
Total Temporary Virements Previously Approved (on SAP)	£000	& Families														291	-278	13				-101		15	-15								444	L-L-L-
		Children, Young People & Families	Expenditure Income	Net	Expenditure	Income	Net	Expenditure	+0110	Net	Expenditure Income	Net	Expenditure	Income	Net	Expenditure	Income	Net	Expenditure	Income	Net	Expenditure	Net	Expenditure	Income	Net	Expenditure	Income	Net	Expenditure	Income	Net	Expenditure	Net
Budget Book Ref		Children, Yc	CYPF1-13 Expenditure CYPF1-13 Income			CYPF1-14	П	CYPF1-21	$\top$	т	CYPF1-22 E		CYPF1-26			CYPF1-3				CYPF1-51	П	CYPF2-11 E	Т	CYPF2-21	CYPF2-21			CYPF2-22			CYPF2-23		CYPF2-24 E	- 1

Traffic light indicator - negative		ŋ		Ø		ග		ŋ		ŋ		ŋ		Ø			O		ď			ŋ		ტ		O		ტ		
Traffic Light Indicator - positive		ŋ		Ø		ტ		ŋ		ŋ		ŋ		Ø			Ø		ď	o		ŋ		O		Ø		O		
Reset total		33				157		-157		69-		27		231			51		96-	3		-105		88						
Virements not deemed to be policy changes																														
Virements already approved by council																														
Total virements		33				157		-157		69-		27		231			51		96-	8		-105		88					1,128	-1,139
Cumulative Total of Permanent Virements Approved and Requested	33	33	18		157	157	-157	-157	-61 8-	69-	378	27	242	231				68 <sup>-</sup>	8-	-105	3	-105	272	88	-262		797-		407	-82
Permanent Virements Requested this Report	33	33							69-	69-	27	27						ලද- ඉද	33.0	3 -		1-			292	262			-180	-32
Permanent Virements Approved in Last Report (not on SAP)																														
Total Permanent Virements Previously Approved (on SAP)	33		-18		157	157	-157	-157	<b>∞</b> φ		351		242	231				-20	-50	-104		-104	272	88	-262	-262	797- 797		587	-63/
Cumulative Total of Temporary Virements Approved and Requested													34		51		51	-13	-1	2									721	51
Temporary Virements Requested this Report													34																35 4 5	?
Temporary Virements Approved in Last Report (not on SAP)																														
Total Temporary Virements Previously Approved (on SAP)															51		51	-13	-13	2									687	-636
	Expenditure Income	Net	Expenditure Income	Net	Expenditure Income	Net	Expenditure Income	Net	Expenditure Income	Net	Expenditure Income	Net	Expenditure Income	Net	Expenditure	Income	Net	Expenditure	Net	Expenditure	Income	Net	Expenditure Income	Net	Expenditure	Net	Expenditure Income	Net	Expenditure	Net
Budget Book Ref	CYPF2-32 CYPF2-32		CYPF2-33 CYPF2-33		CYPF2-4 CYPF2-4	П	CYPF2-5 CYPF2-5		CYPF3-22 CYPF3-22		CYPF4-1 CYPF4-1		CYPF4-2 CYPF4-2	Т		CYPF4-4	П	CYPF4-5		CYPF4-7			CYPF4-10 CYPF4-10		CYPF5-1	Т	CYPF5-2 CYPF5-2		Total	

	Total Temporary Virements Previously Approved (on SAP)	Virements Approved in Last Report (not on SAP)	Virements Requested this Report	Cumulative Total of Temporary Virements Approved and	Virements Virements Previously Approved (on SAP)	Ę	Virements Approved in Last Report	Virements Requested this Report	Total of Permanent Virements Approved and	virements	already approved by council	not deemed to be policy changes	total	Light Indicator - positive	light lindicator - negative
				Rednested					Rednested			,			
nity S	ervices														
iture	SC1_1 Expenditure 41			41											
				40						40			40	Ø	O
Expenditure						-209			-209						
						8			224					Ø	O
Expenditure	20			20											
	20			20						20			20	Ø	O
Expenditure								53	53						
								8	8					O	O
Expenditure	18			18				-173	-173						
Income	0,7			0,7				173	173	0			97	C	c
Expenditure	0			0				-30	-30	0			0	9	9
Income															
								-30	-30	-30			-30	Ø	ტ
Expenditure Income	-21			-21		202		212	717						
	-20			-20		505			202	485			485	4	ტ
Expenditure	129			129		-205			-202						
Income	000			120		202			303	376			376	C	ď
11.	120			120		coc-			COC-	0/6-			9/9	פ	5
Income	671-			671-											
	-129			-129						-129			-129	ŋ	ტ
Expenditure								4 4	4 4						
								30 2	30	30			30	O	O
Expenditure								12 12	12						
								!	!					O	O
Expenditure	113			113		-613		11	-602						
	113			113		-613		11	-602	-489			-489	O	⋖
Expenditure Income	-40			4		-20			-20						
	-40			40		-20			-20	09-			09-	ŋ	ŋ
Expenditure				131		-842		66	-743	-612					
I otal SCS Income	404			107		607		-98	171	171					

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Traffic light indicator - negative				g		C	9		O			٣			O		c			ŋ		(	פּ		ď			<sub>O</sub>		G			
Traffic Light Indicator - positive				ŋ		<	(		Ø			ტ			g		ď	,		Ø		(	פ		ď	)		ტ		ŋ			
Reset total				350		707	404		141			-884													33	3		-21		126			
Virements not deemed to be policy changes																																	
Virements already approved by council																																	
Total virements				350		707	404		141			-884													33	3		-21		126	342	-132	210
Cumulative Total of Permanent Virements Approved and Requested					20	C	00			21		21				-223	037	0	208		1			33	33	3 3	17-	-21	2	2	72	14	98
Permanent Virements Requested this Report										21		21									1		L	33	33	3 8	1.7-	-21	2	2	36		36
Permanent Virements Approved in Last Report (not on SAP)																																	
Total Permanent Virements Previously Approved (on SAP)					50		OC									-223	277	000	209												36	14	50
e v v		350		350	414	1	14 14		141	-905		-905	148	148			T	T				1	1		Ī	T			122	124	270	146	124
Cumulative Total of Temporary Virements Approved and Requested					•					Ť		٣		,																		•	
Temporary Virements Requested this Report																																	
Temporary Virements Approved in Last Report (not on SAP)																																	
Total Temporary Virements Previously Approved (on SAP)	my	350		350	414	777	1414		141	906-		-905	148	-148															122	124	270	-146	124
	<b>Environment and Economy</b>	Expenditure	Income	Net	Expenditure	III COILIE	Expenditure	Income	Net	Expenditure	Income	Net	Expenditure	Income	Net	Expenditure	Net	-	Expenditure Income	Net	Expenditure	Income	Net	Expenditure	Net	101	Expenditure Income	Net	Expenditure Income	Net	Expenditure	Income	Net
Budget Book Ref	Environmer	EE1.1			EE1.2			EE1.3		EE1.4			EE2.3.1			EE2.4		Ī	EE2.5 EE2.5			EE3.1.1	T	EE3.1.3	Τ	T	EE3.1.4 EE3.1.4		EE4.1 EE4.1			Total EE	

Traffic Traffic Light Light Indicator - positive negative			9		æ		g		G		ග		G		G		G		<sub>0</sub>		9		G		G		
Traffic Light Indicator - positive			ග		_		<u> </u>				Ĺ				U		٣		۳		ľ						
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Reset total			11		-822				-335		1,146		-1		_		115		74		-25		91		-93		162
Virements not deemed to be policy changes																											
Virements already approved by council																											
Total virements			11		-822				-335		1,146		-1		-		115		74		-25		91		-93		162
Cumulative Total of Permanent Virements Approved and Requested	7		11	-822	-822	∞ φ		-344 9	-335	1,146	1,146	448	1-	1	1	330	115	19	74	-24	-25	319	234	-93	-93	999	305
Permanent Virements Requested this Report				-820	-820	∞ φ				820	820	7	1-	1	1	95	-45	19	-23	-24	-25	75	281	29	29	240	255
Permanent Virements Approved in Last Report (not on SAP)																											
Total Permanent Virements Previously Approved (on SAP)	-		11	-5	-2			-344	-335	326	326	449				235	160	26	26			244	47	-160	-160	759	20
Cumulative Total of Total of Virements Approved and Requested																						-106	-143			-106	-143
Temporary Co Virements Requested Ti- this Report V																											
Temporary Virements Approved in Last Report (not on SAP)																											
Total Temporary Virements Previously Approved (on SAP)	saniviac na																					-106	-143			-106	-143
Book Ref Total Tenpor Book Ref Virements Virements Previously Approved (on SAP)	Expenditure	Income	Net	Expenditure Income	Net	Expenditure Income	Net	Expenditure Income	Net	Expenditure Income	Net	Expenditure Income	Net	Expenditure Income	Net	Expenditure Income	Net	Expenditure Income	Net	Expenditure Income	Net	Expenditure Income	Net	Expenditure	Net	Expenditure	Net
Budget Book Ref	7 1			CS1.2 CS1.2		CS1.3 CS1.3		CS1.4 E		CS1.5 CS1.5		CS4 CS4		CS5 CS5		CS6.1.1 E		CS6.1.2 CS6.1.2		CS6.1.3 E		CS6.1.4 E		CS6.2		Total E	
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Traffic light indicator - negative			g		တ		O		ď			r		ŋ		O		O		ď	)	C	9	C	9		ව		ტ		ŋ		O		O		g		O
Traffic Light Indicator - positive			Ø		G		O		ď	)	C	פ		ď		O		O		ď	)	(	פ	C	9		O		ტ		Ō		O		<		Ø		O
Reset total			-84		11		2		95	B	G	808		1,112		4		ကု		-145		1	4		7		-31		-12		-30		2		430		-194		157
Virements not deemed to be policy changes																																							
Virements already approved by council																																							
Total virements			-84		11		2		95	3	G	-808		1,112		4		6-		-145		7	4		Г		-31		-12		-30		2		430		-194		157
Cumulative Total of Permanent Virements Approved and Requested		-84	-81	11	11	5	2		95	3	898	999	1,112	1,112	4	4	-224	-3			-10	54	38	-39	L-	-13	-13	-12	-12	-33	-33	2	2	409	409	-194	-194	157	157
Permanent Virements Requested this Report		19	19	11	11	2	5	1	95	3			-369	-369	4	4					-10	7 7	4	<u>နှ</u>	85°-	-13	-13	-12	-12	-33	-33	2	2	1	-				
Permanent Virements Approved in Last Report (not on SAP)																																							
Total Permanent Virements Previously Approved (on SAP)		-100	-100								898-	-808	1,481	1,481			-224	-3					38	o c	38									408	408	-194	-194	157	157
Cumulative Total of Temporary Virements Approved and Requested		ņ	ဇှ									T							-145	-145					0,7	0 -	-18			က	8			21	21				
Temporary Virements Requested this Report																																							
Temporary Virements Approved in Last Report (not on SAP)																																							
Total Temporary Virements Previously Approved (on SAP)		ņ	ဇှ																-145	-145					87	01-	-18			n	ю			21	21				
	Sore	Expenditure Income	Net	Expenditure	Net	Expenditure	Net	Expenditure	Income Net	Expenditure	Income	Fynanditura	Income	Net	Expenditure	Net	Expenditure	Net	Expenditure	Income	Expenditure	Income	Expenditure	Income	Net	Income	Net	Expenditure Income	Net	Expenditure	Net	Expenditure	Net	Expenditure	Income Net	Expenditure	Income	Expenditure	Net
Budget Book Ref	Corporate (	CC1.1 Exper		CC2.1		CC2.2		CC2.8		CC2.9			CC2.12				CC3.2		CC3.4		CC4.1		CC4.2	CC4.2	6 700	0.43		0 0 0 04 4 4 4 4		CC5.2		CC5.5	3	CC6.1	3	CC6.2		CC6.3	

Book Ref	CC6.4 Expenditure CC6.4 Income	Net	CC6.5 Expenditure CC6.5 Income	Net	CC7.2 Expenditure		CC7.4 Expenditure	tal tal	CC7.5 Expenditure		CC8.1 Expenditure CC8.1 Income	Net	CC8.2 Expenditure CC8.2 Income		CC9 Expenditure		CC10.1 Expenditure CC10.1 Income		CC10.2 Expenditure CC10.2 Income	Net	Expenditure Total CC Income	Net	Total Expenditure	Directorate Income	Virements Net	KEY TO TRAFFIC LIGHTS	Ourselleding Ourselleding sign many (managed and townson) below	Currulative Currulative virements (bernanenti and temborary) below £400,000
lota l'emporary l'e Virements Vi Previously Api Approved Las (on SAP) (nol	15	15			101	101	51	52	22	22					-210	-210					-163	-163	819	-819			ao ta cacamaca) atas	ells (permanent a
Virements Approved in F Last Report t (not on SAP)																											(vacacaca to	Id terriporary,
remporary Virements Requested this Report																							34	-34			000 000 3 7 7 100	Delow 2400,c
Cumulative Total of Temporary Virements Approved and Requested	15	15			101	101	51	51	22	22					-210	-210					-163	-163	853	-853			9	00
iotal Permanent Virements Previously Approved (on SAP)	'آ`	- "	·•	Ì																	.,			7				
Virements Virements Approved in Last Report (not on SAP)	-211	-211	160	-160	95	95	42	42	-95	-95	142	142									-186 834	648	154	-289	65			
Virements Virements Requested this Report					· N	2							-	1-			14	14		7	14	-270	206	-209		Measures	Net	. و
Cumulative Total of Permanent Virements Approved and Requested	-211	-211	-160	-160	2 97	2	-42	-42	-95	-95	143	143	-	-1			14	14	7	7	·			9 -498	9	m Strategic		_
lotal virements		-196		-160		198		σ		-73		143		-		-210		14		7	-335	215	1,416	-1,351	G G	-65		
Virements already approved by council																												
Virements not deemed to be policy changes																												
Keset total		-196		-160		198		σ		-73		143		7		-210		14		7		215			3//			
Iraffic Light Indicator - positive		ტ		O		Ø		ď		Ø		O		g		O		ŋ		O								
Iraffic light indicator · negative		ტ		G		G		c		ဖ		G		ტ		ഗ		ပ		<sub>ල</sub>								

Annex 2f

CA5 - page 50

July Financial Monitoring Report CABINET - 15 September 2009

**Supplementary Estimates** 

			_		_
		Non-repayable			
	0	215	215	2450	CL7
	TOTAL SUPPLEMENTARY ESTIMATES PREVIOUSLY REPORTED	DSG inflation imbalance	TOTAL SUPPLEMENTARY ESTIMATES THIS REPORT	TOTAL CLIDDI EMENTADY ESTIMATES ANNEYA (C. 1.5)	IOTAL SUPPLEMENTARY ESTIMATES ANNEAT (COLO)
SUPPLEMENTARY ESTIMATES PREVIOUSLY REPORTED		SUPPLEMENTARY ESTIMATES ACTIONED THIS REPORT Non devolved school costs			
·		CYFP5-2			
		90-Inc			
		13			
		REPORTED	SUPPLEMENTARY ESTIMATES PREVIOUSLY REPORTED  SUPPLEMENTARY ESTIMATES ACTIONED THIS REPORT  Non devolved school costs	SUPPLEMENTARY ESTIMATES PREVIOUSLY REPORTED  TOTAL SUPPLEMENTARY ESTIMATES PREVIOUSLY REPORTED  TOTAL SUPPLEMENTARY ESTIMATES ACTIONED THIS REPORT  DSG inflation imbalance  TOTAL SUPPLEMENTARY ESTIMATES ACTIONED THIS REPORT  DSG inflation imbalance  TOTAL SUPPLEMENTARY ESTIMATES PREVIOUSLY REPORTED  TOTAL SUPPLEMENTARY ESTIMATES PREVIOUSLY REPORTED  TOTAL SUPPLEMENTARY ESTIMATES THIS REPORTED  TOTAL SUPPLEMENTARY ESTIMATES	SUPPLEMENTARY ESTIMATES PREVIOUSLY REPORTED  TOTAL SUPPLEMENTARY ESTIMATES PREVIOUSLY REPORTED  TOTAL SUPPLEMENTARY ESTIMATES ACTIONED THIS REPORT  DSG inflation imbalance  TOTAL SUPPLEMENTARY ESTIMATES ACTIONED THIS REPORT  TOTAL SUPPLEMENTARY ESTIMATES THIS REPORT  TOTAL SUPPLEMENTARY ESTIMATES THIS REPORT

	4 & 16b	EE3	SUPPLEMENTARY ESTIMATES REQUESTED THIS REPORT Property Services	Third Party legal costs	160 Non-repayable
TOTAL SUPPLEMENTARY ESTIMATES THIS REPORT 160				TOTAL SUPPLEMENTARY ESTIMATES THIS REPORT	160

MEMORANDUM SUPPLEMENTARY ESTIMATES PREVIOUSLY APPROVED BUT NOT ACTIONED DUE TO TIMING OF DECISION AND MONTH END

	0

July Financial Monitoring Report CABINET - 15 September 2009 Specific Grants Monitoring 2009/10

	Directorate	Unused Grant	2009/10	Previously	New	Total Grant	Total	Grant	Balance	%	Forecast	Balance that
tific		Income carried	Grant	Reported	Grants/	Funding	variation to	Funded	Remaining	Remaining	Expenditure	can be carried
atio		torward from	Income per	changes to	Changes to	Available in	2009/10	Expenditure			to 31 March	forward
n n		50/8002	Budget Book	existing	existing	01/6007	Grant	to Date			01.07	ot toefans)
			Original	grants	grants this		Income per					approval from
			Estimate		Y W W		Book					grant body)
		€000	€000	£'000	€,000	€,000	€,000	€,000	€,000	€,000	€,000	€,000
	Children, Young People & Families											
ш	Dedicated Schools Grant (DSG)	1,188	317,154	4,523		322,865	5,711	107,622	215,243	%29	322,865	0
Д	Standards Fund	3,461	18,555		5,594	27,610	9,055	9,203	18,407	%29	27,610	0
Щ	School Standards	0	12,298			12,298	0	4,099	8,199	%29	12,298	0
O	Sure Start General	28	14,706		-2,067	12,667	-2,039	4,222	8,445	%29	12,639	-28
ш	Pathfinder	0	0		9//	276	276	259	518	%29	776	0
₾	Learning & Skills Council	541	28,919		-41	29,419	200	7,151	22,268	%92	29,460	41
O	Asylum Seekers		1,285			1,285	0	711	574	45%	1,627	342
	Transformation Fund		211			211	0	70	141	%29	211	0
	Workforce Modernisation & Development		183		_	184	_	40	144	%82	184	0
_	School Support Staff training and qualifications		0		210	210	210	5	205	%86	210	0
Ω	Golden hellos for newly qualified teachers				341	341	341	36	305	%68	341	0
	Parenting Strategy Support Grant	17	353			370	17	46	324	%88	353	-17
	Contact Point	263				493	263	48	445	%06	230	-263
	Youth Opportunity Fund	37	346			383	37	160	223	28%	383	0
	Youth Justice Board		943	77	106	1,126	183	222	249	46%	1,126	0
5	DCSF - Family Intervention project			113		113	113	0	113	100%	113	0
ပ္	DCSF - MTFC-P	379		300	2	684	684	105	219	82%	400	-284
O	DCSF - KEEP PROJECT	30				30	30	0	30	100%	30	0
	Environmental arts project	1	0			-	7	4	7	%29	7	0
	CLG - PSA Pump Prining Grant	105	0			105	105	32	20	%29	105	0
O	Leaving Care, Unaccompanied Asylum Seekers		427			427	0	64	363	82%	298	171
ш	Probation (Home Office)	25	0		66	156	156	143	13	%8	156	0
ш	DFCA - Young Victims	63	0			63	63	28	35	%99	63	0
ш	Huntercombe Young Offenders Institution	0			135	135	135	135	0	%0	135	0
ш	Thames Valley Police	0	0		145	145	145	145	0	%0	145	0
ш	Oxford PCT Partnership Funding	0	0		15	15	15	15	0	%0	15	0
	DCSF - Play Pathfinder	0	0		162	162	162	က	159	%86	162	0
	DCSF - V Programme	0	0		143	143	143	27	116	81%	143	0

Balance that can be carried	forward	(subject to	approval from	grant body)	€,000		0	0	0	0	0	0	0	0	0	0	-42		0			0		0	-81	
Forecast Expenditure	to 31 March	2010			€,000		195	4,016	120	2,307	8	736	18,383	327	29	12	171		257		see note	25		268	439,243	
% Remaining	)				£,000		94%	62%	100%	%98	63%	%29	%82	100%	%99	%29	%26		%29		%29	%29		91%	%89	
Balance Remaining	)				£,000		183	2,488	120	1,987	5	491	14,247	327	19	80	196		171		173	17		245	298,150	
Grant Funded	Expenditure	to Date			€,000		12	1,528	0	320	8	245	4,136	0	10	4	17		98		98	8		23	141,432	
Total variation to	2009/10	Grant	Income per	Budget	£,000		63	-225	-15	454	∞	0	1,364	15	29	12	213		23		152	0		268	19,179	
Total Grant Funding	۹	2009/10			000,3		195	4,016	120	2,307	80	736	18,383	327	29	12	213		257		259	25		268	439,583	
New Grants/	Changes to	existing	grants this	MMR	£,000			-569													8				5,064	
Previously Reported	changes to	existing	grants		€,000				-15		80			15	29	12	111							232	5,405	
2009/10 Grant	Income per	Budget Book	Original	Estimate	0003		132	4,241	135	1,853		736	17,019	312					234		107	25			420,404	
Unused Grant Income carried	forward from				€000		63	344		454			1,364				102		23		144			36	8,710	
Directorate						Social & Community Services		Learning & Skills Council - Adult Education	New Deal	Social Care Reform Grant	General Registrars Office	Standards Fund (Music Service)	Supporting People	Workstep	LD Campus Closure	Information Advice Guidance	Adult Stroke Services	Ш		Community Safety & Shared Services	New Burdens Grant	Milk Grant	Corporate Core	MKOB Improvement Grant	TOTAL SPECIFIC GRANTS	Ы
Notif	icat	tion	ı				FC	₾	ပ	ш	ပ	۵		O	ш	O	ш		РС			ပ				Ringfenced
Ring	fen	cec	t				<u>~</u>	SO	_	<u>~</u>	SO	<u>~</u>	<u>~</u>	SO	<u>~</u>	>	<u>~</u>		SO			<u>~</u>				Ring

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Provisional Notification Received Final Notification Received Claim Required

Annex 3b

July Financial Monitoring Report CABINET - 15 September 2009

CHANGES TO SPECIFIC GRANTS FOR CABINET TO NOTE

To / Increase (-) £000	-1,174 -2,637	-341 -30 -3,946 -3,946	-41 -99 -135	-145 -15 -65 -4,523	-77 -113 -305 -162 -143	-111 -29 -12 -15 -8	φ	-14,978
From / Decrease (+) £000	1,290	189	41			51		4,172
To / Increase (+) £000	1,174	341 30 3,946 118	99	145 15 65 4,523	77 113 305 162 143	11 29 12 15 8	Φ	14,937
From / Decrease (-) £000	-1,290	-189				<u>.</u>		4,131
Details	Correction of grant Budgets Correction of grant Budgets Correction of Grant Budgets Correction of Grant Budgets Revised notification	Revised notification	notification change of funding body (from LSC to YJB) notification change of funding body (from LSC to YJB) Probation funding confirmed for 2009/10 Huntercombe Young Offenders Institute - grants for salaries	Thames Valley Police Oxford PCT Partnership Funding New grant notification - Integrated Resettlement Support Revised notification	Revised notification Revised notification Not previously recorded on grants annex or SAP New grant (included on annex Za June 09) New grant (included on annex Za June 09)	Adult Stroke Services Learning Disabilites Campus Closure Information Advice Guidance Pathways Workstep General Registrar's Office	Fire Control Implementation Funding 09/10 £8k higher than expected (based on circular in previous year).	TOTAL CHANGES TO SPECIFIC GRANTS
Service Area	Children, Young People & Families Early Years & Childcare Countywide Early Years & Childcare Countywide Non Beovled School Costs Devolved Budgets School support staff training and qualifications	Golden Hellos for Newly Qualified Teachers Childrens Workforce in Schools modemisation and development Standards Fund Aim Higher Grant Standards Fund Karende Sewicks Subsidy Standards Fund National Challenge Standards Fund School Development Grant Standards Fund Targeted Support for Primary	or and youth Offending service	Youth Offending service Youth Offending service Youth Offending service Non Devolved School Costs	Youth Justice Board DCSF - Tamily Intervention project DCSF - MTFC-P DCSF - Play Partifinder DCSF - V Programme	Social & Community Services One-off Funding Projects Contribution to LD Pool Employment Services Employment Services Employment Services Registration Service	Community Safety & Shared Services Special Projects	
Budget Book Service Area Ref	CYPF2-21 CYPF2-21 CYPF5-2 CYPF5-1 CYPF3-21	CYPF3-21 CYPF3-21 CYPF3-24 CYPF3-31 CYPF3-31	CYPF1-51 CYPF1-51 CYPF1-51 CYPF1-51	CYPF1-51 CYPF1-51 CYPF1-51 CYPF5-2	CYPF1-51 CYPF1-51 CYPF2-13 CYPF4-10 CYPF4-10	\$C2_1i \$C2_4f \$C2_1d \$C2_1d \$C2_1d \$C2_1d \$C2_1d	CS1.3	
Notification	ппппп		шшшш	шшш	ша	ш ш O O O O		П
Ringfenced	~~~~~	x	$\alpha$	C C C	<b>~ ~</b>	π π ⊃ ⊃ 0 0 0 0		П
Cabinet Date	Sep-09 Sep-09 Sep-09	%ep-09 %ep-09 %ep-09 %ep-09 %ep-09 %ep-09	Sep-09 Sep-09 Sep-09 Sep-09	Sep-09 Sep-09 Sep-09 Jul-09	90-un Jun-09 Jun-09 Jun-09	90-unr 90-unr 90-unr 90-unr 90-unr	Aug-09	

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Ringfenced Un-ringfenced Outside Aggregate External Finance therefore R/U not applicable. Assume conditions attached therefore ringfenced

Provisional Notification Received Final Notification Received Claim Required

Annex 3c

July Financial Monitoring Report CABINET - 15 September 2009 Area Based Grant Monitoring 2009/10

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Alea Dased Glaill		

Forecast Expenditure to 31 March 2010	£,000		739	449	869	4,669	306	107	81		1,835	1,593	289	120	37	189	159	329	52	183	267	320	160	345	99	9	44	2
% Remaining	£,000		100%	%29	%59	72%	23%	100%	100%		%86	94%	43%	%89	%98	72%	40%	100%	100%	71%	61%	46%	61%	%29	%29	100%	100%	100%
Balance Remaining	£,000		739	299	563	3,345	191	107	81		1,806	1,495	123	82	32	136	64	329	25	130	162	148	86	230	37	9	4	2
Grant Expenditure to Date	£,000		0	150	306	1324	145	0	0		29	86	166	38	5	53	95	0	0	53	105	172	62	115	19	0	0	0
Current Variation to Budget Book Original Estimate	£,000		0	0	0	0	0	0	0		0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	4	2
Current Grant Amount Revised Estimate	£,000		739	449	869	4,669	306	107	81		1,835	1,593	289	120	37	189	159	329	25	183	267	320	160	345	99	9	4	2
New Grants/ Changes to Existing Grants this MMR	£,000																											2
Previously Reported	£,000																										44	
Grant Income per Budget Book Original Estimate	£000		739	449	869	4,669	306	107	81		1,835	1,593	289	120	37	189	159	329	52	183	267	320	160	345	99	9		
Directorate		Children, Young People & Families	Child & Adolescent Mental Health Grant	Carers Grant (Children)	Children's Fund	Connexions	Positive Activities for Young People	Young People Substance Mis-Use	Young People Substance Mis-Use Partnership Grant	Former Standards Fund:	School Development Grant - LA element	Extended Schools Start Up costs	School Improvement Partners	Education Health Partnerships	Choice Advisers	School Intervention	Flexible 14-19 Partnership Funding	Extended Rights to Free Travel	Sustainable Travel	Secondary National Strategy - Behaviour & Att	Secondary National Strategy - Central Co-ordination	Primary National Strategy - Central Co-ordination	Teenage Pregnancy	Care Matters White Paper	Child Death Review Processes	Child Trust Fund	Designated Teacher Funding	Social Care Checks
Notification	$\parallel$		ш	ш	ш	ш	ш	ш	ш		ш	ш	ш	ш	ш	ш	ш	ш	ш	ш	ш	ш	ш	ш	ш	ш	ш	ш
Ringfenced			⊃	⊃	⊃	>	⊃	⊃	$\supset$		⊃	⊃	⊃	⊃	$\supset$	⊃	⊃	⊃	⊃	⊃	⊃	⊃	⊃	$\supset$	⊃	⊃	<u> </u>	⊃

Annex 3c

July Financial Monitoring Report CABINET - 15 September 2009 Area Based Grant Monitoring 2009/10

Notification	Directorate	Grant Income per Budget Book Original Estimate	Previously Reported	New Grants/ Changes to Existing Grants this MMR	Current Grant Amount Revised Estimate	Current Variation to Budget Book Original	Grant Expenditure to Date	Balance Remaining	% Remaining	Forecast Expenditure to 31 March 2010
		£000	€,000	£'000	€,000	£,000	£'000	3,000	£,000	£,000
	Social & Community Services									
	Carers Grant	1,795			1,795	0	445	<del>-</del>	75%	1,795
	Mental Health Advocacy grant	283			283	0	94		%29	283
	Mental Health Grant	1,233			1,233	0	411		%29	1,233
	Preserved Rights	2,794			2,794	0	931	Ì	%29	2,794
	Supporting People Adminisatration	374			374	0	137	237	%89	374
	Learning Disabilities Development Fund	367			367	0	122		%29	367
	Local Involvement Networks	223			223	0	29	156	%02	223
	Environment & Economy									
	Rural Bus Services Grant	1,634			1,634	0	545	1,089	%29	1,634
	School Travel Advisers Grant	92			92	0	31		%29	92
	Detrunking of Non-Core Routes	1,703			1,703	0	568	1,135	%29	1,703
	Road Safety Partnerships	1,190			1,190	0	397	262	%29	1,190
	Community Safety									
	Stronger Safer Communities Fund	652			652	0	163		75%	652
	Adult Social Care Workforce (transferred from S&CS to	1,373	-105		1,268	-105	423	845	%29	
	Shared Services)									1,268
	Children's Social Care Workforce		137		137	137	46	91	%29	137
	Total Area Based Grants	26,873	9/	2	26,951	78	7,312	19,639	73%	26,951

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Ringfenced Un-ringfenced Outside Aggregate External Finance therefore R/U not applicable. Assume conditions attached therefore ringfenced Provisional Notification Received Final Notification Received Claim Required

Annex 4

July Financial Monitoring Report Cabinet - 15 September 2009 Efficiency Savings

## Position as at 31 July 2009

		Efficiency £'000	Forecast £'000	Variance £'000	Commentary
	Children, Young People & Families				
CY1	Young People and Access to Education	-1,294	-1002	292	Budgets are under review and will be dealt with as part of the DSG reallocation exercise
CY2	Children and Families	-733	-562	171	Budget is forecasting to overspend by £2.7m despite significant efforts to slow down placements and reduce the use of Independent Fostering Agencies.
CY3	Raising Achivement	-263	-263	0	
CY4	Commissioning, Performance and Quality Assurance	-351	-206	145	Includes increased income generation from schools target of £65k unachievable in this service.
CY5	Schools	0	0	0	
	Unallocated linked to restructure	-314	-314	0	
	Total Children, Young People & Families	-2,955	-2,347	608	
	Social & Community Services				
SC1	Community Services	-390	-390	0	
SC2	Social Care for Adults	-10,031	-8,615	· 	Savings in a number of service areas have been offset by increased client numbers.
SC3	Major Projects and Supporting People	0	0	0	
SC4	Strategy & Transformation	-580	-259	321	Plans being implemented to introduce provisional charging which should increase the forecast income by year end.
	Cross Directorate	-49	-49	0	
	Total Social & Community Services	-11,050	-9,313	1,737	
	Environment & Economy	+			
EE1	Transport	-2,539	-2,339	200	Unrealised income target
EE2	Sustainable Development	-1,928	-1,923	5	
EE3	Property Services	-717	-717	0	
EE4	Business Improvement	-40	0	40	
	Total Environment & Economy	-5,224	-4,979	245	
	Community Safety & Shared Services	+			
CS1	Fire & Rescue Service	-86	-86	0	
CS2	Emergency Planning	0	0	0	
CS3	Safer and Stronger Communities	-1	-1	0	
CS4	Traveller Sites	0	0	0	
CS5	Trading Standards	-25	-25	0	
CS6	Shared Services	-773	-595		Some savings are part year 09/10 and will be achieved in full next year also includes target for increased income collection which is not likely to be delivered until 2010/11 when a new system will be in place.
	Total Community Safety	-885	-707	178	
	Corporate Core				
CC1	Business Support	-64	-64	0	
CC2	ICT	-888	-888	0	
CC3	Strategic HR & Organisational Development	-15	-15	0	
CC4	Finance & Procurement	-61	-61	0	
CC5	Legal and Democratic Services	-346	-346	0	
CC6	Partnerships	-72	-72	0	
CC7	Policy Unit	-52	-52	0	
CC8	Communications & Public Affairs	-10	-10	0	
CC9	Change Fund	-4	-4	0	
CC10	Corporate & Democratic Core	0	0	0	
	Corporate Core	-1,512	-1,512	0	
	TOTAL	-21,626	-18,858	2,768	

CA\_SEP1509R19.xls Page 65

July Financial Monitoring Report CABINET - 15 September 2009 Earmarked Reserves Forecast 2009/10

		0,000,0000	00 1111		00	11 010	
	10.00	2009/2010 as at	is at July - 09	40000	So-aunc	Change in	
	1 April 2009	Contributions Contribut	Contributions to	Balance at 31	Balance at 31	balance	Commentary
	£000	from Reserve £000	Reserve £000	March 2010 £000	March 2010 £000	forecast £000	
Children Young People & Families							
Primary	9,097			6,097	60'6	0	
Secondary	2,515			2,515	2,515	0	
Special	1,827			1,827	1,827	0	
Sub total schools' revenue reserves	13,439	0	0	13,439	13,439	0	
School Loans	-1,488			-1,488	-1,488	0	
Capital	770			770	770	0	
Total schools' reserves	12,721	0	0	12,721	12,721	0	
Food with Thought/Ouest	1.203			1,203	1.203	0	
	-24			-24	-24	0	
Schools Partnerships	802			802	802	0	
	265			265	265	0	
Youth Management Committee	374			374	374	0	
	2,800			2,800	2,800	0	
9 Maternity Leave	-2,892			-2,892	-2,892	0	
<b>Q</b> CYPF general reserve	1,000		523	1,523	1,000	523	Remainder of carry forward placed in CYP&F Reserve to cover
Children & Families Reserve	0			C	C	C	directorate pressures
Directorate Total	16,252	0	523	16,775	16,252	523	
Social & Community Services							
Registration Service	115			115	115	0	
Cultural Services General	106		59	165	165	0	Contribution to reserve
ICT/Digitisation projects	707		131	838	838	0	Contribution to reserve
Vehicle Renewals	119		52	171	171	0	Contribution to reserve
Donations	25			25	25	0	
Adult Learning (CECs accumulated Surplus)	117	-117		0	0	0	
Materials Development Reserve	92			92	92	0	
Learning Disabilities Pooled Budget	480			0	0	0	Transfer of 2008/09 LD Pool Budget overspend
Older People Pooled Budget Reserve	1,130	-1,130		0	0	0	Transfer of 2008/09 OP Pool Budget underspend
OSJ Client Income	64			64	64	0	
S117 Reserve	760			260	190	0	
Directorate Total	2,739	-767	242	2,214	2,214	0	

		0.00000					
	Ralance at	Forecast Movement	Forecast Movement	Forecast	June-09 Forecast	change in	
	1 April 2009	Contributions	Contributions to	Balance at 31	Balance at 31	balance	Commentary
	0003	from Reserve £000	Reserve £000	March 2010 £000	March 2010 £000	forecast £000	
Environment & Economy Countryside Ascot Park	16			16	16	0	
Countryside Publications	0			0	0	0	
Highways Winter Maintenance	18			18	18	0 (	
Dix Pit VVRC Development	<u> </u>			<u>m</u> C	2	o c	
Vehicle Renewals	61			61	61	0	
On Street Car Parking	1,847	-1,038	623	1,432	1,293	139	On-street parking contract costs now based on the new contract
							sites also estimated to be £250k less than originally thought,
							offset by unrealised additional income targets.
Dix Pit Engineering Works	532			532	532	0	
Waste Management	835			835	835	0	
Better Working Initiatives	69			69	69	0 0	
Oxfordsnire Waste Partnersnip Joint Keserve	487			48/	48/	<u> </u>	
Directorate Total	3,878	-1,038	623	3,463	3,324	139	
Community Safety							
	o c			ų	L	c	
Protective Ciotning  Breathing Apparatus Equipment	38	55-		92	92	o c	
Rescue Equipment	33			33	33	0	
Communications Fund	59			<b>o</b>	6	0	
Vehicles	368		815	458	458	0	
II Fire Control/Fire Link	35	-35		467	467	<b>o</b> c	
						0	
Emergency Planning	20			20	20	0 (	
Trading Standards						00	
Vehicles	7			7	7	0	
Trainee Reserve	12			12	12	0 0	
Gypsy & Traveller Services - Refurbishment	73		50	123	123	0 0	
						0 0	
Shared Services	200	030.0	1 165	000	7100	0 00	aviolation of anti-
Money Management Reserve	20,024		, t,	20,239	20	0	
Directorate Total	3 297	-4 158	5 330	4 469	4 177	292	
	0,201		200,0	20:1:			

		2009/2010 as	s at July - 09		June-09	Change in	
	Balance at	Forecast Movement	lovement	Forecast	Forecast	closing	
	1 April 2009		Contributions to	Balance at 31	Balance at 31	balance	Commentary
	£000	from Reserve £000	Reserve £000	March 2010 £000	March 2010 £000	forecast £000	
Corporate Core	1.055	-1.055		0	0	0	Assumes the balance currently unallocated (£0.194m) will be
						'	pesn
SAP for Schools	332	-332		0	0	0	
Council Elections	326	-356		0	0	0	
FMSIS Audit	132	-132		0	0	0	
Schools ICT	1,811	-1,811		0	0	0	
Sims Support Service	81	-81		0	0	0	
SAP Competency Centre	298	-298		0	0	0	
IT Development Fund	807	-807		0	0	0	
Directorate Total	4,872	-4,872	0	0	0	0	
Corporate							
Insurance Reserve	4,604			4,604	4,604	0	
Carry Forward Reserve	2,535	-2,365		170	2,226	-2,056	Carry forwards from 2007/08 and 2008/09 agreed for use in
							2009/10 by Cabinet on 23 June 2009.
Capital Reserve	8,027			8,027	8,027	0	
Other Reserves	-2			-5	-2	0	
LABGI Reserve	944	998-	200	278	278	0	
Budget Reserve - Agreed 2007	3,849	-3,849		0	0	0	
Budget Reserve - Agreed 2009	0		5,931	5,931	5,931	0	
Efficiency Savings Reserve			1,187	1,187	0	1,187	Transfer excess over £19.0m at 2008/09 year end to Efficiency
							Savings Reserve in 2009/10
Prudential Borrowing Reserve	1,350		1,350	2,700	2,700	0	
Corporate Total	21.307	-7.080	8.668	22.895	23.764	698-	
Total	52 345	-17 915	15 386	49 816	49 731	85	

## July Financial Monitoring Report CABINET - 15 September 2009 Forecast Year End Revenue Balances

Annex 6

Date		Forecast	2009/10	Budget 2009/10
		£m	£m	£m
	Provisional outturn 2008/09 net of City Schools	20.187		19.000
	City Schools Reorganisation brought forward from 2008/09	1.369		1.369
			21.556	20.369
	Planned Use of Balances		-5.131	-5.131
	Original forecast outturn position 2008/09			
	Less City Schools Reorganisation to be carried forward		-0.775 <b>15.650</b>	-0.775 <b>14.463</b>
			15.650	14.403
May-09	Additions Surplus grant repaid in May 2009 in respect of a company liquidation	0.078		
			0.078	0.000
	Calls on balances deducted		0.070	0.000
Apr-09	Transfer excess over £19.0m at 2008/09 year end to Efficiency	-1.187		
May 00	Savings Reserve in 2009/10	0.245		
May-09	Supplementary Estimate for DSG inflation imbalance	-0.215		
			-1.402	-2.000
	Net forecast		14.326	12.463
	Total budget requirement		379.170	379.170
	Provisional balances as a % of budget requirement		3.78%	3.29%
	Net Forecast		14.326	
	Calls on balances requested in this report			
Jul-09	Supplementary estimate for third party legal fees	-0.160		
			-0.160	
	Revised forecast position		14.166	
	Consolidated Revenue Balances			
	Provisional outturn 2008/09 net of City Schools		20.187	
	Forecast year end balances as at July 2009		14.166	
	Forecast movement on County Fund Balance	_	-6.021	

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Table 2: Financing Details

Financing of Capital Programme

Table 1 : Summary Position

L				PHAS	PHASED PAYMENTS (NET	NTS (NET,	_											
		2009/10	2010/11	21/1/12	2012/13	2013/14	2014/15	After 2014/15	TOTAL		2009/10	2010/11	2011/12	2012/13	2013/14	2014/15	After 2014/15	IATOT
		0003	£000	0003				0003	£000			$\overline{}$				_	£0003	£000
ᄩ	Financing									Credit Approvals								
ö	Credit Approvals	36,325	28,480			36,079	0	0	175,109	Annual Capital Guidelines								
9 E	Grants & Contributions	46,600	59,993	22,192	11,431	9,604	10,000	0	159,820	Education	10,752	5,540	14,324	14,324	14,324			59,264
Ö	Direct Revenue Financing	1,784	901	380		0	0	0	3,455	Transport	16,389	16,048	18,612	18,612	18,613			88,274
Ca	Capital Reserve	8,027							8,027	Personal Social Services	72	72	72	72				288
Ca	Capital Receipts	7,362	11,065	4,318	13,855	3,225	0	0	39,825	Fire	929	969	969	969				2,764
Ca	Capital Receipts Unapplied	2,980							2,980									0
Ind	Indicative 3 Year Forward Plan &																	
Ö	Contributions *	2,731	12,623	28,100	43,700	5,900	0	0	93,054	Basic Credit Approval	27,889	22,356	33,704	33,704	32,937	0	0	150,590
Inte	nternal Contribution (*)	2,921	236	274	271	296	233	305	4,534									
SC	SCE(R) Formulaic Capital Allocations -																	
2 U	Grant	5,722	23,464	10,499	10,524	10,290	0	0	60,499	Supplementary Credit Approvals								
Fin	Financing Adjustments								0	Education								0
					- 1					Transport								0
P	Total Finance Available	114,452	136,762	103,134	117,025	65,394	10,233	305	547,303	Personal Social Services								0
å	of months ( Notice of Demonstra									Other Duidoling	0 426	707	2 667	0.450	0 440	C	c	074 67
1	Committee Dayments	104 261	101 234	52 951		34 910	10.00	-	346,096	Total Cradit Approvals	36 325	28 480	37 371	36.854	ľ	•	•	175 109
	Indicative 3 Year Forward Plan	6,141	46,999		72,552	18,035	1,282	0	205,361		20(22)	22 (21	5		2(2)	,	•	5
a i	Professional Fees	0	300			0	0	0	006	Direct Revenue Financing								
<u>a</u>	Earmarked Reserve Allocations	86	375			135			776	Specific	1,784	901	380	390	0	0	0	3,455
<u>ਵ</u> ਦ	(*)	250							250	Total Direct Revenue Financing	1,784	901	380	390	0	0	0	3,455
7	Total Dayments/ Notional Dayments	110 738	148 908	113 733	115 642	53.080	11 282	•	553 383	Canital Receipts								
1		201,01	200,01			20,00	1		20,00	Receipts	7,362	11,065	4,318	13,855	3,225		0	39,825
ᄩ	Financing Surplus(+)/ Shortfall (-)	3,714	-12,147	-10,599	1,383	12,314	-1,049	305	-6.080	Total Usable Receipts	7,362	ľ	4,318	13,855	3,225	0	0	39,825
				l														

\* "Indicative 3 Year Forward Plan & Contributions" do not include capital receipts. All capital receipts are shown within "Capital Receipts" to effectively monitor the delivery of the disposal programme.

Annex 7

CA5 - page 62

Children, Young People & Families - Main Capital Programme (May 2009)

1,138 1,185 1,340 0 1,943 3,005 6,288 1,683 0 0 0 1,250 3,917 1,683 **Balance** (18) £000 2,128 Capital Receipts Fund (17) £000 1,136 **Revenue** (16) £000 29,882 146 6,337 3,810 SPECIFIC FINANC 20 1,063 300 357 285 394 372 30,995 699 Grants & Cont'ns (15) £000 SCA (14) 4,274 2,228 3,315 33,350 146 2,746 7,772 0 6,401 440 5,005 19,618 1,550 372 2,077 1,205 344 699 39,411 COST (13) £000 After 2014/15 (12) £000 **2014/15** (11) £000 **2013/14** (10) £000 PHASED PAYMENTS (GROSS) 2012/13 (9) £000 2011/12 (8) £000 2,400 2,400 17,545 782 1,213 1,995 275 17,820 4,755 5,818 1,675 2010/11 (7) £000 400 300 1,285 1,756 12,700 17,513 722 2,900 4,072 2,820 1,287 560 440 565 172 **2009/10** (6) £000 241 237 934 220 705 1,678 1,355 ,459 3,158 3,298 23 37 994 472 135 117 104 Before 2009/10 (5) £000 (S) (S) (F) (F) (S) Dec 08 (F) (S) Jun 08 (F) (S) (F) (S)tart (F)inish (4) (S) (E) Project Appr. ED703 ED704 ED694 ED686 ED678 ED676 ED643 ED701 ED689 ED692 ED688 ED698 Children's Centres & Extended Schools 06/07 07/08 Sub Total Secondary Capital Programme Woodstock, Marlborough - Science & Repl Temporary Buildings Witney, Wood Green - Changing Rooms Oxford, Peers School Academy Project Oxford Academy Project - Environmental Charlton-on-Otmoor - Repl of Temporary Sub Total Primary Capital Programme Sub Total Children's & Family Centres Children Centres 08/09 - 10/11 North East Abingdon - Children Centres Thame, Barley Hill - Repl of Temporary Sub Total Provision of School Places Provision of School Places Banbury, Hanwell Fields - Extensions Children's & Family Centres Flexibility of Childcare 08/09 - 10/11 Combe - New Hall & Classrooms Marcham (Phase 2) - Classroom Secondary Capital Programme Wantage, Fitzwaryn - Phase 1 Witney, Tower Hill - Extension Primary Capital Programme Narrative (2) **Ref.** (1) <del>ε</del> 4 7

						PHAS	<b>ED PAYME</b>	PHASED PAYMENTS (GROSS)	SS)				SPECI	SPECIFIC FINANCING	NG	OTHER	띪
<b>Ref.</b> (1)	Narrative (2)	Project Appr. (3)	(S)tart (F)inish (4)	Before 2009/10 (5) £000	2009/10 (6) £000	2010/11 (7) £000	2011/12 (8) £000	2012/13 (9) £000	13/14 10) 000	2014/15 (11) £000	After 2014/15 (12) £000	TOTAL COST (13) £000	SCA (14) £000	Grants & Cont'ns (15) £000	Revenue (16) £000	Capital Receipts Fund (17) £000	<b>Balance</b> (18) £000
16 FF FF V V 18 V V 19 B B C C C C C C C C C C C C C C C C C	Improvement of Youth Centres Faringdon Youth Centre Wallingford Youth Centre Witney Youth Centre Berinsfield Youth Centre Chill Out / Youth Capital Fund			105 22 92 6 528	120 198 128 175 470	1,000						225 1,220 220 250 1,397	00000	225 0 0 0 0 897	00000	0 0 0 0 0 0 0 0 0 0 0	920 200 200 250 500
(J)	Sub Total Youth Centres			753	1,091	1,468	0	0	0	0	0	3,312	0	1,122	20	300	1,870
2 <u>0  F R</u>	Children's Homes Developments Thombury House Children's Home - IReplacement Building *	ED702	(S) (F)	31	615	808						1,454	0	0	0	0	1,454
2222 22243 2625430	Annual Programmes Schools Access Initiative Health & Safety - CYP&F Kilvrough Manor Health & Safety - Corporate Temporary Classrooms - Relocation & Removal			825 331 74 270 302	942 119 241 400 798	1,142 305 400 600	1,142 305 400 600	1,142 305 400 600	1,142 350 400 600			6,335 1,715 315 3,500	00000	0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	00000	00000	6,335 1,692 315 2,270 3,500
22 22 23 29 24 24 24 24 24 24 24 24 24 24 24 24 24	Other Schemes Small Projects Minor Works Loans to Foster/Adoptive Parents (Prudentially Funded) Special Schools (16-19) 14-19 Rural Areas			0 150 158 567	2,187 181 150 370	1,950 0 150 430	253 0 150 300	256 0 150	0 1 1 2 2	0 0	0 0	4,756 331 900 567 1,100	0006	3,146 6 0 0 1,100	000 00	80000	1,525 325 0 567
•	14-19 Diploma  ICT  Harnessing Technology Grant Home Access for Targeted Groups			944	415 1,283 213	2,285						2,700 3,452 213	0 00	2,700 3,452 213	0 00	0 00	0 00
35 2 2 38 0	Retentions & Oxford City School Reorganisation 2007/08 Earlier Starts - Retentions Oxford City Schools Review			0 0	1,237	205	0	0	0	0	0	1,442	0 0	3,099 839	0 0	1,539	-3,196
55	Sub Total Other Programmes			3,652	9,209	9,500	3,150	2,853	2,744	0	0	31,108	900	14,578	0	2,822	12,808
S	Sub Total CYPF			11,834	34,457	43,031	5,550	2,853	2,744	0	0	100,469	900	66,474	1,156	5,250	26,689
37 38 39 39 39	<b>School Capital</b> Devolved Fomula Harnessing Technology Grant Specialist Sports College				9,564 1,392 350	9,564	9,564	9,564	9,564	10,000		57,820 3,857 350	000	57,820 3,857 350	000	000	000
0)	Sub Total School Capital			0	11,306	10,840	10,753	9,564	9,564	10,000	0	62,027	0	62,027	0	0	0

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						PHAS	SED PAYME	PHASED PAYMENTS (GROSS)	(SS)				SPEC	SPECIFIC FINANCING	SING	TO	OTHER
			,									i i				Capital	
		Project	(S)tart	Detore							Arrer	2		Grants &			
Ref.	ef. Narrative	Appr.	(F)inish	2009/10	2009/10	2010/11	2011/12			2014/15	2014/15	COST	SCA	Cont'ns	Revenue		Balance
Ξ	(2)	(3)	(4)	(2)	(9)	(-)	(8)	(6)	(10)	<del>1</del>	(12)	(13)	(14)	(15)	(16)		(18)
				€000	€000	£000	£000			€000	€000	€000	£000	€000	£000	_	€000
	Capital Adjustments / Funding Provisions																
74	) Efficiency Savings			140	300	300	300	300	300			1.640	0	0	0	<u> </u>	1.640
4	41 Property Client Fees			260	009	009	009	009	009			3,560	0	0	0	0	3,560
	Sub Total School Capital			700	006	006	006	006	006	0	0	5,200	0	0	0	0	5,200
												0	0	0	0	0	)
												0	0	0	٥	0	_
	TOTAL CYP&F			12.534	46.663	54.771	17,203	13,317	13.208	10,000	0	167,696	006	128,501	1.156	5.250	31.889

Children, Young People & Families - Forward Plan (May 2009)

			PHAS	ED PAYMENT	PHASED PAYMENTS / ALLOCATIONS	lons			SPECIFI	SPECIFIC & OTHER FUNDING	JNDING
	2008/09	2009/10	2010/11	2011/12	2012/13	2013/14	After	TOTAL	Additional	Revenue	Formula
Narrauve	€000	€000	€000	€000	£000	€000	2013/14 £000	£000	Kesources £000	€000	Allocations £000
Primary Capital Programme Bayards Primary School Review (funding allocation) - Wood Farm		300	3,500	4,400 10,972	12,164	10,744		8,200 45,746	4,468		8,200 41,278
- Rase Hill Primary Replacement of Temps - The Grange - Mill Lane - Great Milton - Tackley - Cumnor		0	850	1,050	950			2,850	8		2,770
Eynsham Launton Peppard Harwell		250 200 50	100 550 400 800	300				400 800 600 850	70 40 50		400 730 560 800
Secondary Capital Programme											
Burford - Repl of temps Faringdon Community College Chipping Norton - Science & D&T Warriner (D&T & Extension)		1,000	2,100 1,200 3,350 250	200 300 150				2,500 1,500 4,500 250	500		2,500 1,000 4,500
Secondary Schools Modernisation - Bartholomew - Henry Box				750	750			1,500			1,500
Special Schools Modernisation - Northern House		200	650	250	250			1,350			1,350
- wooreator marior Lord Williams - Autism Unit Frank Wise		50	1,370					1,420			1,100
Fitzwaryn - Phase 2		009	1,850					2,450	200		2,250

			PHAS	PHASED PAYMENTS / ALLOCATIONS	'S / ALLOCAT	SNOL			SPECIFI	SPECIFIC & OTHER FUNDING	JNDING
	5008/09	2009/10	2010/11	2011/12	2012/13	2013/14	After	TOTAL	Additional	Revenue	Formula
Narrative	000 <del>3</del>	£000	£000	£000	0003	0003	2013/14 £000	0003 £000	Resources £000	£000	Allocations £000
Food Technology			200	200				006	006		0
Secondary Modernisation					648	4,100		4,748			4,748
Provision of School Places Didoot, Great Western Park - Primary (14 classroom) Didoot, Great Western Park - Primary (14 classroom) Didoot, Great Western Park - Secondary (Phase 1) Didoot, Ladygrove - 7 classroom Didoot, Ladygrove - 7 classroom Witney, Henry Box - Music Carterton Community College - Hall Bodicote, Bankside - 10 classroom Bicester - Secondary Drive - 7 classroom Bicester - Secondary P1 (incl existing schools) Bicester - Secondary P2 (including existing schools) Bicester - Secondary P2 (including existing schools) Bicester - Secondary School Wantage / Grove - Secondary (option c)		009 20	300 1,500 300 3,000 3,000 3,000 2,500	2,500 9,500 1,500 1,500 1,000 5,000 2,500 800	3,750 3,750 10,000 11,000 13,750	00,00		6,250 20,800 3,000 3,000 1,500 4,000 11,000 11,000 6,250 6,250	6,250 6,250 20,800 3,000 1,500 4,000 11,000 11,000 11,000 6,250 6,250 7,000		00000,7
Other Basic Need - The Chewell - Oxford West End Primary Basic Need - Areas - Oxford Cutteslowe St Nicholas St S Philip & James - Henley - Faringdon - Wantage - Wantage - Wantage		250	250	200	200	1,99,		3,441	9005		2,941
- Cooper - Wheatley Park (Hall) - Cherwell (Hall)		200	800	2,000				3,000			3,000
Risk / Contingency Children's & Family Centres			250	250	250	250	1,282	2,282			2,282

			PHAS	ED PAYMENT	PHASED PAYMENTS / ALLOCATIONS	SNOI			SPECIFI	<b>SPECIFIC &amp; OTHER FUNDING</b>	NDING
	2008/09	2009/10	2010/11	2011/12	2012/13	2013/14	After	TOTAL	Additional	Revenue	Formula
Narrative							2013/14	COST	Resources		Allocations
	€000	€000	€000	€000	€000	£000	€000	€000	€000	€000	£000
Early Years Development Funding Early Years Development Fund (allocation)		0	730	380	390			1,500		1,500	0
Halls & Kitchens Hornton - Hall Windmill - Hall		150	750					750	80		742
Special Education Needs											
Locally Co-ordinated Voluntary Aided Programme											
Risk Management Programme											
Opportunity Development King Alfred's - Consolidation Larkmead - AWP & Sports Facilities			009	0,000	0,000			12,000	0 0		12,000
Outdoor Education Service Woodlands - NOF - Refurb Annex		375						375			375
Improvement of Youth Centre's Witney Youth Centre Phase 3 Didoot Youth Centre Back on Track Programme		250 300 650	750					1,000 300 1,250	250 300 1,250		750
Children Homes Development											
Annual Programmes											
Specific / Delegated Funding Targeted Capital - SEN (allocation) Tugwell		300	1,433	1,600				3,333 126			3,333 126
<u>IC</u> T											
TOTAL	0	6,141	46,999	60,352	72,552	18,035	1,282	205,361	96,786	1,500	107,075

Social & Community Services - Main Capital Programme (May 2009)

						PHA	PHASED PAYMENTS (GROSS)	ENTS (GRO	SS)			Γ	SPEC	SPECIFIC FINANCING	CING	OTHER	ER
Ref	f.	Project Appr.	(S)tart (F)inish	Before 2009/10	2009/10	2010/11	2011/12	2012/13	2013/14	2014/15	After 2014/15	TOTAL	SCA	Grants & Cont'ns	Revenue	Capital Receipts Fund	Balance
Ξ		:6)	(4)	(5)	(e) £000	(7)	(8)	(6)	(10) £000	(11) £000	(12) £000	(13) £000		(15) £000	(16) £000	(17) £000	(18) £000
	Community Services																
	Libraries				i							1	•		•	•	-
<del>-</del> 0				7	20	835	2190	2600				5,675	0 0	0 0	0 0	0 0	5,675
7 0	Bicester Library			010	8 8	458						8/0	<b>&gt;</b> C	0 0	) c	0 0	8/0
٥ A				700	04	130						130	0 0	0 0	7 0	o c	130
t rc				7	200	061						202	0 0	47	) C	) C	160
9	Thame Library	CS5		145	1390	157						1,692	0	0	0	125	1,567
7	_			130	430	210						770	0	274	72	295	129
∞	_			71	100	101						272	0	0	0	0	272
6	_			31	120	219	200					009	0	0	0	0	009
												0	0	0	0	0	0
9				!	100	100	100					300	0	0	0	0	300
=	_			40		25						92	0	0	0	0	92
12	=			4	423	119						583	0	83	0	0	200
5	_			335	240							875	0	0	0	0	875
4	Cogges Manor Farm				92	75	110					250	0	0	0	0	250
	Sub-Total Community Services			1.084	3.488	2.991	2.600	2.600	0	0	0	12.763	0	404	96	420	11.845
	•																,
	Social Care for Adults																
	-																
15	_			177	177	177						531	0	531	0	0	0
	_											0	0	0	0	0	0
16	_			1,007	717							1,724	0	0	0	0	1,724
14	_			41	236	650						006	0 0	0 10	0 0	0 0	006
2 5	Extra Care Housing			•	6/9	0/0						1,350	0 0	005,1	0 0	0 0	0 0
2 6	Learning Disabilities - Supponed Living	282		4	004	7 10						1,200	0 0	707	0	0 0	002,1
₹						2						2	o c	2	o c	o c	o c
5				208	1042							1 250	0 0	0 0	0 0	0 0	1 250
. 5	_			4	15	946						1,000	) C	) C	0 0	0 0	1 000
1 %	_			. 2	8	65.						170	) C	0 0	0 0	0 0	170
24	_			)		200						500	0	0	0	0	500
25	_				100	100						200	0	0	0	0	200
26	_				100	100						200	0	0	0	0	200
	Sub-Total Social Care for Adults			1,495	3,607	4,030	0	0	0	0	0	9,132	0	1,988	0	0	7,144

						PHA	PHASED PAYMENTS (GROSS)	ENTS (GRO	(SS)				SPEC	SPECIFIC FINANCING	CING	OTHER	ER
																Capital	
		Project		Before							After	TOTAL		Grants &		Receipts	
Ref.	Narrative	Appr.		2009/10	2009/10	2010/11	2011/12	2012/13	2013/14	2014/15	2014/15	COST		Cont'ns	Revenue	Fund	Balance
Ξ	(2)	(3)	4)	(2)	(9)	(2)	(8)	(6)	(10)	(11)	(12)	(13)	(14)	(15)	(16)	(17)	(18)
				€000	£000	£000	€000	€000	£000	€000	£000	£000		£000	£000	£000	£000
	Stratony & Transformation																
27				81	48							129	0	0	0	0	129
28	Time to Change			2,074	22							2,131	0	0	0	1,100	1,031
53					298	165						463	0	463	0	0	0
9					580	1,220	200					2,000	0	0	0	0	2,000
31	Mobile Working Project			26								100	0	0	0	0	100
	Sub-Total Strategy & Transformation			2,181	1,057	1,385	200	0	0	0	0	4,823	0	463	0	1,100	3,260
	0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0											C	-	•	Ċ	C	C
6				(								0 0	o (	o °	) (	0 0	0 [
33				Э	463							463	0	O		1,500	-1,037
8				231	319	20						009	0	40	0	0	260
35	HOP's Externalisation			11,915								11,915	0	800	0	9,827	1,288
	Sub-Total Annual Programmes			12,146	782	20	0	0	0	0	0	12,978	0	840	0	11,327	811
	SUB-TOTAL S&CS			16,906	8,934	8,456	2,800	2,600	0	0	0	39,696	0	3,695	94	12,847	23,060
	Professional Fees: Firm Programme											0	0	0	0	0	0
	Professional Fees: Preparation Pool											0	0	0	0	0	0
	TOTAL S&CS			16,906	8,934	8,456	2,800	2,600	0	0	0	39,696	0	3,695	94	12,847	23,060

Environment & Economy (Transport) - Main Capital Programme (May 2009)

						PHAS	SED PAYM	PHASED PAYMENTS (GROSS)	(SS)				SPEC	SPECIFIC FINANCING	CING	OT	OTHER
		Project	(S)tart	Before							After	TOTAL		Grants &		Capital Receipts	
<b>Ref</b>	F. Narrative (2)	<b>Appr.</b> (3)	(F)inish (4)	2009/10	<b>2009/10</b> (6)	2010/11	<b>2011/12</b> (8)	<b>2012/13</b> (9)	<b>2013/14</b> (10)	(11)	<b>2014/15</b> (12)	(13)	3CA (14)	Cont'ns (15)	Revenue (16)	<b>Fund</b> (17)	Balance (18)
				£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	0003
	Pre 2009/10 Starts																
	Retentions from LTP1 schemes				202							202	5	197	0	0	0
	Sub-Total Pre 2009/10 Starts			0	202	0	0	0	0	0	0	202	5	197	0	0	0
	2009/10 Starts																
	LTP2																
	Network Development			2 9 18	<del>,</del>							2 933			47	C	
	A40 Green Road Roundabout			5,396	2 4							5,410	3,623	431	22	436	86
	Congestion Monitoring ANPR			794	2							796			0	0	0
	TNR Routeing			13	62							75			0	0	
	Oxford VMS			441	200							641		200	0	0 6	
	Chipping Norton AQMA			9/	28/							363		0 0	0 0	20	00
	Oxford P & R extensions			277	<u> </u>	200	4,082					4,560		4,28	0	0	
	Access to Oxford				450	856						1,306			0	0	856
	Road Safety				886	640						1,526	1,006	520	0	0	0
	Oxford Transport Strategy																
	Summertown			1,291	45							1,336	1,123	213		0	
	Fairfax Kd/Purcell Kd Cycle Link			ς.	180							185	Ω (	180		00	<b>o</b> o
	nigniield Alea Hailic Mariagemen Cycle Improvement schemes				0 6							0 6	o c	01-	o c	0 0	
	Controlled Parking Zones			134	309							443	275			0	0
	Central AQMA			31	23							84	38			0	
	London Rd corridor - phase 2			1,746	009							2,346	1,779		0	0	
	London Rd corridor - phase 3			112	250	1,013						1,645	1,160		0	0	
	New Inn Hall Street (West End)			128	481							609	08°	•	0	0	
	Findeswide Square (West End)			64	136	1,100						1,300	0 0	1,300	0	0	<u> </u>
	Speedwell StreevSt Aidate's (west End)			82	4							971	0	971	0	0	
	Transform Oxford					678						678	0	328	0	0	350
	Queens Street			6	982							994	994	0	0	0	0
		_		_	_	_				_	_		_				

						PHAS	ED PAYME	PHASED PAYMENTS (GROSS)	es)				SPECI	SPECIFIC FINANCING	CING	OTHER	IER	
																Capital		
		Project	(S)tart	Before							After	TOTAL		Grants &		Receipts		
Ref.	Na	Appr.	(F)inish	2009/10	2009/10	_		2012/13	2013/14	2014/15	2014/15	COST	SCA	Contins	Revenue	Fund	Balance	
Ξ	(2)	(3)	(4)	(5) £000	(e) £000	£000	(8) £000	(6)	(10)	(11) £000	(12) £000	(13) £000	(14) £000	(15) £000	(16) £000	(17) £000	(18) £000	
	Towns Programme																	
	Abiligadii				i	,						7	0	C	Č	(	,	
	Abingdon Lown Centre			2,491	540	150						3,181	2,676	202	<u></u>	0 0	234	
	Marcham Rd Ph 2			0 0	185							280	187	0 6	0 0	0 0		
	Banbury			3	3							007	2	3	)	)	•	
	Western Corridor			261	_							262	80	182	0	0	0	
	Merton Street One way scheme				30							30	0	30	0	0	0	
	Hanwell Fields Mineral Railway				125							125	0	125	0	0	0	
	Henley																	
	Town Centre			1,164	280							1,444	994	450	0	0	0	
	Witney																	
	Cogges Link Road			1,541	1,056	8,528	4,185	2,100				17,410	5,065	12,345	0	0	0	
	Woodgreen/West End Ped Cycle Route			25	82							110	35	75	0	0	0	
	Bicester											0	0	0	0	0	0	
	Bicester central area improvement					750						750	0	750	0	0	0	
	Other Towns											0	0	0	0	0	0	
	NE Carterton Cycle Links			8	19							53	0	53	0	0	0	
	Carterton B4477 upgrade			2	28							30	0	30	0	0	0	
	Ambrosden pedestrian refuge			36	က							39	0	39	0	0	0	
	Public Transport																	
	Premium Routes upgrade				428	304						732	629	53	0	0	0	
	Iffley Rd donnington bridge jn			τ-	215							216	136	0	80	0	0	
	Public Transport Information Project			671	288	232						1,191	1,191	0	0	0	0	
	Rail Station Development				125	134						259	259	0	0	0	0	
	Didcot Station Forecourt			943	3,617	750	02					5,380	0	4,271	0	200	609	
	Smarter Choices (BWTS)				768	400						1,168	1,127	4	0	0	0	
	Salaries				638	651						1,289	1,289	0	0	0	0	
	Sub-Total 2009/10 Starts			20,787	14,189	16,386	8,337	2,100	0	0	0	61,799	28,396	29,202	218	1,036	2,947	
	Post 2009/10 Starts																	
	Integrated Transport FP						5,475	7,251	7,432			20,158	20,158	0	0	0	0	
L	Sub-Total Post 2009/10 Starts			0	0	0	5.475	7.251	7.432	0	0	20.158	20.158	0	0	0	0	

				Ĺ		COUNTRY DE COUNTRY OF COUNTRY	(22)				SPECI	SPECIFIC FINANCING	CING	OTHER	ER
Project									After	TOTAL		Grants &		Capital Receipts	
Narrative Appr.	. (F)inish	sh 2009/10	7	2010/11	2011/12	2012/13	2013/14	2014/15	2014/15	COST	SCA	Cont'ns	Revenue	Fund	Balance
(2) (3)			(9)	(2)	(8)	(6)	(10)	(11)	(12)	(13)	(14)	(15)	(16)	(17)	(18)
		£000	4	£000	£000	£000	£000	£000	£000	£000	£000	£000	€000	£000	0003
Structural Maintenance															
			2,080		1,846	1,734	1,970			9,504	9,054	450	0	0	0
			2,100	1,600	1,800	1,850	1,650			9,000	9,000	0	0	0	0
			3,061		3,600	3,415	3,500			16,808		40	0	0	0
			281		543	543	220			2,460	2,179	281	0	0	0
			2,800		3,500	4,300	4,100			18,280		0	0	0	0
			893		009	650	800			3,543		225	200	0	0
St Lighting Column replacement			1,028							1,028		0	537	0	0
		4	418 450							898	898	0	0	0	0
unction			620							620	0	620	0	0	0
A420 (Headington - M40)				935						935		935	0	0	0
		8	873 113							986		0	0	0	0
		37	77 1,691	384						2,452	2,232	220	0	0	0
				216	1,731	1,400	1,600			4,947	4,947	0	0	0	0
			587							287	462	125	0	0	0
Sub-Total Annual Programmes		1,66	,668 15,704	12,964	13,620	13,892	14,170	0	0	72,018	68,085	2,896	1,037	0	0
SUB-TOTAL E&E (TRANSPORT)		22,455	30,095	29,350	27,432	23,243	21,602	0	0	154,177	116,644	32,295	1,255	1,036	2,947
n Programme										0	0	0	0	0	0
paration Pool						300				006	0	0	0	006	0
PORT)		22,4	55 30,095		27,732	23,543	21,602	0	0	155,077	116,644	32,295	1,255	1,936	2,947
Professional Fees: Firm Programme Professional Fees: Preparation Pool TOTAL E&E (TRANSPORT)		22,455					300		21,602	21,602 0	21,602 0 0	21,602 0 0 155,077	21,602 0 0 155,077 116,644	21,602 0 0 155,077 116,644 32,295	21,602         0

Environment & Economy (Other) - Main Capital Programme (May 2009)

						PHA	PHASED PAYMENTS (GROSS)	ENTS (GRC	)SS)				SPE	SPECIFIC FINANCING	NCING	OTHER	ER
Pod	Narrative	Project Appr	(S)tart	Before	01/6002	2010/11	2041/42	2012/13	2013/14	2014/15	After 2014/15	TOTAL		Grants &	Revenue	Capital Receipts Fund	Ralance
Ξ		(3)	(4)	(5) £000	(6) £000	(7) £000	(8) £000	(6) £000	(10) £000	(11) £000	(12) £000	(13) £000	(14) £000	(15) £000	(16) £000	(17) £000	(18) £000
	Pre 2009/10 Starts																
	Environmental advice/consultancy			-	6							20	0	0	0	0	20
	Carbon Management Energy Conservation (Prudentially funded) Street Lighting (Prudentially funded)			341 226	150	516	517					1,524		0 0	0 0		1,524
	SALIX Energy Bus			291	309							101	000	300		000	
	Automated Monitoring & Targeting Bulk Fuel Storage Carbon Management Fund			ō	17	147						117	000	000	000	000	17 17 147
	ВОР																
	Banbury Office Southern Area Offices			2,796	3,213							6,009	00	9		4,105 0	
	Central Offices Fast Oxford Office			1,463	1,183							2,646	0 0	0 0	00	799	1,847
	Oxford Options			94	1,156							1,250	0	0		0	
	Storage Youth Offending Service			577	150							150	00	00		0 150	
	Trading Standards BOP Capital Revenue Switch				400 848							400 1,348	00	0 0		400 1,341	0 2
	BOP Contingency					740						740	0	0		197	543
	Sub-Total Pre 2009/10 Starts			6,519	7,622	1,903	517	0	0	0	0	16,561	0	306	350	7,110	8,795
	2009/10 Starts																
	Contributions to Chipping Norton Town				120	206						326	0	0	0	310	16
	Partnership Programme Oxford Castle Education Centre				99							99	0	0		0	
	Redbridge Hollow - Fly Tipped Waste Relocation of Countryside Services			2 2	1,168							1,180	00	0 0	00	0 0	1,180 500
	Waste Management Oakley Wood WRC Redevelopment			7.1	629							0 250	0 0	0 250		0 0	0 0
	West of the second seco			. 4	71	1,550	750	350				2,725	000	2,069	000	000	92
	כאוסום אימטופ רמווויסווויס מווססמניסוו				-												
	Sub-Total 2009/10 Starts			89	2,776	1,756	1,114	350	0	0	0	6,085	0	3,357	0	310	2,418

						PHĄ	PHASED PAYMENTS (GROSS)	ENTS (GRC	SS)				SPE(	SPECIFIC FINANCING	CING	OTHER	R
				ı								<u> </u>				Capital	
		Project	(S)tart	Before					_		After	TOTAL	_	Grants &		Receipts	
Sef.	Narrative	Appr.	(F)inish	2009/10	2009/10	2010/11	2011/12	012/13	2013/14	2014/15	2014/15	COST		Contins	Revenue	Fund	Balance
Ξ	(2)	(3)	(4)	(2)			(8)	6)			(12)	(13)	(14)		(16)	(17)	(18)
				£000	$\rightarrow$		£000	€000	$\rightarrow$	$\rightarrow$	€000	€000		_	€000	£000	£000
	Post 2009/10 Starts																
												0	0	0	0	0	0
	Sub-Total Post 2009/10 Starts			0	0	0	0	0	0	0	0	0	0	0	0	0	0
-	Annual Programmes																
	Backlog Maintenance (Prudentially funded)			17,352	5,656	1,992						25,000	0	1,882	0	0	23,118
_	Minor Works				603	200	200	200				2,103	0	0	0	0	2,103
	Health & Safety (Non-Schools)				28							28	0	0	0	0	28
	Contingency - staff delivery				20	20	20					150	0	0	0	0	150
	Opportunity Purchase Fund					343						343	0	0	0	0	343
	Whole Life Value Pool-Budget Provision				100	100	100	100	100			200	0	0	0	0	200
	Sub-Total Annual Programmes			17,352	6,437	2,985	650	009	100	0	0	28,124	0	1,882	0	0	26,242
	SUB-TOTAL E&E (OTHER)			23.960	16.835	6.644	2.281	950	100	0	0	50.770	0	5.545	350	7.420	37.455
Ī	Professional Fees: Firm Programme						,					0	0	0	0	0	0
Ī	Professional Fees: Preparation Pool											0	0	0	0	0	0
_	TOTAL E&E (OTHER)			23,960	16,835	6,644	2,281	920	100	0	0	50,770	0	5,545	320	7,420	37,455

Community Safety Main Capital Programme (May 2009)

						PHASE	ED PAYME	PHASED PAYMENTS (GROSS)	OSS)				SPEC	SPECIFIC FINANCING	NCING	ΙĐ	OTHER
		toiord	tre+(0)								Aftor	TOTAL		grante g		Capital	
Re	ef. Narrative	Appr.	(S)tart (F)inish	2009/10	2009/10	2010/11	2011/12	2012/13	2013/14	2014/15	2014/15	COST	SCA	Cont'ns	Revenue		Balance
<u>E</u>	(2)	(3)	(4)		(e) £000	(7)	(8)	(6)	(10) £000		(12) £000	(13) £000	(14) £000	(15) £000			(18) £000
	Pre 2009/10 Starts																
	Fire & Rescue Service Banhury Fire Station - New Dimension			6								ά		χ			C
	Critically Monks			200	61.0							11.0	000	85	26		,
	bicester rire station upgrade			97								185		200			/71.
	Sub-Total Pre 2009/10 Starts			137	240	0	0	0	0	0	0	377	0	224	26	0	127
	2009/10 Starts																
	Gypsy & Traveller Sites																
	Redbridge Hollow Additional Pitch Redbridge Hollow Traveller Site				126							126 69	00	126 56	13	00	00
	Refurbishment & Additional Pitch																
	Sub-Total 2009/10 Starts			0	195	0	0	0	0	0	0	195	0	182	13	0	0
	Post 2009/10 Starts																
	Fire & Rescue Service																
	Wallingford Fire Station			12	9 5		735	1,630				2,400		006			
	Iname Fire Station Bicester Fire Station				00 00 00 00 00 00 00 00 00 00 00 00 00	750						2,300	00	420 0	00	0	1,500 250
	Sub-Total Post 2009/10 Starts			12	09	1,013	2,235	1,630	0	0	0	4,950	0	1,320	0	380	3,250
	Annual Programmes																
	Minor Works				38							38	0	0	0	0	38
	Safer Stronger Communities Grant			201	201							402	0	402	0	0	0
	Sub-Total Annual Programmes			201	239	0	0	0	0	0	0	440	0	402	0	0	38
	SUB-TOTAL COMMUNITY SAFETY			350	734	1,013	2,235	1,630	0	0	0	5,962	0	2,128		38	3,415
	Professional Fees: Firm Programme Professional Fees: Preparation Pool											0 0	0 0	0 0	0 0	0 0	0 0
	TOTAL COMMUNITY SAFETY			350	734	1,013	2,235	1,630	0	0	0	5,962		2,128		380	3,415

Corporate Core - Main Capital Programme (May 2009)

						PHAS	PHASED PAYMENTS (GROSS)	ENTS (GRC	(SS)				SPEC	SPECIFIC FINANCING	CING	OTHER	띪
		Project		Before							After	TOTAL		Grants &		Capital Receipts	
ž	ef. Narrative	Appr.		2009/10	2009/10		2011/12	2012/13	2013/14	2014/15	2014/15	COST	SCA	Cont'ns	Revenue	Fund	Balance
Ξ	(2)	(3)	(4)	(5)	(9)	()	(8)	(6)	(10)	(11)	(12)	(13)	(14)	(15)	(16)	(17)	(18)
				2000	2000	-	2000	2000	2000	2000	2000	2000	2000	2000	2000	2000	2000
	Pre 2009/10 Starts											0	0	0	0	0	0
												0	0	0	0	0	0
Ш	Sub-Total Pre 2009/10 Starts			0	0	0	0	0	0	0	0	0	0	0	0	0	0
	2009/10 Starts											C	C	C	C	C	C
												0	0	0	0	0	0
	Sub-Total 2009/10 Starts			0	0	0	0	0	0	0	0	0	0	0	0	0	0
	Doet 2000/10 State											C			C		
	rost 2009/10 Statis											00	00	0	00	00	00
Ш	Sub-Total Post 2009/10 Starts			0	0	0	0	0	0	0	0	0	0	0	0	0	0
	Annual Programmes																
	ICT Hardware & Software				1000	1000	1000	1000				4,000	0	0	0	0	4,000
Ш	Sub-Total Annual Programmes			0	1,000	1,000	1,000	1,000	0	0	0	4,000	0	0	0	0	4,000
	SUB-TOTAL CORPORATE CORE			0	1,000	1,000	1,000	1,000	0	0	0	4,000	0	0	0	0	4,000
	Professional Fees: Firm Programme											0 0	0	0 0	0 0	0 0	0 0
	TOTAL CORPORATE CORE			0	1.000	1.000	1.000	1.000	0	0	0	4,000	0	0	0	0	4.000

Capital Monitoring Report Consolidation July 2009

ions	Total	Scheme variation	(14) £'000	1,729	-1,663	99	0	986	0	0	1,052		0	0	0		1,052
Variations	Variation on Current		(13) £'000	-106	-1,125	-1,231	-1,102	-4,270	0	0	-6,603		0	0	0		-6,603
	Total	scheme	(12) £'000	94,864	203,698	298,562	22,790	160,418	5,612	4,000	491,382		4,207	57,820	926		554,388
	Revised	Post 2009/10	(11) £'000	59,613	198,682	258,295		117,758	4,878	3,000	398,889		2,465	48,256			450,303
Expenditure	Projected expenditure	to year end 2009/10	(10) £'000	35,251	5,016	40,267	7,832	42,660	734	1,000	92,493		1,742	9,564	286		104,085
	Actual	to date 2009/10	(6) £'000	5,838	226	6,064	478	5,726	54	0	12,322		0	0	0		12,322
		Pre 2009/10	(8)	12,556	0	12,556	16,906	46,415	350	0	76,227		0	0	0		76,227
	Original	scheme	(7) £'000	93,135	205,361	298,496	22,790	159,432	5,612	4,000	490,330		4,207	57,820	979		553,336
		Post 2009/10		57,778	199,220	256,998	13,856	112,502	4,878	3,000	391,234		2,465	48,256	693		442,648
Budget	Current Year Estimate (as per latest	programme) 2007/08	(5) £'000	35,357	6,141	41,498	8,934	46,930	734	1,000	99,096		1,742	9,564	286		110,688
		Pre 2009/10		12,534	0	12,534	16,906	46,415	350	0	76,205		0	0	0		76,205
	Budget (as per February	programme) 2009/10	(3) £,000	32,954	6,941	39,895	7,946	41,491	243	1,000	90,575		1,392	9,867	286		102,120
		Scheme	(2)	CYP&F Main Programme	CYP&F Forward Plan	Sub-total CYP&F	Social & Community Services	Environment & Economy	Community Safety	Corporate Core	TOTAL		CYP&F Schools Capital	Devolved Formula Fund	Earmarked Reserve Allocations	(including Disbursments)	
		Ref	(1)						F	a	g	Э	87	7			

NOTE: the scheme totals represent the value of schemes from 2009/10.

Capital Monitoring Report Children, Young People & Families - Main July 2009

ns	Total Scheme variation (14) £'000	0 0 0	0 0	0 0	0 00	0 0	250
Variations	Variation on Current year Sudget v (13) £'000	00 (	0	-520	0 00	0 0	250
	Total Revised scheme costs (12) £'000	1,175	344	2,228 3,315	372 33,350 146	2,077	1,366
	Post 2009/10 (11) £'000	782	0 0	0 795	0 19,945 0	0 0	264
Expenditure	Projected expenditure to year end 2009/10 (10) £'000	241 400	344	1,756	237 12,700 0	722	780
	Actual expenditure to date 2009/10 (9) £'000	129	100	-30	3,987 0	242	4 4 46
	Pre 2009/10 (8) £'000	934	0	472	135 705 146	1,355	22
	Original Total scheme cost (7)	1,175	1,550 344	2,228 3,315	372 33,350 146	2,077	
	Post 2009/10 (6) £'000	782	0	275	0 19,945 0	0 0	000
Budget	Current Year Estimate (as per latest capital programme) 2009/10 (5)	241	344	1,756	237 12,700 0	722	
	Pre 1 2009/10 (4)	934	0	472	135 705 146	1,355	0 0
	Budget (as per February capital programme) 2009/10 (3) £'000	350 400	350	1,725 2,978	0 12,700 0	643	
	Scheme (2)	Primary Capital Programme Combe - Hall & Classrooms Chartton-on-Otmoor - Repl of Temporary Classrooms	Iname, Barley Fill - Kepl of Temporary Classrooms Marcham (Phase 2) - Classrooms Secondary Capital Programme	Wantage, Fitzwaryn - Phase 1 Woodstock, Marlborough - Science & Repl Temporary Buildings	Witney, Wood Green - Changing Rooms Oxford Academy Project Oxford Academy Project - Environmental Works	Provision of School Places Banbury, Hanwell Fields - Extensions	Witney, Homy Box - Music
	Ref (1)	<del>-</del> 60 0	<sup>,</sup> Page	88°	<b>~</b> 86	10	- 2

Capital Monitoring Report Children, Young People & Families - Main July 2009

Variations	Total Scheme variation (14)	0	0	0	0	0 0	0	0 0	0	00000
Varia	Variation on Current year budget (13)	-700	0	0	0	0 0	-120	0	0	00000
	Total Revised scheme costs (12)	7,772	6,401	440	5,005	225 1,220	220	250 1,397	1,454	6,335 1,715 315 2,270 3,500
	Post 2009/10 (11)	5,455	5,818	0	1,675	0 1,000	120	399	808	4,568 1,265 0 1,600 2,400
Expenditure	Projected expenditure to year end 2009/10 (10)	2,200	260	440	172	120	∞	244	615	942 119 241 400 798
Е	Actual expenditure to date 2009/10 (9)	324	42	43	-167	4- 0	∞	15 176	80	21 40 197 0 219
	Pre 2009/10 (8)	117	23	0	3,158	105	92	6 528	31	825 331 74 270 302
	Original Total scheme cost (7)	7,772	6,401	440	5,005	225 1,220	220	250 1,397	1,454	6,335 1,715 315 2,270 3,500
	Post 2009/10 (6)	4,755	5,818	0	1,675	0 1,000	0	399	808	4,568 1,265 0 1,600 2,400
Budget	Current Year Estimate (as per latest capital programme) 2009/10 (5)	2,900	260	440	172	120	128	175 470	615	942 119 241 400 798
	Pre 1 2009/10 (4)	117	23	0	3,158	105	92	6 528	31	825 331 74 270 302
	Budget (as per February capital programme) 2009/10	2,900	1,000	0	0.2	0 190	145	175 399	750	1,042 285 0 554 500
	Scheme (2)	Children's & Family Centres Flexibility of Childcare 08/09 - 10/11	Children Centres 08/09 - 10/11 Phase 3	North East Abingdon - Children	Centre Children's Centres & Extended Schools 06/07 - 07/08	Improvements to Youth People's Centres Faringdon Young People's Centre Wallingford Young People's Centre	Witney Young People's Centre	(Fridse 1) Berinsfield Young People's Centre Chill Out / Youth Capital Fund	Children Homes Development Thornbury House Children's Home - Repl of building	Annual Programmes Schools Access Initiative Health & Safety - CYP&F Kilvrough Manor Health & Safety - Corporate Temporary Classrooms - Relocation & Removal
ouly 2003	Ref	4	15	16	17 <b>P</b>	age 89	20	22	23	25 26 27 28

Capital Monitoring Report Children, Young People & Families - Main July 2009

	SL	Total Scheme variation (14)	135 0 0 0	0	0	0 0	1,751	0	0 0	0
	Variations	Variation on Current year budget ve	135	0	0	0 0	-106	0	00	0
		Total Revised scheme costs (12)	4,891 331 900 567 1,100 2,700	3,452	213	1,442	102,220	57,820	3,857 350	62,027
	•	Post 2009/10 (11)	2,569 0 592 730 730 2,285	1,225	0	205	56,013	48,256	2,465	50,721
	Expenditure	Projected expenditure to year end 2009/10 (10)	2,322 181 150 0 370 415	1,283	213	1,237	34,351	9,564	1,392 350	11,306
	ш.	Actual expenditure to date 2009/10 (9)	28 87 0 0 2 0 305	0	0	-1,029	5,838	0	0 0	0
	•	Pre 2009/10 (8)	150 158 158 567 0	944	0	0 0	11,856	0	0 0	0
		Original Total scheme cost (7)	4,756 331 900 567 1,100 2,700	3,452	213	1,442	100,469	57,820	3,857 350	62,027
	•	Post 2009/10 (6)	2,569 0 592 730 730 2,285	1,225	0	205	54,178	48,256	2,465	50,721
	Budget	Current Year Estimate (as per latest capital programme) 2009/10 (5)	2,187 181 150 0 370 415	1,283	213	1,237	34,457	9,564	1,392 350	11,306
	•	Pre 2009/10 (4)	0 150 158 567 0	944	0	0 0	11,834	0	0 0	0
	•	Budget (as per February capital programme) 2009/10	1,146 165 150 0 0 415	1,283	0	506	31,690	9,867	1,392	11,259
		Scheme (2)	Other Schemes / Programmes Small Projects Minor Works Loans to Foster/Adoptive Parents Special Schools (16-19) 14 - 19 Rural Areas 14-19 Diploma	<u>ICT</u> Hamessing Technology Grant	Home Access for Targeted Groups	Retentions & Oxford City School Reorganisation Retentions Oxford City Schools Reorganisation	Sub-Total CYP&F	School Capital Devolved Formula	Hamessing Technology Grant Specialist Sports College	Sub-Total Schools
,		Ref	29 30 33 33 34	Page	<b>9</b> 0	37		39	40 41	

Capital Monitoring Report Children, Young People & Families - Main July 2009

5	ouly 2000												
				Budget				3	Expenditure			Variations	ions
Ref (1)	Scheme (2)	Budget (as per February capital programme) 2009/10	Pre 2009/10 (4)	Current Year Estimate (as per latest capital programme) 2009/10 (5)	Post 2009/10 (6)	Original Total scheme cost (7)	Pre 2009/10 (8)	Actual expenditure to date 2009/10 (9)	Projected expenditure to year end 2009/10 (10)	Post 2009/10 (11)	Total Revised scheme costs (12)	Variation on Current year budget (13)	Total Scheme variation (14)
43 44 44	Capital Adjustments & Funding Provisions Efficiency Savings Property Client Fee Fees	300 640 324	140 560 0	300 600 0	1,200 2,400 0	1,640 3,560 0	140 560 0	0	300 009	1,200 2,400 0	1,640 3,560 0	0 0 0	0 0
	Sub-Total Other	1,264	200	006	3,600	5,200	200	0	006	3,600	5,200	0	0
ŀ	Total	44,213	12,534	46,663	108,499	167,696	12,556	5,838	46,557	110,334	169,447	-106	1,751

Capital Monitoring Report Children, Young People & Families - Forward Plan July 2009

Ē	July 2009											<u></u>	!	_
		•		Budget			•		Expenditure	re		Vari	Variations	
Ref (1)	Scheme (2)	Budget (as per February capital programme) 2009/10 (3) £'000	Pre 2009/10 (4) £'000	Current Year Estimate (as per latest capital programme) 2009/10 (5) £'000	Post 2009/10 (6) £'000	Original Total scheme cost (7)	Pre 2009/10 (8) £''000	Actual expenditure to date 2009/10 (9)	Projected expenditure to year end 2009/10 (10)	Post 2009/10 (11) £'000	Total Revised scheme costs (12)	Variation on Current year budget (13)	Total Scheme variation (14) £'000	
(1)		300	0	300	7,900	8,200 45,746	0	12 0 32	300	7,900	8,200 45,746	0	0	
Page 92	- Rose Hill - St Andrew's, Chinnor Primary Replacement of Temps - The Grange - Great Milton - Tackley - Mill Lane - Cumnor	0	0	0	2,850	2,850 0 0	0	10 0	0 25 250	0 1,500 575 500	0 1,500 600 750	0 0 25 250	-2,850 1,500 600 750	
	Eynsham Launton Peppard Harwell	100 900 200 350	0000	250 200 50	400 550 400 800	400 800 600 850	0000	0000	250 250 100 50	400 550 500 800	400 800 600 850	-100 0	0000	
(2)	Secondary Capital Programme Burford - Repl of temps Faringdon Community College	350	000	200	2,300	2,500	000	14		2,300		000	000	
	Chipping Norton - Science Warriner Secondary Schools Modernisation	1,200	00 0	1,000	3,500 250 1,500	4,500 250 1,500	00 0	0 0	1,000	3,500 250 1,500	4,500 250 1,500	00 0	000	
	- Bartholomew - Henry Box					<u></u>								

Capital Monitoring Report Children, Young People & Families - Forward Plan July 2009

900	ons	Total Scheme variation (14)	0	0	0	0	0	0	0	0	0	0	-1,500	0	0	0	0	0	0 0
Variations	Variat	Variation on Current year budget (13) £'000	0	0	0	-400	0	0	0	0	0	0	009-	0	0	0	0	0	0 0
		Total Revised scheme costs (12)	1,350	1.420	40	2,450	006	4,748	6,250	6,250	20,800	3,000	350	4,000	4,000	11,000	11,000	6,250	6,250
9			1,150	1.370	0	2,250	006	4,748	6,250	6,250	20,800	3,000	300	4,000	4,000	11,000	11,000	6,250	6,250
Evnonditu	Experiore	Projected expenditure to year end 2009/10 (10) £''000	200	50		200	0	0	0	0	0	0	00	0	0	0	0	0	0 0
		Actual expenditure to date 2009/10 (9)	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0 0
		Pre 2009/10 (8) £'000	0	0		0	0	0	0	0	0	0	0 0	0	0	0	0	0	0 0
		Original Total scheme cost (7)	1,350	1.420	40	2,450	006	4,748	6,250	6,250	20,800	3,000	1,500 350	4,000	4,000	11,000	11,000	6,250	6,250
	-	Post 2009/10 (6) £'000	1,150	1,370	0	1,850	006	4,748	6,250	6,250	20,800	3,000	300	4,000	4,000	11,000	11,000	6,250	6,250 14,000
Budget	pager	Current Year Estimate (as per latest capital programme) 2009/10 (5) £'000	200	50	40	009	0	0	0	0	0	0	900	0	0	0	0	0	0 0
		Pre 2009/10 (4) £'000	0	0	0	0	0	0	0	0	0	0	0 0	0	0	0	0	0	0 0
		Budget (as per February capital programme) 2009/10 (3) £'000	0	50	40	009	100	0	0	0	0	0	350	0	0	0	0	0	0 0
2009		Scheme (2)	Special Schools Modernisation	- Northern House - Woodeaton Manor Lord Williams - Autism Unit	Frank Wise	Fitzwaryn Phase 2	Food Technology	Secondary Modernisation			Primary No.2 Didcot, Great Western Park -	Secondary (Phase 1) Didcot, Ladygrove (New Primary) -	/ classroom Witney, Henry Box - Music Carterton Community College -	Bodicote, Bankside - 10 classroom	Bicester, Gavray Drive - 7	Classroom Bicester - Secondary P1 (incl	Existing schools)  Bicester - Secondary P2 (including	Bicester, South West - 14	Upper Heyford Wantage / Grove - Secondary (option c)
July 2009		Ref (1)						Pa	age S	93									

Capital Monitoring Report Children, Young People & Families - Forward Plan July 2009

in o				Budget					Expenditure	re		Vari	Variations
Ref (1)	Scheme (2)	Budget (as per February capital programme) 2009/10 (3)	Pre 2009/10 (4) £'000	Current Year Estimate (as per latest capital programme) 2009/10 (5)	Post 2009/10 (6) £'000	Original Total scheme cost (7)	Pre 2009/10 (8) £'000	Actual expenditure to date 2009/10 (9) £'000	Projected expenditure to year end 2009/10 (10)	Post 2009/10 (11) £'000	Total Revised scheme costs (12)	Variation on Current year budget (13)	Total Scheme variation (14) £'000
	Existing demographic pupil provision	0	0	250	3,191	3,441	0	0	0	1,453	1,453	-250	-1,988
Page 94		Č	c		c	00			250	500		52	750
	- bicester, Cooper - Wheatley Park (Hall) - Cherwell (Hall)	000	D	002	7,800	3,000			000	3,800	4,000	0	000,
(4)	Risk / Contingency - General Programme - Early Years Development Fund	0 0	0 0	0 0	2,282 1,500	2,282	0 0	00	0 0	2,282	2,282 1,500	0 0	0 0
(5)	(Children's & Family Centres												
(9)	Early Years Development Funding												
(5)	Halls & Kitchens Hornton - Hall Windmill - Hall	150	0 0	0 150	750	750 150	0 0	0 0	0 150	750	750 150	0 0	0 0
(8)	Special Education Needs												
6)	Locally Co-ordinated Voluntary Aided Programme												

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Capital Monitoring Report Children, Young People & Families - Forward Plan July 2009

Sons Sinc				Budget					Expenditure	e e		Vari	Variations
	Scheme (2)	Budget (as per February capital programme) 2009/10 (3) £'000	Pre 2009/10 (4) £'000	Current Year Estimate (as per latest capital programme) 2009/10 (5) £'000	Post 2009/10 (6) £'000	Original Total scheme cost (7)	Pre 2009/10 (8) £'000	Actual expenditure to date 2009/10 (9)	Projected expenditure to year end 2009/10 (10)	Post 2009/10 (11) £'000	Total Revised scheme costs (12)	Variation on Current year budget (13)	Total Scheme variation (14)
Sk M	Risk Management Programme												
Opportur King Alfre Larkmead Facilities	(11) Opportunity Development King Alfred's - Consolidation Larkmead - AWP & Sports Facilities	0 0	0 0	0 0	12,000	12,000	0 0	0 0	0 0	12,000	12,000	0 0	0 0
oodk	Outdoor Education Service Woodlands - NOF - Refurb Annex	375	0	375	0	375	0	0	375	0	375	0	0
Centre's Witney Y Didcot Yc Back on	Improvement of Young People's Centre's Witney Young People's Phase 2 Didcot Young People's Centre Back on Track Programme	250 300 400	000	250 300 650	750 0 600	1,000 300 1,250	0 0 0	0 0 26	250 0 650	750 300 600	1,000 300 1,250	0 -300 0	0 0 0
ildre	(14) Children Homes Development												
nnua pecif	(15) Annual Programmes (16) Specific / Delegated Funding Targeted Capital - SEN	0	0	300	3,033	3,333	0	30	300	3,033	3,333	0	0
Tugwell	=	126	0	126	0	126	0	0	126	0	126	0	0
(17) <u>ICT</u>													
Total		6,941	0	6,141	199,220	205.361	0	226	5.016	198.682	203.698	-1 125	-1.663

Capital Monitoring Report Social & Community Services July 2009

	,			Budget	Jet				Expenditure			Variations	ions
Ref	Scheme (2)	Budget (as per per February capital programme) 2009/10	Pre 2009/10 (4) £'000	Current Year Estimate (as per latest capital programme) 2009/10 (5)	Post 2009/10 (6) £'000	Original Total scheme cost (7)	Pre 2009/10 (8) £'000	Actual expenditure to date 2009/10 (9) £'000	Projected expenditure to year end 2009/10 (10)	Post 2009/10 (11) £'000	Total Revised scheme costs (12) £'000	Variation on Current year budget (13) £'000	Total Scheme variation (14) £'000
	Community Services												
~	Libraries Banbury Library & Arts Centre	50	0	20	5,625	5,675	0	0	20	5,625	5,675	0	0
0 %	Bicester Library	20	16	20	834	870	16	Ο α	20	834	870	0 0	0 0
га⊌	Central Library			0	130	130	0	0		130	130	0	0
<u>ф</u> ;	(A) Headington Library	196	7	200	0	207	7	0	200	0	207	0	0
70	(C) Thame Library	1,344		_	157	1,692	145	58	1,290	257	1,692	-100	0
<b>~</b> ∞	Watlington Library	450	130	430	210	770	130	0 0	600	40	770	170	0 0
ი 		150		150	419	009	31	15		419	009	0	0
10	County Heritage & Arts	100	0	100	200	300	O	C	100	200	300	C	O
7		0	7	0	52	92	40	0	0	0	40	0	-52
12		423	41	423	119	583	41	13	329	265	635	-94	52
13	   Pegasus Theatre (Contributions)	541	335	540	0	875	335	82	540	0	875	0	0
4	Cogges Manor Farm	65	0	65	185	250	0	0	65	185	250	0	0
		3.508	1.084	3,488	8.191	12.763	1.084	176	3,464	8.215	12.763	-24	0
	Social Care for Adults												
15		177	177	177	177	531	177	125	177	177	531	0	0
16	Residential   Bicester Care Home (Forward	895	1,007	717	0	1,724	1,007	31	717	0	1,724	0	0

Capital Monitoring Report Social & Community Services July 2009

n n	July 2009	L											
				Puaget	Jet				Expenditure	-		Variations	Suoi
		Budget (as		Current Year Estimate (as									
		February capital		per latest capital		Original Total		Actual expenditure	Projected expenditure		Total Revised	Variation on	Total
Ref	sf Scheme	programme) 2009/10	Pre 2009/10	programme) 2009/10	Post 2009/10	scheme cost	Pre 2009/10	to date 2009/10	to year end 2009/10	Post 2009/10	scheme costs	Current year budget	Scheme variation
<u>E</u>	(2)	(3)	(4) £'000	(5) £'000	(9)	(2) (2)	(8) £'000	(6) £'000	(10) £'000	(11) £'000	(12) £'000	(13) £'000	(14) £'000
17	Homes for Older People - Extra Care Housing	250	14	236	650	006	14	0	236	650	006	0	0
18	Housing	0	0	675	675	1,350	0	0	675	675	1,350	0	0
19	Living *Prudential Borrowing	480	4	480	716	1,200	4	0	480	716	1,200	0	0
50 <b>F</b>	20 OP Care Home Improvements DAAT T Day Centres	0	0	0	107	107	0	0	0	107	107	0	0
'age	Abingdon, Resource Centres	266	208	1,042	0	1,250	208	18	692	350	1,250	-350	0
<b>₹</b> /%	Banbury Day Centre (OP)	50	4 4	50	946	1,000	4 8	0 0	50	946	1,000	0 0	0 0
24	Wantage Day Centre (OP)	0	0	0	200	200	0	0	0	200	200	0	0
25	Day Centre (OP) Day Centres (LD)	100	0 0	100	100	200	0	0 0	100	100	200	0 0	0 0
		3,079	1,495	3,607	4,030	9,132	1,495	174	3,257	4,380	9,132	-350	0
27		48	81	48	0 0	129	81	0 (		0 0	129	0	0 0
29	S Time to Change Adult Social Gare - IT Infrastructure	268	2,0/4	298	165	2,131	2,074	2 0	100	363	2,131	-198	0 0
30		280	0	580	1,420	2,000	0	0	20	1,950	2,000	-530	0
31		90	26	74	0	100	26	က	74	0	100	0	0
		946	2,181	1,057	1,585	4,823	2,181	15	329	2,313	4,823	-728	0

Capital Monitoring Report Social & Community Services July 2009

JII)	July 2009												
				Budget	jet				Expenditure			Variations	ons
		Budget (as per February		Current Year Estimate (as per latest		Original Total		Actual	Projected		Total	Variation on	Total
Ref	Ø	programme) 2009/10	Pre 2009/10	programme) 2009/10	Post 2009/10	scheme	/10	2		Post 2009/10	scheme	Current year budget	Scheme variation
£	(2)	(3)	(4) £'000	(5) £'000	(e) £'000	(2) £.000	(8) £'000	(6) (6)	(10) £'000	(11) £'000	(12) £'000	(13) £'000	(14) £'000
	Retentions & Minor Works												
32	Retentions	201	0	463	0	463	0	35	463	0	463	0	0
33	Minor Works	202	231	319	20	009	231	78	319	20	009	0	0
34	HOP's Externalisation	0	11,915	0	0	11,915	11,915	0	0	0	11,915	0	0
		403	12,146	782	20	12,978	12,146	113	782	20	12,978	0	0
<u>ه</u>	Property Client Fees	10	0	0	0	0	0	0		0	0	0	0
ıg€	© SERVICES	7,946	16,906	8,934	13,856	39,696	16,906	478	7,832	14,958	39,696	-1,102	0
98	. 00												

Capital Monitoring Report Environment & Economy - Transport July 2009

			Budget					Expenditure			Variations	ions
Scheme (2)	Current Year Year Budget (as per Feb 09 capital programme ) 2009/10 (3) £'000	Pre 2009/10 (4) £'000	Current Year Year Estimate (as per latest capital programme ) 2009/10 (5) £'000	Post 2009/10 (6) £'000	Original Total scheme cost (7)	Pre 2009/10 (8) £'000	Actual expenditur e to date 2009/10 (9) £'000	Projected expenditur e to year end 2009/10 (10) £'000	Revised Post 2009/10 (11) £'000	Total Revised scheme costs (12) £'000	Variation on Current year budget (13)	Total Scheme variation (14) £'000
Transport Retentions from LTP1 schemes		0	202	0	202	0	0	201	0	201	7	7
Negvork Development Tonhill P & R AB Green Road Roundabout Congestion Monitoring ANPR TER Routeing Oxford VMS Chipping Norton AQMA Wallingford AQMA Oxford P & R extensions Access to Oxford	15 62 250 290 248 450	2,918 5,396 794 13 441 76 0	15 14 200 287 287 450	0 0 0 0 0 4,282 856	2,933 5,410 796 75 641 363 248 4,560 1,306	2,918 5,396 794 13 441 76 0	£, 4 4 4 7 6 9 6 0	15 15 20 200 287 248 450	0 0 0 0 0 0 4,282 856	2,933 5,411 796 631 833 363 4,581 1,306	0 7 0 0 7 0 0 0 7 0 0 0 0 0 0 0 0 0 0 0	0 + 0 7 0 0 0 7 0
Road Safety	965	0	886	640	1,526	0	305	886	540	1,426	0	-100
Oxford Transport Strategy High St (contribution to HM scheme) Summertown Fairfax Rd/Purcell Rd Cycle Link	229 34 205	1,291	45	0 0	1,336	1,291	<u>0</u> 0	50	0 180	1,341	-180	S 0
Highfield Area Traffic Management	116	0	116	0	116	0	0	2	114	116	-114	0
Cycle Improvement schemes	30	0	92	0	92	0	~	30	62	92	-62	0
Controlled Parking Zones Central AQMA London Rd corridor - phase 2	376 100 554	134 31 1,746	309 53 600	000	443 84 2,346	134 31 1,746	41 0 480	371 53 600	000	505 84 2,346	62	62

Capital Monitoring Report Environment & Economy - Transport July 2009

Variations	Total Varia Revised on Cu scheme yes costs bud; (12) (13) (13)	1,743 2,035 -340 390		0 634 25 25	1,100 1,300 0 0 126 0 0	678 678 0 0 0 994 0 0	150 3,181 0	0 38 0 0	
Expenditure	Actual expenditur e to date 2009/10 (9) £'000	112 10		128 312	64 85 40	0 0 0	2,491	3 0	
	Original Total Tot			609 0	1,100 1,300 0 126	678 678 0 994		0 38	
Rudaet	<u> </u>	112 520 1,0		128 481	64 136 1, 85 41	0 0 0	540	3 35 95 185	
	Current Year Budget (as per Feb 09 capital programme ) 2009/10 (3) £'000 E'000	520 1.		164	135	825	540 2,491	185	
	Scheme (2)	London Rd corridor - phase 3	Page <sup>-</sup>	Nest End)	Frideswide Square (West End) Speedwell Street/St Aldate's (West End)	<b>Transform Oxford</b> Queens Street	<b>Towns Programme Abingdon</b> Abingdon Town Centre	Abingdon secondary cycle routes Marcham Rd Ph 2	Banbury

Capital Monitoring Report Environment & Economy - Transport July 2009

			Budget					Expenditure			Variations	ions
Scheme (2)	Current Year Budget (as per Feb 09 capital programme ) 2009/10 (3) £'000	Pre 2009/10 (4) £'000	Current Year Year Estimate (as per latest capital programme) 2009/10 (5) £'000	Post 2009/10 (6) £'000	Original Total scheme cost (7)	Pre 2009/10 (8) £'000	Actual expenditur e to date 2009/10 (9)	Projected expenditur e to year end 2009/10 (10)	Revised Post 2009/10 (11) £'000	Total Revised scheme costs (12) £'000	Variation on Current year budget (13)	Total Scheme variation (14) £'000
Hanwell Fields Mineral Railway		0	125	0	125	0	0	0	150	150	-125	25
Henley Tagun Centre	134	1,164	280	0	1,444	1,164	32	280	0	1,444	0	0
<b>3</b> 698 Link Road	1,033	1,541	1,056	14,813	17,410	1,541	46	650	15,613	17,804	-406	394
Woodgreen/West End Ped Cycle Route		25	85	0	110	25	~	85	0	110	0	0
Bicester Bicester central area improvement Other Towns		0	0	750	750	0	0	0	750	750	0	0
NE Carterton Cycle Links Carterton B4477 upgrade Ambrosden pedestrian refuge		34 36 36	19 28 3	000	53 30 39	34 36	007	19 23 3	000	53 25 39	0 10	0 % 0
Public Transport Yarnton-Pear Tree Bus Priority Premium Routes upgrade Iffley Rd donnington bridge jn Public Transport Information Project Rail Station Development	33 421 288 176	0 1 671 0	428 215 288 125	304 0 232 134	732 216 1,191 259	0 1 671 0	36 43 66 11	423 222 288 186	304 0 232 134	727 223 1,191 320	-5 7 0 61	-5 7 0

Capital Monitoring Report Environment & Economy - Transport July 2009

ns	Total Scheme variation (14)	249		0	0		0	0	1,128	-222 21 42 0 0 -125
Variations	Variation on Current year budget v (13) £'000	-3,081		0	0		0	0	-4,138	-222 -21 -21 -0 -125
	Total Revised scheme costs (12)	5,629		1,168	1,289		20,158	006	84,187	9,282 9,021 16,850 2,460 18,280 3,418
	Revised Post 2009/10 (11) £'000	4,150		400	651		20,158	006	53,147	7,424 6,900 13,747 2,179 15,480 2,650
Expenditure	Projected expenditur e to year end 2009/10 (10)	536		768	638		0	0	10,253	1,858 2,121 3,103 281 2,800 768
	Actual expenditur e to date 2009/10 (9) £'000	26		92	0		0	0	1,666	163 713 849 51 -28 208
	Pre 2009/10 (8) £'000	943		0	0		0	0	20,787	00000
	Original Total scheme cost (7) £'000	5,380		1,168	1,289		20,158	006	83,059	9,504 9,000 16,808 2,460 18,280 3,543
	Post 2009/10 (6) £'000	820		400	651		20,158	006	47,881	7,424 6,900 13,747 2,179 15,480 2,650
Budget	Current Year Year Estimate (as per latest capital programme) 2009/10 (5) £'000	3,617		768	638		0	0	14,391	2,080 2,100 3,061 2,800 893
	Pre 2009/10 (4) £'000	943		0	0		0	0	20,787	00000
	Current Year Budget (as per Feb 09 capital programme ) 2009/10 (3) £'000	3,943		850	638	100			13,909	12,497
	Scheme (2)	Didcot Station Forecourt	Page	Separter Choices (BWTS)	Salaries	Abbey Centre (Abingdon Depot)	Integrated Transport FP	Preparation Pool	TOTAL ITS	Structural Maintenance Carriageways Footways Surface Dressing Structural Patching Bridges Drainage

Capital Monitoring Report Environment & Economy - Transport July 2009

			Budget					Expenditure			Variations	ions
			Current									
	Current		Year									
	Year		Estimate									
	Budget (as		(as per					Projected				
	per Feb 09		latest		Original		Actual	expenditur		Total	Variation	
	capital		capital		Total		expenditur	e to year	Revised	Revised	on Current	Total
	programme	Pre	programme	Post	scheme	Pre	e to date	end	Post	scheme	year	Scheme
Scheme	) 2009/10	2009/10	) 2009/10	2009/10	cost	2009/10	2009/10	2009/10	2009/10	costs	budget	variation
(2)	(3)	(4)	(2)	(9)	(2)	(8)	(6)	(10)	(11)	(12)	(13)	(14)
	£,000	€,000	€,000	£,000	000,3	000,3	£,000	£,000	000.3	3,000	£,000	€,000
St Lighting Column replacement		0	1,028	0	1,028	0	101	1,028	0	1,028	0	0
Cumnor Hill		418	450	0	898	418	15	350	0	292	-100	-100
A420 Lower Bourton Junction		0	620	0	620	0	15	620	0	620	0	0
A420 (Headington - M40)		0	0	935	935	0	0	0	935	935	0	0
St Aldates Phase 2		873	113	0	986	873	48	80	0	953	-33	-33
							,			,		
High Street Phase 3		377	1,691	384	2,452	377	25	1,878	384	2,639	187	187
a												
Reciple Roads		0	0	4,947	4,947	0	3	20	4,947	4,967	20	20
Other HQ Items		0	282	0	282	0	-658	625	0	625	38	38
1(												
TEGAL STRUCTURAL MAINTENANCE	12,497	1,668	15,704	54,646	72,018	1,668	1,505	15,532	54,646	71,846	-172	-172
TOTAL E&E (TRANSPORT)	26,406	22,455	30,05	102,527	155,077	22,455	3,171	25,785	107,793	156,033	-4,310	926

Capital Monitoring Report Environment & Economy - Other July 2009

			Budget					Evnenditure			Variations	ione
Scheme (2)	Current Year Year Budget (as per Feb 09 capital programme ) 2009/10 (3) £'000	Pre 2009/10 (4) £'000	Current Year Year Estimate (as per latest capital programme ) 2009/10 (5)	Post 2009/10 (6)	Original Total scheme cost (7)	Pre 2009/10 (8) £'000	Actual expenditur e to date 2009/10 (9)	Projected expenditur e to year end 2009/10 (10)	Revised Post 2009/10 (11) £'000	Total Revised scheme costs (12)	Variation on Current year budget (13)	Total Scheme variation (14) £'000
Property Services												
Environmental advice/consultancy			6	0	20	11	0	6	0	20	0	0
Carbon Management Energy Conservation (Prudentially funde Street Lighting (Prudentially funded) SALIX Energy Bus Automated Monitoring & Targeting Bulk Fuel Storage Carbon Management Fund	300	341 226 291 0	150 309 101 177 177	1,033 0 0 0 0 0 147	1,524 226 600 101 117 177	341 226 291 0 0	30 7 7 7 7 0 0 0 0	150 309 101 177	1,033 0 0 0 0 0 147	1,524 226 600 101 117 147	000000	000000
Bop Banbury Office Southern Area Offices Central Offices East Oxford Office Oxford Options Storage Youth Offending Service Trading Standards BOP Capital Revenue Switch	3,108 1,526 1,091 150 233	2,796 269 1,463 742 94 225 0 0	3,213 0 1,183 30 1,156 0 150 400 848	0 0 0 0 0 0 0 740	6,009 269 2,646 772 1,250 225 150 400 1,348	2,796 269 1,463 742 94 225 0 0	744 629 60 60 7 7 0 0 0	3,213 0 1,183 60 1,156 0 150 400 848	0 0 0 0 0 0 0 740	6,009 269 2,646 802 1,250 225 150 400 1,348	000000000	000000000
Contributions to Chipping Norton Town Partnership Programme Oxford Castle Education Centre Redbridge Hollow - Fly Tipped Waste Relocation of Countryside Services	120 66 1,170 500	0 0 0 11	120 66 1,168 498	206	326 1,180 500	0 0 2 1	0 0	120 66 1,168 498	206	326 66 1,180 500	0 000	0 000

Capital Monitoring Report Environment & Economy - Other July 2009

			Budget					Expenditure			Variations	ions
	Current		Current									
	Year		Estimate					0				
	per Feb 09		as per latest		Original		Actual	expenditur		Total	Variation	
	capital		capital		Total		expenditur	e to year	Revised	Revised	on Current	Total
Scheme	programme ) 2009/10	Pre 2009/10	programme ) 2009/10	Post 2009/10	scheme	Pre 2009/10	e to date 2009/10	end 2009/10	Post 2009/10	scheme	year budget	Scheme variation
(2)	(3)	(4) £'000	(5) £'000	(e) £'000	(Z) £'000	(8) £'000	(a) £'000	(10) £'000	(11) £'000	(12) £'000	(13) £'000	(14) £'000
Annual Programmes Backlog Maintenance (Prudentially funde	4	17,352		1,992		17,35	267	5,656	1,992	25,000	0	0
Minor Works Health & Safety (Non-Schools)	28	0 0	603 28		2,103	0 0	56			2,103	0 0	0 0
Contingency - staff delivery	20	0		100	150	0	0	20	100	150	0	0
Opportunity Purchase Fund		0	0	343	343	0	0	0	343	343	0	0
Whole Life Value Pool-Budget Provision	100	0	100	400	200	0	0	100	400	200	0	0
Sub-Total Property Services	13,895	23,885	15,911	6,961	46,757	23,885	1,940	15,951	6,951	46,787	40	30
Waste Management Oakley Wood WRC Redevelopment	200	71	679		750	71	615	679	0	750	0	0
WRC Redevelopment - Future Programme	069	4	71	7,	2,725	4	0		2,650	2,725	0	0
Oxford Waste Partnership PRG allocation		0	174	364	538	0	0	174	364	538	0	0
Sub-Total Waste Management	1,190	75	924	3,014	4,013	75	615	924	3,014	4,013	0	0
Sub-Total E&E	15.085	23.960	16.835	9.975	50.770	23.960	2.555	16.875	965	20.800	4	30

Capital Monitoring Report Community Safety July 2009

			Budget					Expenditure				Variations	
Scheme (2)	Current Year Budget (as per Feb 09 capital programme ) 2009/10 (3) £'000	Pre 2009/10 (4) £'000	Current Year Year Estimate (as per latest capital programme) 2009/10 (5) £'000	Post 2009/10 (6) £'000	Original Total scheme cost (7) £'000	Pre 2009/10 (8) £'000	Actual expenditur e to date 2009/10 (9) £'000	Projected expenditur e to year end 2009/10 (10)	Revised Post 2009/10 (11) £'000	Total Revised scheme costs (12) £'000	Variation on Current year budget (13)	Future Years variation (14)	Total Scheme variation (15) £'000
Fire & Rescue Service Banbury Fire Station - New Dimension Critical Works Bicester Fire Station Upgrade Wallingford Fire Station Thune Fire Station	20 59 35 10 50	61 50 26 12 0	20 61 159 10 50	0 0 0 2,378 2,250 250	2,400 2,300 250	61 50 26 12 0		20 61 10 50 0	2,378 2,378 2,250 250	81 111 2,400 2,300 250	00000	00000	00000
Gypsy & Traveller Sites Reduridge Hollow Additional Pitch Reduridge Hollow Traveller Site Refurbishment & Additional Pitch	69	0 0	126	0 0	126	0 0		126	0 0	126	0 0	0 0	0 0
<u>Annual Programmes</u> Minor Works Safer Stronger Communities Grant		201	38 201	0	38	201	4 50	38	0	38	0 0	0	0
TOTAL COMMUNITY SAFETY	243	320	734	4,878	5,962	350	54	734	4,878	5,962	0	0	0

Capital Monitoring Report Corporate Core July 2009

			9PD					- Albana			On oitoin OV	0 0 0
			Dadger					Expenditure			Varial	IOIIS
			Current									
	Current		Year									
	Year		Estimate									
	Budget (as		(as per					Projected				
	per Feb 09		latest		Original		Actual	expenditur		Total	Variation	
	capital		capital		Total		expenditur	e to year	Revised	Revised	on Current	Total
	programme	Pre	programme	Post	scheme	Pre	e to date	end	Post	scheme	year	Scheme
Scheme	) 2009/10	2009/10	) 2009/10	2009/10	cost	2009/10	2009/10	2009/10	2009/10	costs	budget	variation
(2)	(3)	(4)	(2)		(2)	(8)	(6)	(10)	(11)	(12)	(13)	(14)
	£,000	€,000	€,000	€,000	£,000	€,000	€,000	£,000	€,000	€,000	£,000	£,000
ICT Hardware & Software	1000		1,000	3,000	4,000	0		1,000	3,000	4,000	0	0
TOTAL CORPORATE CORE	1.000	0	1.000	3.000	4.000	0	0	1.000	3.000	4.000	0	0

Page 107

Capital Monitoring Report Grant Applications July 2009

Ref.	Scheme/Programme Area	Status	Description	Amount £000	Year
(2)	Environmental & Economy Asset Management Highways Maintenance Access to Oxford - Improvements to Oxford Rail	N	Second part of bid TAMP inventory grant. Allocation to be made to two county's from each region. Indicative allocation by Regional Transport Board. Business case to be	500 tbc 6.000	2009/10 2009/10 2010/11
(4)	Station Access to Oxford - Remaining Elements	<del>-</del>	submitted Oct/Nov 2009. Indicative allocation by Regional Transport Board. Business cases for individual projects to be submitted.	56,000	£20m 2013/14 £20m 2014/15 £16m 2015/16
(5) (6) (7)	Performance Reward Grant Hanwell Mineral Railway Bampton Community Facility (co-location)	n − 0	Key Workers Loans Match funding from Sustrans towards increase in project scope. Delivered by 31st Aug 2011 - Total cost £0.9m.	626 150 658	2010/11 2010/11 & 2011/12
	Sub-Total Environmental & Economy			63,934	
(8)	Community Safety Redbridge Hollow Travellers Site - extension of amenity blocks	~	Bid resubmitted June 09. Total project cost is £565k, 25% (£141k) revenue match funding and	368	2009/10-2010/11
	Redbridge Hollow Travellers Site - 8 additional pitches	<del>-</del>	z-sok grant tunding carred totward from previous project. Bid submitted June 09.	1,163	2009/10-2010/11
(6)	Safer Stronger Communities Fund	~	Indicative allocation.	201	2010/11
	Sub-Total Community Safety			1,732	
(10)	Social & Community Services Banbury - Adult Learning Centre	<del>-</del>	Bid - expression of interest Jan 09	350	2009/10
	Sub-Total Community Safety			350	
(11)	Children, Young People & Families Building Schools for the Future - 4 schools	-	Included within a group of Authorities to develop a Strategy for Change (July 2010) and Readiness to Delivery. Outline business case by Dec	80,000	2013/14 onwards
(12)	New Kitchen	2	Grant bid of £668,855 announced June 09 with 50% match funding required on total of programme. Initial bid was £1.3m. Match funding	699	2009/10 & 2010/11
(13)	Bicester Banbury - New Futures Centre	F 0	from zo schools & service reserves. LSC application Delivered by 31st Aug 2011	3,000	2010/11 & 2011/12 2010/11 & 2011/12
(15)	Chipping Norton Together Performance Reward Grant	N W	Delivered by 31st Aug 2011 - Total cost £1m. Individual Service Target Areas	800 525	2010/11 & 2011/12
	Sub-Total CYP&F			87,994	
	Total			154,010	

Grant bids waiting approval from funding authorities Secured new resources waiting programme of work approval Funding to be allocated against viable projects Key:

CA5 - page 99 Annex 9

# Oxfordshire County Council's Treasury Management Lending List August 2009

		Lending Limits			
Counterparty Name		Standard Limit	Overnight Limit	Period Limit	
Call Accounts / Money Market Funds		£	£		
Abbey plc - Capital A/c		22,000,000	5,000,000	3 years	
Abbey plc - Main A/c		22,000,000	5,000,000	3 years	
Bank of Scotland Plc - Base Plus A/c		15,000,000	5,000,000	3 mths	
Bank of Scotland Plc - Business Current A/c		15,000,000	5,000,000	3 mths	
Clydesdale Bank Base Rate Tracker Plus A/c		10,000,000	0	3 mths	
Lloyds TSB Bank plc - Callable Deposit A/c		15,000,000	5,000,000	3 mths	
Royal Bank of Scotland - Call A/c		15,000,000	5,000,000	3 mths	
Svenska Handelsbanken - Call A/c (no 33777001)		10,000,000		3 mths	
Svenska Handelsbanken - Call A/c (no 33777002)		10,000,000		3 mths	
Money Market Deposits					
Abbey plc		22,000,000	5,000,000	3 years	
Abbey Time Deposit Facility		22,000,000	5,000,000	3 years	
Alliance and Leicester plc		10,000,000	0	3 mths	
Bank Nederlandse Gemeenten N.V.		30,000,000	5,000,000	3 years	
Bank of New York Mellon		22,000,000	5,000,000	2 years	
Bank of Nova Scotia		22,000,000	5,000,000	2 years	
Bank of Scotland Plc		15,000,000	5,000,000	3 mths	
Bank of Scotland Plc (Through Broker)		15,000,000	5,000,000	3 mths	
Barclays Bank Pic		15,000,000		6 mths	
Bilbao Bizkaia Kutxa		10,000,000	0	3 mths	
Bradford and Bingley plc		15,000,000	0	Check government guarantee prior to lending	
Clydesdale Bank		10,000,000	0	3 mths	
Credit Industriel et Commercial (CIC)		10,000,000	0	3 mths	
Crown Agents Bank Ltd		10,000,000	0	3 mths	

CA5 - page 100 Annex 9

### Oxfordshire County Council's Treasury Management Lending List August 2009

		Lending Limits	
Counterparty Name	Standard Limit	Overnight Limit	Period Limit
	£	£	
DBS Bank (Development Bank of Singapore)	22,000,000	5,000,000	2 years
Debt Management Account Deposit Facility	100% Portfolio	0	6 mths
DnB NOR Bank	10,000,000	0	3 mths
DZ Bank AG Deutsche Zentral-Genossenschaftsbank	10,000,000	0	3 mths
EFG Bank S.A. (ex-EFG Private Bank)	10,000,000	0	3 mths
English, Welsh and Scottish Local Authorities	30,000,000	5,000,000	3 years
HSBC Bank plc	22,000,000	5,000,000	3 years
JP Morgan Chase Bank	22,000,000	5,000,000	2 years
Lloyds TSB Bank plc	15,000,000	5,000,000	3 mths
National Australia Bank	22,000,000	5,000,000	3 years
National Bank of Canada	10,000,000	0	3 mths
Nordea Bank AB	22,000,000	5,000,000	2 years
Northern Rock plc	15,000,000	0	Check government guarantee prior to lending
Rabobank Group	30,000,000	5,000,000	3 years
Royal Bank of Canada	30,000,000	5,000,000	3 years
Royal Bank of Scotland	15,000,000	5,000,000	3 mths
Skandinaviska Enskilda Banken AB	10,000,000	0	3 mths
Sumitomo Mitsui Banking Corporation Europe Ltd	10,000,000	0	3 mths
Sumitomo Trust & Banking Co Ltd	10,000,000	0	3 mths
Svenska Handelsbanken	10,000,000		3 mths
Toronto-Dominion Bank	22,000,000	5,000,000	2 years
United Overseas Bank	22,000,000	5,000,000	2 years

Division(s): N/A

#### **CABINET – 15 SEPTEMBER 2009**

#### SERVICE AND RESOURCE PLANNING 2010/11 - 2014/15

Report by Chief Executive, Assistant Chief Executive - Strategy and Assistant Chief Executive & Chief Finance Officer

#### Introduction

- 1. This report is the first in a series on the service and resource planning process for 2010/11 to 2014/15, providing councillors with information on budget issues for 2010/11 and the medium term. The report presents the current Medium Term Financial Plan (MTFP) as agreed by Council on 10 February 2009 and the assumptions on which it is based. It sets out the known and potential financial issues for 2010/11 and beyond which impact on the existing MTFP and the proposals for planning to meet these pressures, which were endorsed by Cabinet in July 2009.
- 2. The service and resource planning process and the MTFP cover a five-year period. They are rolled forward one year each year. This year, there is an additional year added to include 2014/15. This planning period is consistent with all other relevant plans, including the Corporate Plan, Business Plans and the Capital Programme.
- 3. The referencing system reintroduced to the reports last year to assist Cabinet and other members in ensuring that they have all relevant papers, has been retained. The referencing system is attached for information at Annex 1.
- 4. The following annexes are attached:
  - Annex 1: Referencing system for Service and Resource Planning papers
  - Annex 2: Service and Resource Planning timetable for 2010/11
  - Annex 3: Current Financial Strategy 2009/10 2013/14
  - Annex 4: Current MTFP 2010/11 2013/14
  - Annex 5: Assumptions behind the existing MTFP
  - Annex 6: Draft MTFP 2010/11 2014/15

### **Service and Resource Planning Context**

- 5. The Corporate Plan agreed by Council in February 2009, alongside the budget and MTFP, sets out the Council's objectives of 'low taxes, real choice, value for money'. These objectives set the principles followed throughout the strategic planning process. As a Council, Oxfordshire strives to deliver improved services within existing budgets or at a reduced cost. The integrated service and resource planning processes are designed to ensure that appropriate levels of resource are in place to deliver key priorities and statutory obligations, alongside the objective of low taxes.
- 6. The Corporate Plan sets out the priorities and challenges for the County Council across four cross cutting themes. They provide a context for the

Council's medium term service and resource planning and form the strategic objectives of Oxfordshire 2030, the long term vision for Oxfordshire's future and a plan of action for the Oxfordshire Partnership. The themes are:

- World class economy,
- Environment and climate change,
- Healthy and thriving communities,
- Better public services.
- 7. In June 2009, the Conservatives were re-elected to form the new administration for the next four years with the underlying objectives of low taxes, real choice and value for money remaining. In July 2009, the Cabinet considered a report on implementing the Manifesto Pledges. The manifesto was based on seven pledges. The report set out how these would be turned into service objectives, which will form the basis of planning and will be incorporated into a revision of the corporate plan. The pledges are to:
  - Freeze council tax under a Conservative Government.
  - Support our local economy,
  - Make it easier to get around Oxfordshire,
  - Promote safer and greener communities,
  - Protect our environment and heritage,
  - Improve opportunities for young people,
  - Improve services for older people.

### Service and Resource Planning Process 2010/11

- 8. The Service & Resource Planning framework has now been operational for four years and is designed to enable managers to plan for their service within available resources over the medium term. Our approach has been commended by the Audit Commission.
- 9. The business plan format for the coming year has been revised with plans being much shorter to give a clear focus. Guidance was issued in July, with the requirement to complete in draft by mid September in order that financial issues and priorities over the medium term can be considered by the Star Chamber sessions as part of the planning and budget setting process.
- 10. Full and finalised business plans are to be completed by the end of February 2010 to reflect any changes arising from the budget which will be agreed by Council in February 2010. The intention is that the plans will be used in 2010/11 as a 'living' document against which the Financial Monitoring and Performance Monitoring reports will be based.
- 11. A proposed timetable for the 2010/11 service and resource planning process is attached at Annex 2.

### Financial Strategy 2010/11 to 2014/15

12. A medium term Financial Strategy for the period 2009/10 to 2013/14 was agreed by the Cabinet as part of the 2009/10 budget process. This is attached for information at Annex 3. It sets out the principles behind the MTFP and provides an overarching statement about how the Council intends to conduct its finances. The strategy for 2010/11 to 2014/15 will be revised to

take account of the latest information and will reflect the views of Council and Cabinet. A revised version will be reported to Cabinet in November 2009.

### **Estimated Financing and Planned Expenditure**

- 13. The following table sets out the latest assessment of the changes to the financial position for 2010/11 and the medium term compared to the MTFP agreed by Council in February 2009. The current MTFP for 2010/11 to 2013/14 is set out in Annex 4 and provides the starting point for the 2010/11 service and resource planning process. A draft MTFP which incorporates the changes in the table below is set out in Annex 6.
- 14. Reasons and explanations for the changes in each of the assumptions for estimated funding and planned expenditure are set out in the following paragraphs.

	2010/11 £m	2011/12 £m	2012/13 £m	2013/14 £m	2014/15 £m
Estimated Funding	٨١١١	٤١١١	٤١١١	٤١١١	٤١١١
Central Government Grant Council Tax (precept) Council Tax surpluses/deficits	-1.4 -0.8	-7.8 -5.7 -0.5	-8.8 -9.7 -0.5	-9.9 -10.1 -0.5	-9.9 -10.6 -0.5
Total Funding	-2.2	-14.0	-19.0	-20.5	-21.0
Planned Expenditure					
Base budget Inflation Function changes Previously agreed budget changes					
Identified pressures Savings required <sup>1</sup> Carry Forward of Savings	6.5 -16.2 7.5	13.0 -30.5 3.5	20.0 -44.4 5.4	30.4 -55.0 4.1	34.0 -55.0
Total Expenditure	-2.2	-14.0	-19.0	-20.5	-21.0

### **Estimated Financing**

15. The estimated financing is the total external funding available to the Council after taking into account specific grants and income raised through fees and charges.

#### Central Government Grant

<sup>&</sup>lt;sup>1</sup> See paragraph 32 – the MTFP agreed in February included an additional £5.0m of savings to be made; these savings had not been identified and are required in addition to the £55.0m shown in the table.

- 16. Central government grant comprises Revenue Support Grant and National Non Domestic Rates. 2010/11 will be the final year of the three year Local Government Finance Settlement for 2008/09 to 2010/11 first announced in January 2008. Whilst the grant for 2010/11 will not be confirmed until January 2010, it is not expected to change, other than to allow for any adjustment for function changes. Oxfordshire is expected to receive £106.3m in 2010/11, a 1.5% increase from 2009/10.
- 17. The next Comprehensive Spending Review which will set out the expected grant for the three years 2011/12 to 2013/14 was due to be published in July 2009. It is not likely to be published now until October 2010 (assuming a general election in June 2010). The MTFP currently includes annual increases of 1% beyond 2010/11, however given the current level of public sector borrowing and the need to reduce expenditure to compensate; our expectation is that there will be no increase in grant for the three year period up to 2013/14. Each 1% change in grant equates to approximately £1.1m. Furthermore, as part of the Revenue Support Grant, Oxfordshire is expected to receive £6.7m of 'Damping grant' in 2010/11. This ensures that Oxfordshire receives the minimum grant increase set by the Government. One possible outcome of the next Comprehensive Spending Review could be that this support could be reduced or it may even cease completely.

### Council Tax (precept)

- 18. The planned Council Tax increase for 2010/11 and the medium term set out in the MTFP is 3.75%. The Taxbase, representing the number of properties Council Tax can be collected from, is assumed in the MTFP to increase by 0.5% in 2010/11 and 2011/12, and 0.75% thereafter. Since agreeing the MTFP, there has been no sign of recovery in the new house build market. With growth of only 0.39% in 2009/10, a 0.5% increase in 2010/11 now looks very unlikely. Consequently the assumption currently is that there will be no growth in 2010/11 and only 0.25% in 2011/12, the impact of this is to reduce the total funding available by £1.4m in 2010/11 rising to £2.2m in 2011/12. The actual taxbase for each of the district councils will not be confirmed until January 2010.
- 19. As set out in the report to Cabinet on implementing the manifesto pledges, should the Conservative Party win the next general election, a Conservative government would work with local government to freeze council tax for two years. This would be achieved by local authorities containing costs so council tax would be no greater than 2.5% and then the Government would provide funds to reduce council tax from 2.5% to zero. For planning purposes the impact of reducing council tax increases to 2.5% for the two years 2011/12 and 2012/13 has been included in the current assumptions.

### Council Tax surpluses/deficits

20. The county council's share of the district councils Collection Fund surpluses and deficits was £1.95m in 2009/10. The MTFP assumes £0.8m in 2010/11 and £1.25m in each year beyond. The lower figure for 2010/11 reflected the likelihood that in the short term the amount of bad debts from Council Tax could increase, lowering the income through the Collection Fund. Due to rising unemployment and the possibility that it may take some time to recover from the recession, this position could no longer be realistic. At this stage it is prudent to assume that there will be no surplus in 2010/11 and reduced surpluses of £0.8m in each year beyond then. The impact of this is to reduce the one-off funding available in each year. As with the taxbase, figures will not be confirmed until January 2010.

### **Planned Expenditure**

21. The MTFP shown in Annex 4 sets out the planned expenditure for 2010/11 to 2013/14 as agreed in February 2009. The table at paragraph 14 of the report sets out the changes to planned expenditure based on the latest assumptions. The difference between the latest assumption and the MTFP are explained in the paragraphs below.

#### Inflation

- 22. As set out in Annex 5, the MTFP includes an allowance for non-pay inflation of 2.0%. The Consumer Price Index (CPI), the government's measure of inflation was 1.8% in June and July, with the Retail Price Index (RPI) at -1.4% in July up from -1.6% in June. The Bank of England's inflation report published in August 2009 stated that over the medium term (up to 2011/12); inflation rates are likely to remain below the Government target of 2%. In the longer term, coming out of the recession a period of hyper-inflation is possible.
- 23. In relation to pay inflation, the MTFP assumes an increase of 1.5% in 2009/10 and 2.5% each year beyond that. A final pay offer for 2009/10 that would provide a 1.0% increase (1.25% for pay point 4 10) has been made and the Unions have until 11 September 2009 to accept or it will be withdrawn leaving no increase for 2009/10. An update will be given at the meeting if any further information is known. It is unlikely that an increase of 2.5% will be agreed for 2010/11 or 2011/12 given the economic climate and the low inflation forecasts.
- 24. The reduced need for inflation provision in the budget and medium term plan reduces costs. Assuming 0.5% for both pay and non-pay inflation in 2010/11 would provide savings of £5.5m. A further reduction of inflation provision in 2011/12 to 1.5% for both pay and non-pay inflation would provide further savings of £2.0m. Nothing specific has been included at this stage. However, savings on the inflation provision could contribute towards meeting Directorates savings targets.

### Function changes

- 25. Function changes relate to changes in the responsibilities of services or functions provided by the Council which are funded through Revenue Support Grant. Function changes already known and built into the MTFP for 2010/11 relate to the decreasing role and consequent decreasing funding of administering student loans within Children, Young People & Families.
- 26. Learning and Skills Council (LSC): The LSC is to be abolished from 1 April 2010. The County Council will take on the responsibility for distributing grant to colleges and other providers of learning in Oxfordshire for people aged 16 to 19. 2010/11 will be a transitional year as the LSC will agree the payments to each college/provider and the council will be responsible for distributing around £33.0m of cash as a result. In subsequent years the council should have more control over the funding for each local college/provider. Eight staff will be transferred from the LSC. There are concerns about the problems and pressures facing this service and about the lack of details about the practical details of the transfer. For example, the LSC has had well-reported problems with its capital spending plans that have badly affected the current budgets and future plans of many colleges. The government wants all 17 year olds to be in a learning environment by 2013 but it is not clear how the extra costs arising from this issue will be funded. Becoming responsible for colleges raises various transitional and practical issues that have not been resolved or even identified yet.
- 27. Concessionary Fares: At present the district councils administer the national scheme under which people who are elderly or disabled are given free travel on local bus services. In April 2009, the Department for Transport consulted about changing these arrangements. The consultation document seemed to favour a proposal to make this scheme a County Council responsibility, perhaps from April 2011. The main concern with this proposal is that it would do little to simplify the administration and financing of this scheme. The council's response to the Government consultation strongly expressed the view that we would prefer a nationally run scheme.
- 28. There are particular concerns about the funding for this scheme. It is currently funded by Specific grant, Revenue Support Grant and Council tax. Before the national scheme was introduced, Oxfordshire's districts ran local schemes that cost around £1.6m per year these are, in effect, funded from council tax. Spending has gone up to around £7.5m in 2008/09 as a result of the national scheme. A total of £4.5m has been added to funding for Oxfordshire districts for this purpose since 2001 (partly through formula grant and partly by specific grants). The added funding therefore was around £1.4m short of the extra costs (and this can only be funded from council tax).
- 29. In total, around £3.0m of the cost of concessionary fares is funded by council tax in Oxfordshire. Accurately transferring all this funding to the County Council will be very difficult. To cover likely costs, The County Council would require additional grant of £7.5m. Specific grant is fairly easily identified and transferred. However it is difficult to withdraw formula grant from districts and transfer it precisely to counties. Further unfunded increases in costs are possible as the numbers of older people and take-up rates increase. Thus it

is difficult to have any confidence that the extra funding allocated to the county council if responsibility is transferred will fully cover the extra cost, council tax implications and possible future cost increases. Transfers will be especially problematical if the 'Damping grant' arrangements continue to limit our Formula Grant increases.

30. Learning Disabilities: From April 2011 the County Council will receive funding directly from the Department of Health for Learning Disabilities (for 2009/10 and 2010/11 the transfer of specialist care funding for people with learning disabilities will be made locally from the PCT to the County Council). There is a danger that it will go into Revenue Support Grant, in which case if Oxfordshire remains below the grant floor we may not receive the full funding at the point of transition and to cope with future growth pressures on this service.

### Previously Agreed Budget Changes

- 31. Previously agreed budget changes are either additions or reductions to budgets agreed in previous budgets as part of the MTFP. They include new funding, pressures met by compensating service reprioritisations and savings to meet the targets previously identified.
- 32. Planned savings of £4.8m for 2010/11 are already built into the MTFP, as well as savings of £5.0m for each year from 2011/12 to 2013/14. When the MTFP was agreed by Council in February, further savings of £2.5m in 2010/11 rising to £5.0m in 2011/12 were required but not identified. These savings are still required to be made and have been added to the new target and issued to Directorates as part of the £60.0m.
- 33. Details of each budget change are shown in the Service and Resource Planning Service Analysis 2009/10 publication, which was distributed to all members, is available in all public libraries and can be found on the council's website.

#### Unallocated Sum Available for Council Priorities

- 34. The unallocated sum available for Council priorities set out in the current MTFP falls into two categories, ongoing funding and one-off funding. The sum available is a balancing figure and changes if either the total funding changes or items within the planned expenditure change.
- 35. In setting the budget and MTFP in February 2009, the Council agreed to the allocation of resources over the medium term to meet known pressures. This includes the identified pressures for adults' demography and the costs of LATS<sup>2</sup> fines relating to waste. The allocation of resources over the medium term resulted in leaving only a small unallocated sum for each year. The issues throughout this report have a significant impact on the current MTFP which are to be addressed through the savings targets referred to in paragraph 46 below.

<sup>&</sup>lt;sup>2</sup> Landfill Allowance Trading Scheme – the allowance set for the council on the amount of waste it can send to landfill

#### Identified Pressures

- 36. In setting the 2009/10 budget in February this year we were already seeing some of the implications of the recession. Before the budget was finalised reductions were built in for decreased investment income, reductions in housing growth which impact on the amount of Council Tax collected, and potential increases in pension costs. These were partially offset by increased levels of efficiencies which would be needed in future years.
- 37. Since the budget was agreed in February this year, the financial position has been under continuous review. Pressures relating to the medium term have already been identified which require changes to the planning assumptions. These reflect the scale of the national and global recession, changes in legislation and pressures in the cost of services. The impact of these is spread across the timeframe of business plans, but with a significant impact in 2011/12.
- 38. The pressures which have been identified are:

#### Global recession

- 39. Impacts on Strategic Measures: Whilst CPI and RPI inflation measures are reducing, the Baxter index (which is based on construction indices and applied to developer contributions) is not falling so fast or expected to fall as far. The current MTFP assumes rates of 2.0% in 2009/10 and 2.25% in 2010/11. The latest published rate in July 2009 was 3.2%. For every 1%, the increase in costs is £0.3m. It is currently assumed that an extra £1m may be required. Furthermore interest rates received on deposits was estimated to be 1.8% in 2010/11, up from 1.3% in 2009/10. It is anticipated that the average rate of return for 2009/10 will be achieved. However this is due to some longer term deposits being made when rates were higher, ameliorating the effect of the lower rates currently being offered. The average rate of deposits made in the first four months of the financial year was 0.80%. Assuming that the rate of deposit remains more in line with the base rate, the amount of income earned on deposits in 2010/11 could be £0.5m lower than budgeted.
- 40. The MTFP already includes £6m in 2011/12 for the possible increased costs of pensions following the next triennial valuation due to take place in April 2010. The position based on an assessment in June 2009 showed that the cost could be £2.5m higher than already assumed which is included in the identified pressures of £60.0m. This would take the employers' contribution rate from 19.3% of pay, to around 28%. The stock market valuations are likely to increase overall by the date of the valuation so the position may improve.

#### Government legislation

- 41. As referred to in Paragraphs 27-29 above, should the transfer of concessionary fares to county councils happen, there is a real possibility that there would be a shortfall in funding currently estimated to be £3.0m.
- 42. The national budget in April 2009 announced further increases in landfill tax of £8 per tonne for each year from 2011, this is estimated to cost an additional £1.5m each year, reaching £6.0m by 2014/15.

43. The Carbon Reduction Commitment (CRC) legislation to address climate change and energy saving was passed in October 2008. However, the details and financial implications of the scheme were only announced in the spring 2009. It is a compulsory, auction-based cap and trade scheme for large, non energy-intensive businesses and organisations. It applies to large businesses and public sector organisations whose annual electricity consumption is over 6,000 MWh (Megawatt Hours). There is still some uncertainty about the cost as the performance of the council will be measured against other organisations. The first allowances will go on sale in April 2011, but no caps will be imposed until 2013, which is when the auctioning of allowances begins. At this stage it is estimated that the cost during the first three years could be £0.1m in 2010/11 rising to £0.2m in 2012/13. Beyond then, when trading commences, the costs could be much more significant. It is currently estimated that costs could be £1.0m in 2013/14 rising to £1.5m in 2014/15 although this will all depend upon the Council's performance on carbon reduction.

#### <u>Directorate pressures</u>

- 44. In previous years budgets there have been pressures in Directorates' which the Council made a decision to fund. As referred to earlier, in setting the budget and MTFP in February 2009, identified pressures were built in. However, there are likely to be some further pressures which arise that will need to be managed. Over the medium term, it is estimated that pressures required to be funded could be £5.0m in 2010/11 rising to a total of £22.3m by 2014/15.
- 45. The Financial Monitoring Report elsewhere on the agenda shows that the current forecast based on the position to the end of July for 2009/10 is a potential overspend of £4.0m. The position will almost certainly change before the year end; however the forecast is higher than that reported this time last year for 2008/09. There are some issues emerging in 2009/10 which will have implications for the 2010/11 budget particularly around children's social care and asylum seekers.

### Savings Required

- 46. The paragraphs above show total pressures of £60.0m, £21.0m relating to reduced funding, £34.0m relating to pressures and £5.0m relating to previously agreed budget changes in the MTFP. The level of reduced funding will be a real reduction in the level of expenditure, however, the remaining savings identified will be recycled to fund the continuing or new pressures.
- 47. To ensure that pressures identified can be managed across the medium term, savings targets have been calculated which rise to the total of £60.0m. Given the scale of the pressures identified, additional savings targets for directorates have already been agreed by Cabinet in July 2009 so that there is adequate time for plans to be worked up.
- 48. The targets for each directorate have been calculated using a combination of budget criteria and are set out in the table below and have been agreed by CCMT. Directorates will be developing business improvement & efficiency plans which will provide a top down framework for business planning and determine how the targets are allocated. These will need to be communicated

to business plan owners so they can be taken into account in the draft business plans.

Directorate	2010/11	2011/12	2012/13	2013/14	TOTAL
'	£000	£000	£000	£000	£000
Children, Young People & Families					
1	4,377	3,906	3,240	2,477	14,000
Social & Community					
Services	8,128	7,254	6,018	4,600	26,000
Environment &					
Economy	3,439	3,069	2,546	1,946	11,000
Community Safety &					
Shared Services	1,563	1,395	1,157	885	5,000
Corporate					
Core	1,250	1,116	926	708	4,000
TOTAL	18,757	16,740	13,887	10,616	60,000

#### Other Resources

#### Area Based Grant

- 47. Area Based Grant (ABG) introduced in 2008/09 is a non-ringfenced general grant comprising a pool of previous specific grants. Allocations for the three years of 2008/09 to 2010/11 were announced in 2008 as part of the three year Local Government Finance Settlement. The indicative allocation for 2010/11 is £42.694m. The principle behind ABG is to allow partnerships greater flexibility to allocate resources to priority areas of work as identified in the Sustainable Community Strategy/ Local Area Agreement. Oxfordshire's Public Service Board has agreed that the County Council shall passport Area Based Grant (ABG) to services in 2010/11 (in addition to 2009/10). However, spending plans shall be discussed with partnerships and published to ensure transparency, opportunity for challenge and to seek opportunities to join up resources most effectively.
- 48. The PSB has agreed the process to enable partnerships to comment on the allocation of Area Based Grant for 2010/11. Those in receipt of ABG funding

streams (mainly county council but also some to district councils) are currently pulling together details of plans for the next financial year. Partnerships will be provided with these details, as relevant to their thematic area at the end of August. Partnerships will then have a chance to comment on the plans and feed these into the budget setting processes this autumn.

### Local Authority Business Growth Incentive (LABGI) scheme

- 49. Details of the proposed first payment from the new LABGI scheme were issued in July 2009. Currently, a payment of £0.439m is proposed for Oxfordshire. This is in line with expectations given that only £50m is being distributed in this year and in 2010/11, a total of £100m over the two years. The new scheme is much smaller in scale than the previous scheme which produced £1 billion of payments over three years. Oxfordshire has been recognised as a region for LABGI purposes (instead of being grouped with Berkshire, Milton Keynes and the Berkshire unitary authorities as set out in the consultation proposals) with half of the proceeds for the region being given to the county council and half to the districts pro rata to their populations.
- 50. In 2010/11 a second payment from the new LABGI scheme is expected. As another £50m is due to be distributed, the county council might therefore expect to get a similar amount as in 2009/10, £0.4m. However, the sum will depend on the amount of business rates collected in 2008/09 and, with the onset of the recession; figures are very speculative. The payment for 2010/11 will not be announced until July 2010.
- 51. As part of the budget agreed by Council in February 2009, a specific reserve was created for LABGI funding. Spending plans will be influenced by the recession and will be determined by the work of the Oxfordshire Economic Partnership Economic Task Force. It is recommended that the payment for 2009/10 is added to the reserve with details of planned use coming forward through the Service & Resource Planning process.

### Local Area Agreement 1 (LAA1) Reward Grant

52. Reward from LAA1 is expected in 2009/10 and 2010/11. Subject to audit, the total reward grant is expected to be in the region of £9m. The Public Service Board (PSB) previously agreed that 50% of the Performance Reward Grant (PRG) achieved will be top sliced to support bids for new partnership projects. Bids against this element have been agreed provisionally by the PSB and were evaluated on the basis that the projects; supported the economy or particularly in reduced deprivation, Oxfordshire's most vulnerable communities. The remaining 50% has been agreed to go directly to the partners delivering targets, according to specific formulae for each target. The amount payable to the Council (excluding schools) is estimated at £0.64m. All of this relates to achievement of targets where the lead Directorate is Children, Young People & Families. PRG will be payable in two equal instalments during 2009/10 and 2010/11 and each instalment will also be split equally between capital and revenue grant. The estimated grant expected in 2010/11 therefore is £0.32m of which £0.16m is revenue grant.

#### **Balances**

- 53. The Provisional Outturn Report set out that balances at 31 March 2009 were £20.187m. The estimated position at 1 April 2009 as set out in the Service & Resource Planning Report to Cabinet in January 2009 was £19.0m. As balances are £1.187m higher than planned at the year end, it was proposed and agreed to put this into a reserve for funding efficiency savings in 2009/10.
- 54. In setting the 2009/10 budget the risk assessed level of balances was calculated to be £12.5m. As balances were higher than the risk assessed sum, £5.1m was utilised as part of the budget. This adjustment (plus that in the paragraph above) takes balances at the beginning of 2009/10 to £14.5m. It is estimated that up to £2.0m could be called from balances in year giving a year end position of £12.5m as per the risk assessment.
- 55. The forecast on balances over the medium term remains unchanged from that set out in Service & Resource Planning Report to Cabinet in January 2009 shown below.

	2009/10	2010/11	2011/12	2012/13	2013/14
	£m	£m	£m	£m	£m
Estimated	19.0	12.5	12.5	11.7	11.5
Balances at start					
of year					
Budgeted addition	0.9	2.0	2.2	1.8	2.0
to Balances per					
MTFP					
Budgeted use of	-5.4		-1.0		
Balances per MTFP					
Total Balances at	14.5	14.5	13.7	13.5	13.5
start of year					
Estimated Use of	-2.0	-2.0	-2.0	-2.0	-2.0
Balances					
Estimated	12.5	12.5	11.7	11.5	11.5
Balances at end of					
year					

### **Risk Assessment**

56. The financial strategy states that balances should be maintained at a level commensurate with risk. A systematic and formalised approach of assessing risk relating to the budget is used to determine the appropriate level of balances. This showed that balances in the region of £12.5m were appropriate to the risks identified in the 2009/10 budget. Further work will be required as part of the budget setting process to identify risks in the budget proposed for 2010/11. The table above assumes that a similar level of balances will be required, although this may need to be amended.

### **Capital Strategy and Capital Programme**

### Capital Strategy

- 57. The Capital Strategy is a high level strategy document which sets out an overview of the Council's capital needs, the Council's financial plan for capital and what the Council will do in terms of capital investment.
- 58. Significant progress has been made in the delivery of the capital programme during 2008/09. The timing of the Corporate Asset Management Plan (AMP) and Capital Strategy was integrated into the wider service and resource planning process. More realistic planning of the Capital Programme was achieved through the review of project delivery timetables in Capital Challenge Panels. These improvements had a direct impact on the Council's use of resources for capital which stands at 90% for the 2008/09 outturn. A new capital governance structure has also been put in place recently to progress the ambitious capital agenda with wider engagement of Cabinet and senior officers.
- 59. In terms of the Capital Strategy, the priority for 2009/10 is to deliver a Capital Resources Allocation Model (CRAM) based on the corporate priorities set out in the Corporate Plan. The model will be used as a catalyst to drive the priorities for capital investment and to ensure optimum use of limited financial resources.
- 60. Elected members and senior officers will be involved in its development to achieve corporate buy-in to the strategic investment categories (key result areas). It is expected that the capital budget setting process for 2010/11 will utilise the first draft of this model to bring additional challenge to the use of resources within the existing capital programme and to strengthen the alignment of programme priorities to corporate objectives. This is particularly important when the current economic situation has considerable negative impact on the level and timing of capital resources.
- 61. An updated corporate Capital Strategy and AMP will be reported to Strategy and Partnerships and Growth and Infrastructure Scrutiny Committees in December. They will then be reported to Cabinet in January, along with any comments from the Scrutiny Committees and form part of the budget proposals for onward recommendation to Council in February.

### Capital Programme

- 62. The capital programme for 2009/10 to 2013/14, which was approved by Council in February 2009, was updated in August to reflect the projected spend in 2009/10, as well as changes to phasing of schemes, implications of the 2008/09 final accounts and revisions to available finance.
- 63. Over the period of the programme there is a deficit of £6.080m compared to a surplus of £0.855m in the programme agreed by Council in February 2009. The change reflects a decrease in the valuation of capital receipts within the agreed disposal programme.

### **Financial and Legal Implications**

64. This report sets out the Service and Resource Planning process for 2010/11, although it is mostly concerned with finance and the implications are set out in the main body of the report. The Council is required under the Local Government Finance Act 1992 to set a budget requirement for the authority and an amount of Council Tax. This first report forms an initial basis for those requirements that will lead to the budget requirement and Council Tax being agreed in February 2010.

#### RECOMMENDATION

- 65. The Cabinet is RECOMMENDED to:
  - (a) note the report;
  - (b) approve the Service and Resource Planning Process for 2010/11; and
  - (c) provide advice on the development of the Financial Strategy

JOANNA SIMONS Chief Executive

STEPHEN CAPALDI Assistant Chief Executive - Strategy

SUE SCANE

Assistant Chief Executive & Chief Finance Officer

Background papers: Nil

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Finance) Tel: 01865 323971

August 2009

ANNEX 1

Referencing System for Service & Resource Planning papers

Section		Title of Section	Date
Α		Cabinet Papers	
	<b>A</b> 1.	Service & Resource Planning 2010/11 to 2014/15  – initial report including timetable	15 Sept 09
	A2.	Service & Resource Planning 2010/11 to 2014/15  – update on budget issues	24 Nov 09
	A3.	Service & Resource Planning 2010/11 to 2014/15  – update including Review of Charges	15 Dec 09
	A4.	Service & Resource Planning 2010/11 to 2014/15  – including proposed Revenue Budget & Medium Term Financial Plan and Capital Programme to 2014/15 for recommendation to Council	19 Jan 09
В		Star Chamber Papers (Not available to Non-Cabinet members)	
	В1.	Children, Young People & Families Star Chamber	29 Sep 09
	B2.	Community Safety Star Chamber	16 Oct 09
	В3.	Social & Community Services Star Chamber	2 Oct 09
	B4.	Corporate Core Star Chamber	21 Oct 09
	B5.	Environment & Economy Star Chamber	28 Sep 09
С		Scrutiny Papers	
	C1.	Safer and Stronger Communities Scrutiny Committee	30 Nov 09
	C2.	Adult Services Scrutiny Committee	2 Dec 09
	С3.	Children's Services Scrutiny Committee	8 Dec 09
	C4.	Growth and Infrastructure Scrutiny Committee	9 Dec 09
	C5.	Corporate Governance Scrutiny Committee	17 Dec 09
	C6.	Corporate Governance Scrutiny Committee	14 Jan 10

Section		Title of Section	Date
D	D1.	County Council Papers  Revenue Budget & Medium Term Financial Plan and Capital Programme 2010/11 to 2014/15	09 Feb 10
Е		Service & Resource Planning Factsheets	
	E1.	Service & Resource Planning Factsheet 1 (15 Sept Cabinet Report)	16 Sept 09
	E2.	Service & Resource Planning Factsheet 2 (24 Nov Cabinet Report)	25 Nov 09
	E3.	Service & Resource Planning Factsheet 3 (15 Dec Cabinet Report)	16 Dec 09
	E4.	Service & Resource Planning Factsheet 4 (19 Jan Cabinet Report)	20 Jan 10

CA6 Annex 2

## Service and Resource Planning Timetable for 2010/11

Date	For/From	Action/Event
15 September	Cabinet	Service & Resource Planning 2010/11 - 2014/15 Report setting out the key issues for the Revenue Budget for 2010/11 and medium term and updated Financial Strategy 2010/11 - 2014/15 and Capital Strategy 2010/11 - 2014/15
Mid November	Members	Seminar on "Setting the Council's Budget for 2010/11"
24 November	Cabinet	Service & Resource Planning 2010/11 - 2014/15 Report providing an update on budget and service planning issues
23 and 27 November	Scrutiny Committee Members	Briefings to explain format and general content of report to December Scrutiny Committee meetings. Specific scrutiny area meetings are also being arranged.
Late November/ Early December	Communities & Local Government	Provisional Local Government Finance Settlement announced
30 November 2 December 8 December 9 December	Scrutiny Committees: Safer and Stronger Communities Adult Services Children's Services Growth &	Consider and comment upon the identified budget priorities and pressures and the choices as to how these could be funded for their programme area
17 December	Infrastructure	
17 December	Strategy and Partnerships	Also considers Capital Strategy and Asset Management Plan.
15 December	Cabinet	Service & Resource Planning 2010/11 - 2014/15 Report providing an update on budget and service planning issues and Local Government Finance Provisional Settlement and the Review of Charges
11 January	Planning & Regulation Committee	Consider the Review of Charges Report
14 January	Corporate Governance Scrutiny Committee	Offer overall view to assist Cabinet in finalising their proposed Revenue Budget for 2010/11, MTFP and Capital programme for 2010/11 - 2014/15 and Review of Charges
Mid January	Members	Budget Seminar
19 January	Cabinet	Cabinet proposes Revenue Budget for 2010/11, MTFP and Capital Programme for 2010/11 - 2014/15 for recommendation to Council and finalises Capital Strategy and Asset Management Plan (in light of Scrutiny comments)  Cabinet will also propose Corporate Plan for recommendation to Council
22 January (tbc)	Unions	Briefing on Cabinet's budget proposals
Late January	Communities & Local Government	Final Local Government Finance Settlement

CA6 Annex 2

Date	For/From	Action/Event
22 January	Cabinet, CCMT, Head of Finance & Procurement	Deadline for Publication of Opposition and other groups' Budgets 2010/11 and MTFP proposals
3 February	Members	Chief Finance Officer issues commentary on Cabinet's proposed Revenue Budget for 2010/11, MTFP and Capital Programme for 2010/11 - 2014/15 plus the Opposition and other groups' proposed budget for 2010/11, MTFP and Capital Programme for 2010/11 - 2014/15
9 February	Council	Considers Cabinet, Opposition and other groups' proposals and recommendations on Revenue Budget for 2010/11, MTFP and Capital Programme for 2010/11 - 2014/15  Agrees Treasury Management Strategy, Corporate Asset Management Plan & Capital Strategy and Corporate Plan 2010/11 - 2014/15

### Medium Term Financial Strategy 2009/10 to 2013/14

#### 1. Introduction

The County Council first approved a Financial Strategy in October 2002. A major review and revision was carried out in 2005/06, and the Strategy for 2009/10 – 2013/14 represents an annual refresh of that version, ensuring that it is kept up to date and relevant. It now covers a five-year period in alignment with the Council's other major plans.

The Financial Strategy for the period 2008/09 to 2012/13 agreed by the Cabinet as part of the 2008/09 budget process set out the principles behind the Medium Term Financial Plan (MTFP). These principles were:

- The target of savings will be £5m for each year 2008/09 and 2012/13, to provide headroom to allocate to non-discretionary pressures which are unavoidable and political priorities.
- Policy choice pressures coming from Directorates should be met by compensating savings from each Directorate.
- Additional one-off income should be allocated to one-off pressures.
- Revenue balances will be maintained at a level commensurate with identified risks.

### 2. Background

Since the Strategy was last updated there have been a number of changes which impact on the organisation of the County Council's finances.

In early 2007 it was agreed that the Financial Management Implementation Plan, which was put in place as a result of issues identified in 2004, was substantially complete. This has been reflected in the Council's Use of Resources assessments which show significant improvements in all areas of financial management and control, with an overall score of 3 achieved for 2007. To identify further improvements a fresh review is being undertaken in 2008. The CIPFA Financial Management Model is being used to assess the current position and provide evidence for a new action plan. This will be implemented in 2009/10.

With effect from 1 June 2008, there were organisational changes, with the reinstatement of the post of Head of Finance and Procurement who is the deputy S151 officer. This post reports to the Assistant Chief Executive & Chief Finance Officer who reports directly to the Chief Executive and is a full member of the County Council Management Team (CCMT).

Financial and management accounting transferred to the Shared Services Centre in December 2007. The centre, which is now fully operational, encompasses the majority of the transactional finance work of the County Council, as well as the operational human resources work. This project will deliver savings by bringing together staff and through improved working with the SAP System, as well as improving standardisation and the control environment. The project remains on target achieve savings set out in the

business case, though currently forecasts estimate slippage of around nine months in achieving the full savings. This forecast is fairly cautious and the plan remains to eliminate this slippage and deliver the savings in accordance with the business case timetable.

#### 3. Financial Context

- 3.1.1. Oxfordshire has a gross revenue budget in 2008/09 of £865m, a net budget of £366m, and a capital programme of £110m. It held balances of £22.4m at the end of the 2007/08 financial year (this represents around 2.6% of gross revenue expenditure). The financial strategy states that balances will be maintained at a level commensurate with risks which have been assessed at around £11.5m for 2008/09. The MTFP plans for balances at around this level but the position will be reviewed annually.
- 3.1.2. Since 2004/05 our Council Tax has risen by an average of 4.6% a year. The table below shows the actual increases up to 2008/09 and the proposed increases thereafter up to 2012/13. The Cabinet elected in May 2005 pledged to decrease the rate of increase in Council Tax over the period of the Medium Term Plan. The proposal was to reduce the level of increase by 0.125% each year, reducing the increase to 4.0% by 2008/09. However, the Cabinet met this pledge earlier than planned, giving a council tax increase of 4.0% in 2007/08, and reducing further the increase to 3.875% in 2008/09. The Medium Term Plan agreed in February 2008 includes a planned increase of 3.875% each year from 2009/109 to 2012/13.

Year	Increase
2004/05	6.25%
2005/06	4.5%
2006/07	4.375%
2007/08	4.0%
2008/09	3.875%
2009/10	3.875%
2010/11	3.875%
2011/12	3.875%
2012/13	3.875%

- 3.1.3. The Government made changes to the funding arrangements of Local Authorities from 2006/07, which included the introduction of the Dedicated Schools Grant. The impact on Oxfordshire has been to move us into the grant floor. This means that we receive only the minimum grant increases determined by the Government.
- 3.1.4. In 2008/09, Oxfordshire received £11.5m of damping grant, required to bring us up to the minimum level. This reduces over time as our formula grant catches up with the minimum increases with damping grant of £9.0m in 2009/10 and £6.7m in 2010/11.
- 3.1.5. Being on the grant floor has significant impacts on our Capital spending proposals. Whilst there is still an element of supported borrowing within the

grant mechanism, the impact of the grant floor means that any additional allocation of supported credit approval is in effect not supported through increased grant, and requires additional council tax to fund.

3.1.6. The Council's MTFP has built in the costs of funding supported borrowing at an increasing cost rising from £35.2m in 2008/09 to £39.7m in 2012/13. As part of the budget process for 2008/09, the Council choose not to fund in full the increased cost of borrowing associated with the Transport capital allocations above those already included in the MTFP. The result was to reduce the borrowing totalling £6.5m over three years from 2008/09 to 2010/11. For each year decisions will be required about the affordability of the capital programme, as this is essentially funded through the Council Tax, and reduces investment in other areas.

#### 4. How we are managing our finances

#### 4.1 Council wide context

- 4.1.1. The Council has adopted a One Team approach, which is driven through the Corporate Plan and Service & Resource planning process to deliver the key, strategic and operational priorities for Oxfordshire. For these reasons we have committed ourselves to:
  - maintaining our balances at a level commensurate to our risks
  - ensuring that we extract efficiency savings and provide investment to reduce future costs
  - challenging the organisation to meet the government target of 3% efficiency savings for reinvestment in organisational priorities
  - o streamlining our embedded approach to service and resource planning
  - exploring the potential for levering in private sector investment, for example in property and IT. This includes assessing the potential for Private Finance Initiative funding in appropriate cases
  - exploiting new opportunities for additional funding, such as Local Authority Agreements, building the Government's confidence in our performance so that we can obtain new grant.
  - tightening financial management and control where this is needed

#### 4.2 Building Balances

4.2.1 A key part of the original strategy was to achieve an increased level of balances by 2006. This was achieved and our balances reached 2% of net budget by 2005/06. This was achieved whilst still increasing our stability and making some significant investment in our infrastructure. The Council has since recognised that the level of balances needs to reflect the risks faced by the authority, and not be measured by an arbitrary percentage. Since

- 2006/07 it therefore sought to ensure that the balances are adequate to support the identified risks based on an annual risk assessment.
- 4.2.2 The Council has achieved a secure and robust level of balances that ensures it to be effective and sure-footed when it comes to managing its resources and responding to unexpected pressures. An overall assessment of all the financial risks currently facing the Council in 2008/09 is around £11.5m.

#### Action: We will:

 Maintain balances at a level commensurate to the identified risks over the period 2009/10 to 2013/14.

### 4.3 Creating Headroom

- 4.3.1 We set ourselves a target of creating headroom in the budget to meet unavoidable pressures and target resources to priority areas. The target of £5m per annum has been achieved through service efficiency savings since the Cabinet introduced the policy in 2006/07; this provides resources to target to priority areas.
- 4.3.2 A Change Fund was created as part of the budget setting for 2007/08, which oversees major change projects throughout the organisation and is managed by an officer and member Change Management Board. There is an ongoing budget which is maintained at £0.5m. The Council has also invested £7m in revitalising SAP since over a 4-year period up to 2007/08 including the introduction of e-procurement.
- 4.3.3 We have reviewed our outturn and carry forward arrangements in light of the underspend in 2007/08. Requests which can not be demonstrated to be an acceptable use or where there is no clear timetable for spend have not been approved. The carry forwards which are not approved will be added to balances.

#### Action: We will:

- Ensure savings are achieved to create headroom in the budget.
- Ensure that the Change Fund is retained to provide pump-priming resources for change management initiatives.

#### 4.4 Efficiencies

- 4.4.1 The Executive first created a policy requirement for efficiency gains in 2002. Since 2003/04 we have had an annual efficiencies target. We planned for cumulative savings of £23.9m between 2003/04 and 2008/09, and a further planned £4.8m in 2009/10. We have found cumulative Gershon Efficiency savings of £29.1m during the three year period ending in March this year and so we have comfortably met the target of £24.3m.
- 4.4.2 The government announced as part of the Comprehensive Spending Review (CSR) in October 2007 that local government was tasked with achieving 3% efficiency savings targets over the period of the review up to 2010/11, all of which will need to be cashable.

#### Action: We will:

- Continuously improve our services through efficiency gains.
- Continue to identify claimable efficiency savings to meet the value for money indicator in 2008/09 and thereafter, led by the Service & Resource Planning Group.

#### 4.5 Re-examining our service priorities

4.5.1 In 2006/07 CCMT established and implemented a framework designed to integrate service and resource planning for all services. This process is now well embedded in the organisation and 2009/10 will be the fourth year the framework is applied. The process uses business plans to set out service activities linked to outputs, outcomes and resources, information on the budget and staffing, information on performance indicators and benchmarking and service developments linked to the four long themes. The business planning process is key to determining the service priorities.

#### Action: We will:

 Produce business plans for each service area which set out clearly defined outputs and outcomes, performance and benchmarking information and service developments linked to the four long themes.

#### 4.6 Budget management

- 4.6.1 With the integration of the Service and Resource Planning processes the Council is clear about the priorities it has for Service Delivery, and where it needs to focus its resources in order to achieve its desired outcomes.
- 4.6.2 Since 2005/06 bids for growth have not been automatically allowed, but directorates have been required to produce a financial plan of how resources can be better directed internally to absorb pressures. Some £14.3m of internal pressures were met within existing budgets for 2008/09.

#### Action: We will:

- Continue to ensure that there is an effective integrated Service and Resource Planning process.
- Continue to review our budget process and budget management arrangements for 2009/10 and subsequent years to maximise effective use of resources and create headroom for our priorities.

#### 4.7 Procurement

4.7.1 The Council has put into place a procurement strategy designed to ensure value for money and economies of scale. Procurement capacity has been built up by using procurement savings to fund additional posts to strengthen expertise and capacity. Building on the Procurement Strategy established in 2003/4, the County Procurement Team (CPT) is today directly influencing at least £150 million of expenditure each year across all areas of the council

- and to date (2007/8) has saved in excess of £4.5m in immediate cash savings plus helped avoid a huge amount of other costs and mitigated significant commercial risks on major acquisitions.
- 4.7.2 The Council has invested in an e-procurement system based on SAP and after the first year of full operation this system is helping to maintain appropriate levels of financial control over higher volume expenditure areas and to help develop procurement plans for specific categories of spend. Government Procurement Cards have been introduced as a low transaction cost process to cater for infrequent and low volume low value spend, complementing the e-procurement solution. The overall scope and progress of CPT and all aspects of de-centralised procurement is monitored and directed by the member chaired Strategic Procurement Board. In July 2007 we redrafted and simplified the procurement strategy and have adopted both a Procurement Policy and Associated Protocols for delivering an effective Procurement service to the County.

#### Action: We will:

 Continue to invest in our procurement strategy in 2009/10 so that we can maximise corporate value for money and achieve identifiable savings.

#### 4.8 Fundamental Reviews/Strategy and Performance Reviews

4.8.1 The rolling programme of Fundamental Reviews, has from early in 2008, been supplemented by Strategy and Performance reviews. In 2007/08 there were Fundamental Reviews of ICT, Cultural Services and Day Centres. The reviews seek to test whether the existing service arrangements are fit for purpose identifying opportunities for change in service provision, and enabling these key services to remain within agreed budgets and contribute towards achieving the efficiency savings target. Strategy & Performance reviews provide an opportunity to look in more depth at strategy and performance issues in key service areas. Four reviews have taken place in 2008, Transport and Waste in Environment & Economy and Community Services and Adults in Social & Community Services.

#### **Action: We will:**

 Continue to review services through Fundamental Reviews or Strategy and Performance reviews, and seek to identify opportunities for change by challenging historical methods of service provision.

#### 4.9 Investing in our Services

- 4.9.1 We have identified that it is important to invest in our services in order to achieve improvements. We have set out our achievements. We need to continue to exploit opportunities for levering in investment from a variety of sources.
- 4.9.2 We have successfully worked in partnership with both public and private partnerships and continue to search for opportunities to do so. Most notably we have achieved success with the Osbourne Group and SEEDA to fund the

- Oxfordshire Castle project and with private partners to implement the Oxfordshire County Network.
- 4.9.3 We have taken advantage of the opportunities offered by the Government's relaxation of prudential guidelines to maximise our borrowing from 2004/05, in order to address our capital priorities and to invest to save. The Council has agreed a capital programme of £25m for backlog maintenance on the Council's buildings covering the period 2005/06 to 2010/11. Funding will be through prudential borrowing with schools covering the costs of the additional borrowing. In Social & Community Services, loans to Foster Carers, Kinship Carers and Adopters are to be met through prudential borrowing and the savings come from the Social & Community Services revenue budget from 2006/07. Further use of prudential borrowing has been agreed to provide the extra capacity required for people with Learning Disabilities and for the funding of the Better Offices Programme from 2007/08. In 2008/09 Council agreed to funding £25m of investment over the next ten years through prudential borrowing in order to help address the unmet capital needs of the authority relating to non-schools and non transport services.

#### Action: We will:

 We continue to explore the opportunities offered through PFI, Public/Private Partnership and Prudential Guidelines.

#### 4.10. Financial Administration and Management Information

4.10.1 Significant improvements were achieved through the Financial Management Implementation Plan. More consistent processes for the use of SAP as the prime financial record and as the basis for budget monitoring and control are now in place and underpin the Shared Services arrangements.

#### Action: We will:

- Implement the recommendations of the 2008 review of financial management;
- Identify and follow up further improvements in our budget monitoring process;
- Pro actively engage officers, members and public in the Service and Resource Planning Process through clear and effective communications and training;
- Seek ways of improving performance management information and making this more accessible;
- Extract efficiency savings from procurement, Shared Services and by ensuring that we maximise the benefits of our investment in SAP and ICT.

#### 5 Delivering Change

5.1 We are focused on improving our performance. The Corporate Core are responsible for leading and initiating the changes we need to get the best out of all our resources – our finance, our ICT and our staff. We have developed and embedded integrated service and resource planning in our processes over the past three years and we are committed to reviewing the way in which we deliver our services. This financial strategy provides an overarching view of how we are managing our finances to maximise our opportunities for change and development leading to continuous improvement.

Joanna Simons Sue Scane

Chief Executive Assistant Chief Executive & Chief Finance Officer

# **Summary Medium Term Financial Plan 2010/11 to 2013/14**

	2010/11 £000	2011/12 £000	2012/13 £000	2013/14 £000
Budget	2000	2000	2000	2000
Base Budget	379,170	391,147	404,785	419,269
Inflation	9,004	9,373	9,692	10,008
Function Changes	-74			
Previously Agreed Budget Changes	5,074	6,480	3,241	-3,708
Additional Efficiencies and Savings	-2,500	-2,500		
One off Sum Available to allocate				2,941
Sum Available to allocate to Council Priorities	473	285	1,551	5,861
Budget Requirement	391,147	404,785	419,269	434,371
Financing				
Total Formula Grant*	106,321	107,384	108,458	109,543
Council Tax (precept)	284,026	296,151	309,561	323,578
Council Tax Surpluses	800	1,250	1,250	1,250
Total Council Tax	284,826	297,401	310,811	324,828
Total Financing	391,147	404,785	419,269	434,371
Council Tax Calculation				
Council Tax Base	242,133	243,344	245,169	247,008
Council Tax (Band D equivalent)	£1,173.02	£1,217.01	£1,262.64	£1,309.99
Increase in Council Tax (Precept)	4.3%	4.3%	4.5%	4.5%
Increase in Council Tax (Band D)	3.75%	3.75%	3.75%	3.75%
Increase in Budget	3.2%	3.5%	3.6%	3.6%

<sup>\*</sup> Revenue Support Grant and Business Rates.

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#### ANNEX 5

# **Assumptions behind the Medium Term Financial Plan**

## **Planned Expenditure**

1. The Medium Term Financial Plan (MTFP) allows for inflation, the effects of budget changes, efficiencies and savings and other allowed variations agreed in previous years. An analysis of the additional resources planned in 2010/11 for each Directorate and for the Strategic Measures budget is shown below.

Directorate	2009/10	Indicative	Function	Previously	Current
	Budget	Inflation	Changes	Agreed	2010/11
				Budget	Budget
				Changes	
	£000	£000	£000	£000	£000
Children, Young	98,277	2,372	-74	673	101,248
People & Families					
Social &	166,800	4,012	0	1,672	172,484
Community					
Services					
Environment &	68,631	1,647	0	287	70,565
Economy					
Community Safety	29,908	743	0	-2,442	28,209
& Shared Services					
Corporate Core	9,426	229	0	117	9,772
Strategic	33,078	0	0	4,767	37,845
Measures					
Additional	0	0	0	-2,500	-2,500
Efficiency Savings					
Area Based Grant	-26,950	0	0	0	-26,950
Sum Available to	0	0	0	0	473
Allocate					
TOTAL	379,170	9,004	-74	5,074	391,146

#### Inflation

- 2. The MTFP allows for inflation at 2.5% on pay, 2.0% on non-pay, and 3.0% for Dedicated Schools Grant (DSG) budgets. Contracts such as Isis Accord and Home to School Transport, where above average inflation applies have also been allocated a higher rate of 3.0%. In some cases where contract inflation is above the 3.0% allowance, a further allocation has been agreed as a budget change.
- 3. A two-year pay award was agreed for teachers from September 2008, providing a 2.45% increase each year. The Green Book (local government workers) pay award for 2009/10 is out for consultation with the Unions. The final pay offer is a 1.0% increase (1.25% for pay point 4-10) and the Unions have until the 11 September to accept of their will be no increase for 2009/10.

# Ongoing Budget Changes, Allowed Variations and Efficiencies & Savings

- 4. The MTFP allows for the ongoing effect of the budget changes and other variations agreed in 2006/07, 2007/08, 2008/09 and 2009/10. An analysis by Directorate is shown in the table below. Details of each budget change are shown in the Service and Resource Planning Service Analysis 2009/10 publication, which can be found on the council's website. Some of the larger items are explained in the paragraphs following the table.
- 5. As part of the 2009/10 budget, Council agreed net budget changes of £3,348k to be made in 2010/11. The totals for each directorate are shown below.

<b>-</b>	<u></u>		
Directorate	Budget	Budget	TOTAL
	Changes	Changes	
	Agreed	Agreed	
	before	in	
	2009/10	2009/10	
	£000	£000	£000
Children Young People &	-263	936	673
Families			
Social & Community	-616	2,288	1,672
Services		,	,
Environment & Economy	305	-18	287
,			
Community Safety &	-2,256	-186	-2,442
Shared Services	,		,
Corporate Core	-211	328	117
•			
Strategic Measures:			
3			
Capital Financing	1,062	-889	173
	,		
Contribution to/from	1,100	5,400	6,500
balances	, , , ,	,	,
Contribution to/from	3,849	-5,755	-1,906
reserves	,	,	,
TOTAL	2,970	2,104	5,074

# Children, Young People & Families

6. Previously agreed budget changes includes provision for home to school transport inflation over and above 3%, extending provision in special schools for post 16 year olds and one-off funding for the planning and preparation of Building Schools for the Future.

# Social & Community Services

7. Budget changes include £2m to meet demographic pressures on Older People and Learning Disabilities.

# **Environment & Economy**

8. Previously agreed budget changes include £1.2m for pressures relating to Landfill Tax and Landfill Allowance Trading Scheme (LATS).

# Community Safety & Shared Services

9. The budget changes for Community Safety and Shared Services include the savings from the shared services centre as per the business case to meet their target for the medium term plan.

# **Corporate Core**

10. Budget changes include some one-off funding for the ICT Strategy Investment Fund.

# Additional Efficiencies and Savings

11. In 2010/11 and 2011/12, additional efficiencies and savings of £2.5m each year will need to be identified by directorates. This is to meet the value for money target set by the government and will also create additional headroom to allocate resources to priority areas.

#### Sum Available to Allocate

12. This is the amount of resources available to allocate to Council Priorities after all of the other changes set out above are made. It is the figure that balances planned expenditure to the estimated level of formula grant and council tax funding.

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	2010/11 £000	2011/12 £000	2012/13 £000	2013/14 £000	2014/15 £000
Budget		2000	~~~	2000	
Base Budget	379,170	388,934	390,824	400,318	413,897
Inflation	9,004	9,373	9,692	10,008	10,167
Function Changes	-74				
Previously Agreed Budget Changes	5,074	6,480	3,241	-3,708	3,341
Pressures	6,525	6,525	6,925	10,425	3,400
Additional Efficiencies and Savings	-18,757	-16,740	-13,887	-10,616	
Carry Forward and use of Savings	7,519	-4,057	1,942	-1,332	-4,072
One off Sum Available to allocate				2,941	
Sum Available to allocate to Council Priorities	473	309	1,581	5,861	1,360
Budget Requirement	388,934	390,824	400,318	413,897	428,093
Financing					
Total Formula Grant*	106,321	99,621	99,621	99,621	99,621
Council Tax (precept)	282,613	290,403	299,897	313,476	327,672
Council Tax Surpluses	0	800	800	800	800
Total Council Tax	282,613	291,203	300,697	314,276	328,472
Total Financing	388,934	390,824	400,318	413,897	428,093
Council Tax Calculation					
Council Tax Base	240,928	241,531	243,342	245,167	247,006
Council Tax (Band D equivalent)	£1,173.02	£1,202.34	£1,232.41	£1,278.62	£1,326.57
Increase in Council Tax (Precept)	3.8%	2.8%	3.3%	4.5%	4.5%
Increase in Council Tax (Band D)	3.75%	2.50%	2.50%	3.75%	3.75%
Increase in Budget	2.6%	0.5%	2.4%	3.4%	3.4%

<sup>\*</sup> Revenue Support Grant and Business Rates.

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Division(s): All

#### **CABINET - 15 SEPTEMBER 2009**

# LOCAL TRANSPORT PLAN 3 OBJECTIVES & STRATEGIC ENVIRONMENTAL ASSESSMENT

#### **Report by Head of Transport**

#### Introduction

- The purpose of this report is to inform members of the results of the consultation on the draft objectives for the Local Transport Plan (LTP) and seek a decision from the Cabinet on the prioritisation of those objectives. This report will also inform members of the environmental criteria that will be used for the Strategic Environmental Assessment (SEA) of the LTP and sets out the stages of developing the SEA. Copies of the background documents have been placed on deposit in the Members' Resource Centre.
- 2. Oxfordshire County Council is required to produce a LTP by April 2011 in order to meet the requirements of the Transport Act 2000 (amended by the Local Transport Act 2008). The third LTP (LTP3) will be a document that will help shape Oxfordshire for the long term, with a 20 year horizon rather than 5 years as in previous LTPs. This will bring it in line with the Sustainable Community Strategy, 'Oxfordshire 2030', and give some headroom beyond the 2026 regional planning horizon.
- 3. The plan will focus on attracting and supporting economic investment and growth and delivering transport infrastructure and services to tackle congestion and improve quality of life, in addition to responding to the council's strategic objectives of the economy, community, climate change and reducing deprivation.
- 4. It was acknowledged at an early stage that needs and priorities vary across the county and this has resulted in a proposed approach which breaks the county down into four types of settlement, as indicated in Annex 1. The four types of settlement are; Oxford (shown in red in the annex), larger towns (Banbury, Bicester, Witney, Abingdon, Didcot, Wantage and Grove), market towns (Chipping Norton, Kidlington, Carterton, Faringdon, Wallingford, Henley-on-Thames, Chinnor and Thame) and rural Oxfordshire.
- 5. An Equality Impact Assessment (EQIA) is being developed for LTP3 and the consideration of equality and diversity issues will be built into every stage of the development process.

- 6. There is a need to develop goals and objectives for LTP3 to help to guide the plan and for these to come from a combination of national ('Developing a Sustainable Transport System'), regional (South East Plan) and local (Oxfordshire's Corporate Plan and the Sustainable Community Strategy) visions and goals. Taking these into account the following local transport goals have been Developed for LTP3:
  - To support the local economy and the growth and competitiveness of the county
  - To make it easier to get around the county and improve access to jobs and services for all by offering real choice
  - To reduce the impact of transport on the environment and help tackle climate change
  - To promote healthy, safe and sustainable travel

# **Proposed Plan Objectives**

- 7. Following the setting of the transport goals, the next stage in the process of developing LTP3 is to set objectives. A set of ten draft objectives were developed in consultation with Members, CCMT and the Transport Management Team. These objectives are currently out to stakeholder consultation and have been considered by a series of specially convened public focus groups.
- 8. At the time of writing consultation on the draft objectives was still taking place. All parish councils and identified stakeholders (see Annex 2) were advised of the consultation and invited to take part. In addition briefing sessions were held for stakeholders and eight public focus groups were undertaken across the county to reflect the four types of settlement described in paragraph four. The draft report from the focus group sessions will be available in the Members' Resource Centre (the final report will also be available before the meeting). An extract from the draft report can be seen in Annex 3 which gives a summary on how the groups prioritised the objectives.
- 9. The consultation period will end on 4 September and an update of the consultation responses will be provided at the meeting. As of Monday 24<sup>th</sup> August, 49 responses had been received.
- 10. Annex 4 contains the list of ten objectives prioritised into a suggested order for each of the settlement types. This list is based, in the first instance, on the results obtained in the focus groups. These have been adjusted to ensure that there are the same number of objectives rated each as high, medium or low in each settlement type (this is necessary to use this list for scheme prioritisation purposes). A final adjustment was made for logical consistency, to ensure that the priority was the same in all settlement types or that the priority increased or decreased steadily with settlement size. The results of this appear to be sound although there are some perhaps unexpected outcomes:

- Reducing casualties has a lower priority across the county than has been generally given in our recent transport strategies
- Promoting cycling and walking has a high priority in all the settlement types across the county
- Journey reliability has a low priority across the county (probably because delegates saw a high degree of correlation between congestion and reliability.

Any responses from the wider consultation which affect the objectives and their relative priority then these will be reported at the meeting.

# **Strategic Environmental Assessment**

- 11. The LTP needs to comply with the requirements of the Strategic Environmental Assessment (SEA) Directive. SEA is defined as a procedure comprising:
  - Preparing an environmental report on the likely effects of a draft plan or programme;
  - Carrying out consultation on both the plan and environmental report;
  - Taking the environmental report into account in decision making;
  - Preparing a statement showing how this was carried out.
- 12. Halcrow, our transport planning consultants, are undertaking the SEA work on our behalf. They have prepared a draft scoping report for the SEA which was consulted on from 20 July to 21 August 2009. The purpose of the scoping report was to enable consultees to form a view on the scope for assessment and the level of detail to be included in the SEA Environmental Report which will accompany the final version of LTP3. The scoping report provides details on relevant environmental baseline data, consideration of other plans and programmes of relevance and an outline assessment methodology.
- 13. The four stages of the SEA assessment and the environmental assessment criteria, against which the LTP will be assessed, are shown in Annex 5.
- 14. There were three statutory consultees for the SEA Scoping Report; Natural England, the Environment Agency and English Heritage. In addition to the statutory consultees, all parish councils and identified stakeholders (Annex 2) were also advised of the consultation and invited to take part.
- 15. At the close of consultation fourteen responses had been received. At the time of writing these responses were being analysed by Halcrow and an update will be provided at the meeting. The consultation responses are available in the Members' Resource Centre. Once the consultation responses have been analysed and reflected in a final version of the scoping report it will be made available on the County Council's website.

16. A Habitats Regulation Assessment is also required to be undertaken on plans or projects that will have a significant effect on Natura 2000, or 'international' sites (so called due to their international legislative protection). At this stage a preliminary screening report has been undertaken to broadly assess how LTP3 may impact on such areas in Oxfordshire. A more detailed report will be produced at a later stage in the development of LTP3, once more information on the potential programme of improvements is available.

#### **Financial and Staff Implications**

- 17. A team has been established to oversee the development of LTP3, drawn from existing staff within Environment & Economy. In addition existing staff resources from within the Transport Service and the wider county council have been identified as having a contributory role in the development process.
- 18. Halcrow has been commissioned to undertake the work required for the Strategic Environmental Assessment and the Habitats Regulation Assessment. Their costs are being met from within existing budgets.
- 19. There are no financial implications directly associated with this report.

#### Risks

- 20. It is important that the approved sets of objectives are considered to be appropriate and the correct set in order to avoid the risk of developing policies and a programme of improvements that are not supported at a later stage. This risk has been mitigated by involving stakeholders at this early stage and convening public focus groups specifically to input to the priority given to the objectives.
- 21. There is a risk of raising expectations that improvements will be delivered against all objectives for each of the four settlement types. It will be important to explain how the objectives will be used to prioritise the improvements programme once that stage in the development is reached.

#### **RECOMMENDATION**

#### 22. The Cabinet is RECOMMENDED to

(a) approve the prioritisation of the objectives for each of the four types of settlement as set out in the report, subject to consideration of the views of the Growth & Infrastructure Committee; and that the Head of Transport in consultation with the Cabinet Members for Growth & Infrastructure and Transport Implementation be authorised to make any necessary changes; and

# (b) note the consultation undertaken on the Strategic Environmental Assessment.

STEVE HOWELL Head of Transport Environment & Economy

Background papers:

Discussion Note 1: Agreeing the Objectives, July 2009

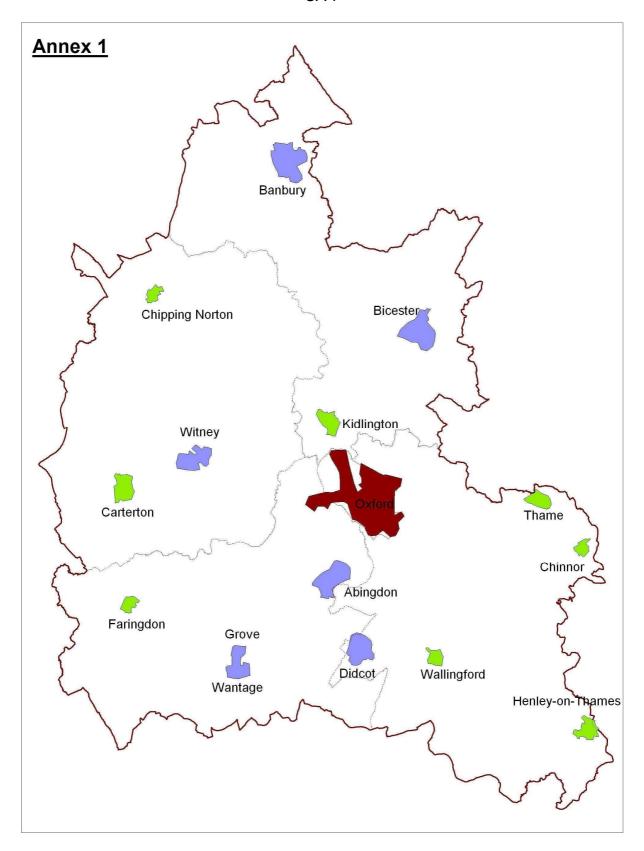
- Strategic Environmental Assessment, Draft Scoping Report, July 2009, Halcrow
- Habitats Regulations Assessment Study to Inform Appropriate Assessment (Preliminary Scoping Report), July 2009, Halcrow
- Consultation on the Local Transport Plan draft objectives, Draft Focus Group Report, August 2009, Steer Davies Gleave.

These documents will be placed on deposit in the Members' Resource Centre.

Contact Officer:

Joanne Clegg, Tel 01865 815546

September 200



#### **ANNEX 2**

#### **Amenity Groups**

**Banbury Civic Society** 

**British Horse Society** 

**British Waterways** 

Bus Users UK/British Motorcyclists Federation (Ox & Bucks)

Campaign For Better Transport

**CTC** 

Culham Bicycle Users Group (CulBUG)

Cyclox

Friends of Abingdon

Harwell Bicycle Users Group (HarBUG)

Henley Society

Institute of Advance Motorists

Oxford Civic Society

Oxford Fieldpaths Society

Oxford Pedestrian Association

Oxford Preservation Trust

Oxfordshire Council for Voluntary Action

Oxfordshire Sports Partnership Core Team

Ramblers' Association (Oxon)

Sustrans

Tourism South East (Tourist Board)

#### **Business Groups**

AEA Technology (AEAT)

**Banbury Business Park** 

**Bicester Vision** 

**BMW** 

**EDF Energy** 

Freight Transport Association (FTA)

**MEPC** 

NSL

Oxford Science Park

Oxfordshire Chamber of Commerce (Elected Council)

Oxfordshire Chamber of Commerce (Employed Staff)

Road Haulage Association (RHA)

ROX/Oxfordshire High Street Association

**Thames Water** 

**UKAEA** 

**UNIPART Group** 

Value Retail

#### **Environmental Groups**

Berks Bucks Oxon Wildlife Trust

**British Red Cross** 

Chilterns Conservation Board (AONB)

Cotswolds Conservation Board (AONB)

Country Land & Business Association (SE Region)

**CPRE** 

**English Heritage** 

**Environment Agency** 

Friends of the Earth

National Farmers Union (South East Office)

Natural England

North Wessex Downs (AONB)

Oxfordshire Countryside Access Forum

Oxfordshire Nature Conservation Forum

Thames & Chiltern Regional Office, National Trust

**Transition Oxford** 

UK Climate Impacts Programme (UKCIP)

#### **Public Transport**

Arriva and the Shires (Aylesbury)

Arriva the Shires

Cherwell Rail User Group

Chiltern Railways

City of Oxford Licensed Taxicab Association COLTA

Cotswold Line Promotion Group

Cross County Trains Ltd

First Great Western

Grayline

Heyfordian

**National Express** 

**Network Rail** 

Oxford Bus Company

Oxford City Council Taxi Licensing

Oxford-Bicester Action Group

Passenger Focus

Public Transport Representative (PTR)

Railfuture, Thames Valley Branch

RH Transport

Stagecoach in Oxfordshire

Thames Travel

Whites Coaches

Worths Coaches

Wrexham, Shropshire & Marylebone Railway Company Ltd

#### **Health and Education**

Age Concern Oxfordshire/Help The Aged

Area Health Authority

County Older Peoples Panel

Disability Action Group (Oxford University Students' Union)

Disabled Drivers Association (Mobilse)

**Disabled Ramblers** 

**Equalities and Diversity Team** 

Experts in Epdemiology and Public Health

**Guides Post Trust** 

Headway

Henley-on-Thames Access Group

Mencap

My Life My Choice (Learning Difficulties)

Nuffield Orthopaedic Centre NHS Trust

OAB (Oxon Association Blind)

Oxford and District Sport and Recreation Association for Disabled People (OXSRAD)

Oxford Brookes University

Oxford Brookes University (Student Union)

Oxford City Access Forum

Oxfordshire Council of Disabled People (OCDP)

Oxfordshire Dyslexia Association

Oxfordshire Learning Disability Trust (Ridgeway Partnership)

Oxfordshire MIND

Oxfordshire Primary Headteachers Association

Oxfordshire Radcliffe Hospitals NHS Trust

Oxfordshire Association of Special School Headteachers

Primary Care Trust (PCT)

Secondary School's Headteacher Association

Social Inclusion Reference Group (SIRG)

The Oxford Deaf and Hard of Hearing Centre

Transport For All (TFA)

Transport Studies Unit, University of Oxford

University of Oxford

Vale Open Access Group

Wallingford Access Group

#### **Organisations involved in Local Government**

Carter Jonas (for Ministry of Defence)

**Defence Estates South** 

Highways Agency

Integrated Youth Service

Jobcentre Plus

Ministry of Defence

Oxfordshire Association of Local Councils (OALC)

Oxfordshire Fire Service

Oxfordshire Governors' Association

Oxfordshire Rural Community Council (ORCC)

Oxfordshire Youth Parliament

Participation and Play Team

Play Partnership

South Central Ambulance Service

Thames Valley Police

#### **Local Authorities**

Oxford City Council

Cherwell District Council

West Oxfordshire District Council

South Oxfordshire District Council

Vale of White Horse District Council

Oxford Strategic Partnership

Cherwell Community Planning Partnership

West Oxfordshire Strategic Partnership

South Oxfordshire Partnership

Vale Strategic Partnership

Oxfordshire Partnership - Children's Trust

Oxfordshire Partnership - Environment and Waste Partnership

Oxfordshire Partnership - Health and Well Being Partnership

Oxfordshire Partnership - Oxfordshire Economic Partnership

Oxfordshire Partnership - Safer Communities Partnership

Oxfordshire Partnership - Social and Community Services
Oxfordshire Partnership - Spatial Planning and infrastructure Partnership

Oxfordshire Partnership - Stronger Communities Partnership

Extract from "Consultation on the Local Transport Plan draft objectives, Draft Focus Group Report", Steer Davies Gleave, August 2009.

#### Prioritising the objectives

- 3.36 Group members were asked to individually prioritise the objectives, selecting up to five priorities. They were also asked to allocate a nominal amount of transport 'spend' (£100) across their priorities, before discussing them within the group.
- 3.37 Some participants explained that they had found it difficult to prioritise the objectives, partly because of the 'overlap' between some of them but also because so many seemed equally important. The additional task of distributing an imaginary budget further challenged participants and often resulted in a slightly different outcome for the group. For example, promoting cycling and walking may have had the highest number of 'priority votes' in a group but the option might have received less 'funding' than 'reducing congestion'.
- 3.38 Table 3-1 shows the most commonly selected priority objectives selected by at least four of the people within each group. It shows that the different areas prioritised different combinations of objectives, but there were common ones which ran across the focus groups:
  - Seven groups (all but Oxford) prioritised the objective to improve the condition of local roads, including resilience to flooding;
  - \* Seven groups (all but the rural areas) prioritised the objective to reduce congestion;
  - Five groups (all but Banbury & Bicester, market towns around Witney and rural areas) prioritised the objective to develop high quality public transport on main routes;
  - \* Five groups (all but Abingdon, Witney and Wantage & Didcot) prioritised the objective to promote and support cycling and walking for local journeys, recreation and health; and
  - \* None of the groups prioritised the objective to make journey times more reliable.

TABLE 3-1 PRIORITY OBJECTIVES

		Identified as a priority by four or more people in the groups undertaken by residents of:						
Objective	Oxford	Banbury & Bicester	Abingdon	Witney	Wantage & Didcot	Smaller towns: Chipping Norton, Carterton, Kidlington & Faringdon	Smaller towns: Thame, Chinnor, Wallingford & Henley	Rural areas and villages
A: Improve the condition of local roads, including resilience to flooding		Y	Y	Y	Y	Y	Υ	Υ
B: Reduce congestion	Y	Y	Y	Y	Y	Y	Υ	
C: Make journey times more reliable								
D: Reduce casualties & the dangers associated with travel		Y					Υ	
E: Improve accessibility for all to jobs, goods, services & leisure	Y				Y		Υ	
F: Secure infrastructure & services to support development		Y	Y	Y				Υ
G: Reduce carbon emissions from transport	Y					Y		
H: Improve air quality & enhance the street environment		Y		Y				
I: Develop & increase the use of high quality, welcoming public transport on main routes	Y		Y	Y	Y		Y	
J: Promote & support cycling & walking for local journeys, recreation & health	Y	Y				Y	Υ	Y

#### Oxford

#### High:

- Reduce congestion
- Develop and increase the use of high quality, welcoming public transport on main routes
- Promote and support cycling and walking for local journeys, recreation and health

#### Medium:

- Improve the condition of local roads and footways, including resilience to flooding
- Secure infrastructure and services to support development
- Reduce carbon emissions from transport
- Improve air quality and enhance the street environment

#### Low:

- Make journey times more reliable
- Reduce casualties and the dangers associated with travel
- Improve accessibility for all to jobs, goods, services and leisure

#### Larger towns

### High:

- Reduce congestion
- Develop and increase the use of high quality, welcoming public transport on main routes
- Promote and support cycling and walking for local journeys, recreation and health

#### Medium:

- Improve the condition of local roads and footways, including resilience to flooding
- Secure infrastructure and services to support development
- Reduce carbon emissions from transport
- Improve air quality and enhance the street environment

#### Low:

- Make journey times more reliable
- Reduce casualties and the dangers associated with travel
- Improve accessibility for all to jobs, goods, services and leisure

#### **Market Towns**

#### High:

- Improve the condition of local roads and footways, including resilience to flooding
- Reduce congestion
- Promote and support cycling and walking for local journeys, recreation and health

#### Medium:

- Improve accessibility for all to jobs, goods, services and leisure
- Secure infrastructure and services to support development
- Reduce carbon emissions from transport
- Develop and increase the use of high quality, welcoming public transport on main routes

#### Low:

- Make journey times more reliable
- Reduce casualties and the dangers associated with travel
- Improve air quality and enhance the street environment

#### **Rural Areas**

#### High:

- Improve the condition of local roads and footways, including resilience to flooding
- Improve accessibility for all to jobs, goods, services and leisure
- Promote and support cycling and walking for local journeys, recreation and health

#### Medium:

- Reduce casualties and the dangers associated with travel
- Secure infrastructure and services to support development
- Reduce carbon emissions from transport
- Develop and increase the use of high quality, welcoming public transport on main routes

#### Low:

- Reduce congestion
- Make journey times more reliable
- Improve air quality and enhance the street environment

	Oxford	Larger Towns	Market Towns	Rural Oxfordshire
Improve the condition of local roads and footways, including resilience to flooding	Medium	Medium	High	High
Reduce congestion	High	High	High	Low
Make journey times more reliable	Low	Low	Low	Low
Reduce casualties and the dangers associated with travel	Low	Low	Low	Medium
Improve accessibility for all to jobs, goods, services and leisure	Low	Low	Medium	High

Secure infrastructure and services to support development	Medium	Medium	Medium	Medium
Reduce carbon emissions from transport	Medium	Medium	Medium	Medium
Improve air quality and enhance the street environment	Medium	Medium	Low	Low
Develop and increase the use of high quality, welcoming public transport on main routes	High	High	Medium	Medium
Promote and support cycling and walking for local journeys, recreation and health	High	High	High	High

The key stages of the SEA process are outlined below<sup>1</sup>:

Stage A	Setting the context and objectives, establishing the baseline and deciding on the Scope
Stago P	Developing and refining alternatives and assessing effects
Stage B	Developing and remining alternatives and assessing effects
Stage C	Preparing the Environmental Report
Stage D	Consulting on the draft programme and the Environmental Report
Stage E	Monitor the significant effects of implementing the plan or programme
	on the Environment

# **Environmental Assessment Criteria**

++ Major Positive	The option would be significantly beneficial to the SEA objective by resolving an existing environmental issue and/or maximising opportunities for environmental enhancement.
+ Minor Positive	The option would be partially beneficial to the SEA objective by contributing to resolving an existing environmental issue and/or offering opportunity for some environmental enhancement.
N Neutral	The option would not significantly affect the SEA objective.
? Uncertain	There is insufficient detail available on the option or the baseline situation in order to assess how significantly the SEA objective would be affected by the option.
x Minor Negative	The option would partly undermine the SEA objective by contributing to an environmental problem and/or partially undermine opportunities for environmental enhancement.
xx Major Negative	The option would severely undermine the SEA objective by contributing to an environmental problem and/or undermining opportunities for environmental enhancement.

<sup>&</sup>lt;sup>1</sup> Based on SEA guidance issued by the Office of the Deputy Prime Minister, September 2005, *A Practical Guide to the Strategic Environmental Assessment Directive*.

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Division(s): Grove and Wantage, Hanneys and Hendreds, Sutton Courtenay and Harwell, Didcot Ladygrove, Didcot South, Moreton, Wallingford, Dorchester and Berinsfield, Abingdon West, Shrivenham, Kingston Bagpuize

#### **CABINET 15 SEPTEMBER 2009**

# ACCESSING SCIENCE VALE UK - SOUTHERN CENTRAL OXFORDSHIRE TRANSPORT STUDY (SCOTS) – RECOMMENDED STRATEGIC TRANSPORT PACKAGE REPORT

# **Report by Head of Transport**

#### Introduction

- 1. The purpose of this report is to inform members of the progress made in developing a strategy for accessing Science Vale UK which includes the Southern Central Oxfordshire Transport Study (SCOTS) and to seek approval in principle for the proposed strategic transport package being put forward. A copy of the study and its appendices has been placed on deposit in the Members' Resource Centre.
- 2. The in principle approval of the schemes package will form Oxfordshire County Council's strategic response to the Vale of White Horse (VoWHDC) and South Oxfordshire (SODC) District Councils' Local Development Framework (LDF) proposals for southern central Oxfordshire. As such it will become part of the evidence base for both SODC's and the VoWHDC's LDFs.
- 3. Although the SCOTS work cannot pre-empt the outcome of LTP3, it can inform it. Likewise, it can form the basis of applications for funding. The SCOTS work will continue to evolve with the imminent study of the Science Vale UK area under the Government's 'Delivering a Sustainable Transport System' (DaSTS) work programme via the South East Regional Partnership Board. The outcome of this work will help build a strong case for transport infrastructure investment in an environment of reduced mainstream funding. SCOTS has been subject to extensive technical and full consultation processes along side the district councils' LDFs.
- 4. Once the Accessing Science Vale UK strategy work is complete it will supersede the Wantage and Grove Area Strategic Transport Strategy produced in May 2005. The Didcot Area Integrated Transport Strategy (DidITS), produced in March 2004, will remain an approved strategy that will not be superseded by SCOTS. DidITS concentrates on schemes that improve links across Didcot which are beneficial locally.

- 5. The SCOTS over arching objectives are as follows:
  - To establish a transport network that supports economic investment and growth through Science Vale UK to position Oxfordshire as a world-class economy.
  - To set out the transport infrastructure necessary to deliver the proposals in the district councils' LDFs.
  - To provide a framework for securing funding for these infrastructure needs, both from developers and via national and regional processes (for example Regional Funding Allocation (RFA)).
  - To provide a context for transport improvements across the southern central Oxfordshire area to be included in the 3<sup>rd</sup> Local Transport Plan (LTP3) from 2011.
- 6. The main purpose of SCOTS is to facilitate sustainable economic and housing growth in the area through a combination of transport investment and demand management, particularly to achieve a higher degree of containment of trips within the area.

# **Background**

- 7. In July 2007, Oxfordshire County Council commissioned Halcrow to provide the transport evidence base to support the proposals in the Wantage/Grove and Didcot area in the District Councils' Core Strategies, and subsequent plans and site allocation documents. The South East Plan requires 11,560 new homes to be built in the Vale and 10,940 new houses in South Oxfordshire by 2026. Didcot has been designated as a New Growth Point (NGP), with a total of 8,000 homes proposed for the town shared between the two districts. In addition sites have to be identified for employment, shopping and leisure facilities through the LDF process. The potential for the established research and business parks to expand further needs to be planned for, through Science Vale UK, principally at Harwell Science and Innovation Campus (SIC) and Milton Park. The aim of the emerging transport study was to promote stronger transport links between housing and employment locations to encourage higher levels of containment of trips. This was recognised from the start as vital if development in the area is to be accommodated sustainably. A plan of the SCOTS area can be seen in Annex Α.
- 8. Halcrow concluded their study work in October 2008 providing technical evidence and recommending elements to be incorporated into a strategy for the area. Officers from the County Council consulted on the recommended schemes over the first four months of 2009 alongside the district's LDF consultations. Officers had gauged from attending the exhibitions and workshops where the main areas of concern would be and instructed Halcrow to carry out some further testing. This additional work has led to the production of the final recommended strategic transport package for the SCOTS area to 2026.
- 9. As the package of schemes will become part of the evidence base for both South Oxfordshire and the Vale of White Horse District Councils' LDFs,

officers from the county council and the two district councils have discussed further modelling work to support this process. District officers' comments can be seen along with other key stakeholders and all responses in Appendix 1 of the Recommended Strategic Transport package report (copy in the Members' Resource Centre).

# Recommended Strategic Transport Package required to mitigate impact of growth in the SCOTS area to 2026

10. The schemes put forward have been developed as a package of measures that will complement each other and are seen as strategically essential in order to mitigate the impact of the proposed development in the area to 2026. The schemes package consists of demand management, highway infrastructure, public transport, cycle network elements, as well as road safety principles. The routes and alignment of the schemes are indicative and further work is being undertaken to establish their precise alignment and deliverability.

#### Highway Infrastructure

- 11. The following schemes are recommended through the study work, these can be seen on a plan in Annex B.
  - Harwell Strategic Link Road (from the A4130 east of Milton Interchange to the A417);
  - Relief to Rowstock junction (Harwell Field Package) to include:
    - A Harwell Field Link Road (from the A417 to the entrance to Harwell SIC on the A4185);
    - An increased capacity roundabout at the Harwell SIC entrance;
    - Rowstock Western Link Road (from the A417 Wantage Road to the A4185 Newbury Road, to the south west of Rowstock junction);
    - Improvements to Featherbed Lane junctions;
  - Wantage Eastern Link Road (WELR);
  - Traffic calming through East and West Hagbourne and Harwell villages.

#### Public Transport Elements

- 12. Public transport infrastructure schemes are recommended through the study as well as a number of improvements to bus services in the area, as follows and set out in Annex C.
  - Provision of a route to enable buses to overcome congestion problems at Milton Interchange;

- Grove and Wantage Rail station;
- Service improvements include:
  - o Grove to Harwell SIC peak period;
  - Wantage to Didcot enhanced route.

#### Cycle Elements

- 13. The following strategic cycle corridors are recommended through the study, these can be seen on a plan in **Annex D**.
  - A strategic route between Wantage/Grove and Harwell SIC;
  - Movements from central Didcot to Milton Park;
  - Movements from central Didcot to Harwell SIC;
  - Northern Links.

#### Schemes identified through the SCOTS work but not of strategic necessity

14. A number of schemes have been identified through the study work that will be required to mitigate local impacts. However they are not of sufficient strategic importance to be included in the recommended SCOTS schemes package. These schemes should be considered alongside the development of Area Action Plans produced by the district councils.

#### The schemes are:

- Grove northern link road;
- Didcot southern perimeter road;
- Access issues on the A417 between Wantage and Rowstock:
- Two-way road tunnel at Cow Lane, Didcot;
- Bus lane on the A4130 between Great Western Park and Didcot Parkway rail station.

There may also be other localised junctions and links that are affected by individual development sites that will require mitigation.

#### Consultation

15. Although extensive consultation has taken place with local people, to identify the recommended schemes, further consultation will need to take place at various stages as the proposals are developed. Those people directly affected by any of the proposed schemes will have many opportunities to comment later in the process.

# **Environmental Implications**

16. The introduction of the proposed package of measures should bring significant benefit to Oxfordshire by containing trips in the SCOTS area; however highway construction will encroach into an Area of Outstanding Natural Beauty (AONB) and will need to be fully evaluated to demonstrate the benefits in terms of relieving congestion. Whilst engineering work undertaken by Halcrow to date has had regard to impact on the AONB, impacts on this area will be an important issue through the detailed planning process.

SCOTS will form part of the evidence base for both South Oxfordshire and the Vale of White Horse District Council's LDFs. It will be subject to Strategic Environmental Assessment by both district councils, as required by the LDF process.

# **Financial and Staff Implications**

- 17. The Harwell Strategic Link Road is a key piece of infrastructure for the SCOTS area; the model would not run without this in place. All of the schemes recommended in the transport package are essential to sustain development in the area to 2026, and if funding is not secured for them then road network could not cope with the level of growth planned for this area. With this in mind an early bid was made for Regional Funding Allocation (RFA) towards the SCOTS package in April 2008. At the time, this highlighted a link from the A4130 to the A4185 and relief to Rowstock junction (this is the equivalent of the current Harwell Strategic Link Road and Harwell Field package).
- 18. Due to severe national funding constraints, a decision on whether this bid has been successful will not be made until 2011. The DaSTS work, mentioned earlier, will play a key part in securing regional support for RFA. Once the strategic transport package has been approved in principle, further work will be carried out to feed into the district councils' delivery and infrastructure documents to establish a delivery programme and how each scheme will be funded. The delivery report will need to consider the impact of whether or not RFA funding is received.
- 19. Funding for the whole SCOTS package of schemes and services will be through a combination of developer contributions negotiated through S106 agreements and the RFA funding. In addition, there may be elements that could possibly be funded through the LTP3 allocation. Assessment will be made through the LTP3 process as to which schemes are appropriate and of high enough priority to be funded. As highlighted in the next steps section (below) further work will take place to identify how these schemes will be funded. It will need to be made clear to Government that the recommended transport infrastructure required in the SCOTS area is essential to deliver the growth in the area and therefore it is vital that RFA funding is released to allow this growth to happen.
- 20. Existing staff resources from within Transport Policy and Strategy as well as resources from Halcrow will be allocated to complete the delivery and

infrastructure report. Considerable resources will be required to implement the schemes, including undertaking statutory requirements such as consultation and the district councils' Examinations in Public.

# **Next Steps**

- 21. As identified above, once the principles of the infrastructure schemes package have been approved further work is required to:
  - Complete feasibility work for all recommended schemes, including estimated costs.
  - Produce a phasing and delivery report to assess when schemes need to be designed and implemented in relation to levels of development and how they will be funded, including key trigger points.
  - Assess the impacts of the proposed development and transport schemes to 2026 outside the SCOTS boundary.
- 22. This further work needs to be produced to complement the district councils' submitted Core Strategy documents and to be read alongside the SCOTS Recommended Schemes Package report. This further work is important to establish how the schemes will be funded and to form the basis of negotiations with developers.

#### **Risks**

- 23. There are a number of potential risks that are associated with the outcomes of this study. In terms of funding, costing of the recommended schemes and services needs to be completed to understand what the total funding requirement is likely to be. The risk is being managed by seeking funding through a variety of sources; developer funding, an RFA bid and, potentially LTP3 funding. At this stage it is unknown how much, if anything, will be available through these sources. The risk can be further mitigated by the ongoing work clearly identifying delivery timescales and phasing.
- 24. A rail infrastructure scheme has been recommended; whilst costing can be provided for the stations themselves, on-going negotiation will be required with Network Rail, service providers and land owners in order to implement schemes that will be financially viable for the rail industry.
- 25. There is a risk that planning permission will not be granted for the recommended infrastructure schemes within the AONB (this can be seen on Annex B). This risk should be carefully managed through further work to demonstrate that the infrastructure is essential and to minimise the environmental impact of the scheme.
- 26. There is a risk that further work required for submission with the district councils' core strategies may not be completed on time. Ongoing discussions between the districts and OCC are essential to ensure all parties are aware of the timescales, any change in them and the impacts of any changes.

### RECOMMENDATION

### 27. The Cabinet is RECOMMENDED to:

- (a) Approve in principle the strategic transport package required to mitigate growth in the SCOTS area to 2026, subject to the further work being undertaken, including funding options; and
- (b) Delegate the decision to add to or amend the SCOTS to the Director for Environment and Economy, in consultation with the Cabinet Member of Growth and Infrastructure, should the further work reveal that changes are necessary.

STEVE HOWELL Head of Transport Environment & Economy

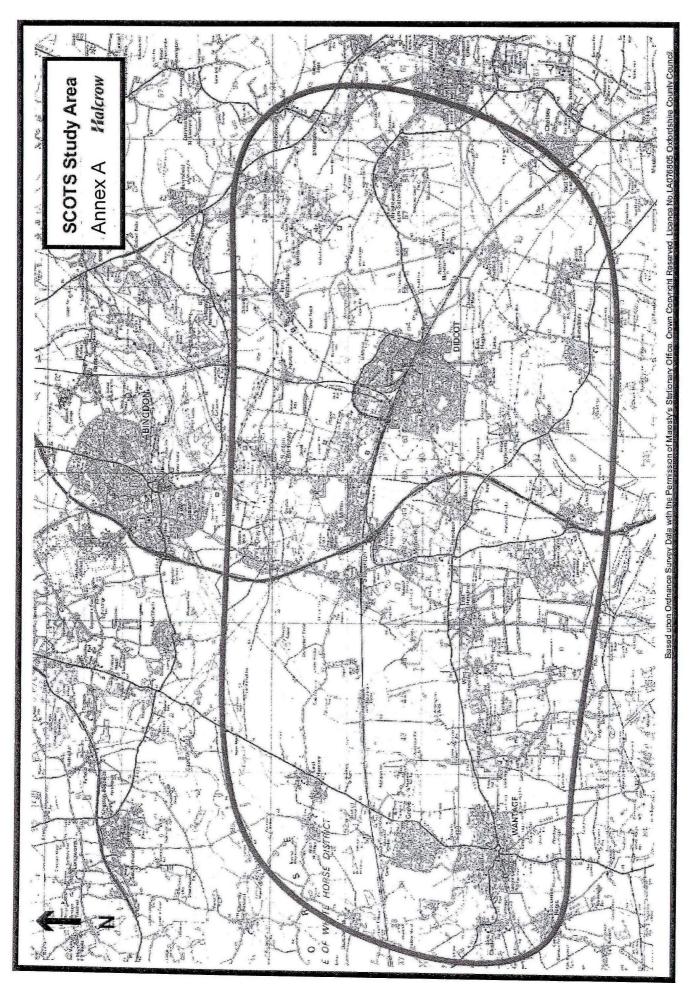
Background papers: SCOTS report and appendices - In Members' resource

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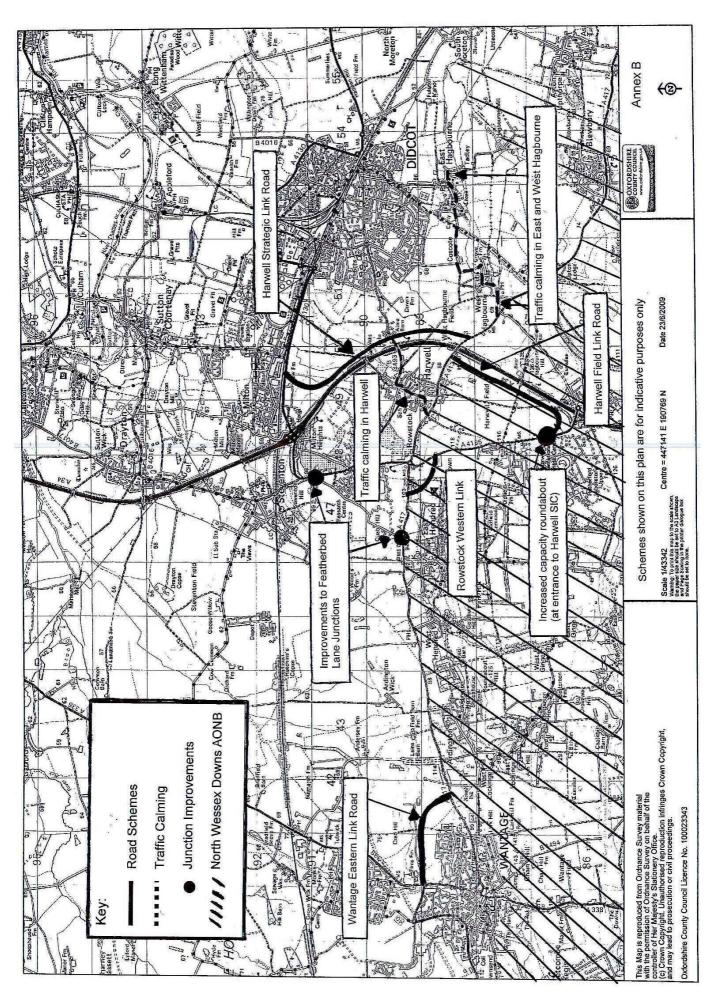
Contact Officer: Cathy Browning, Senior Transport Planner

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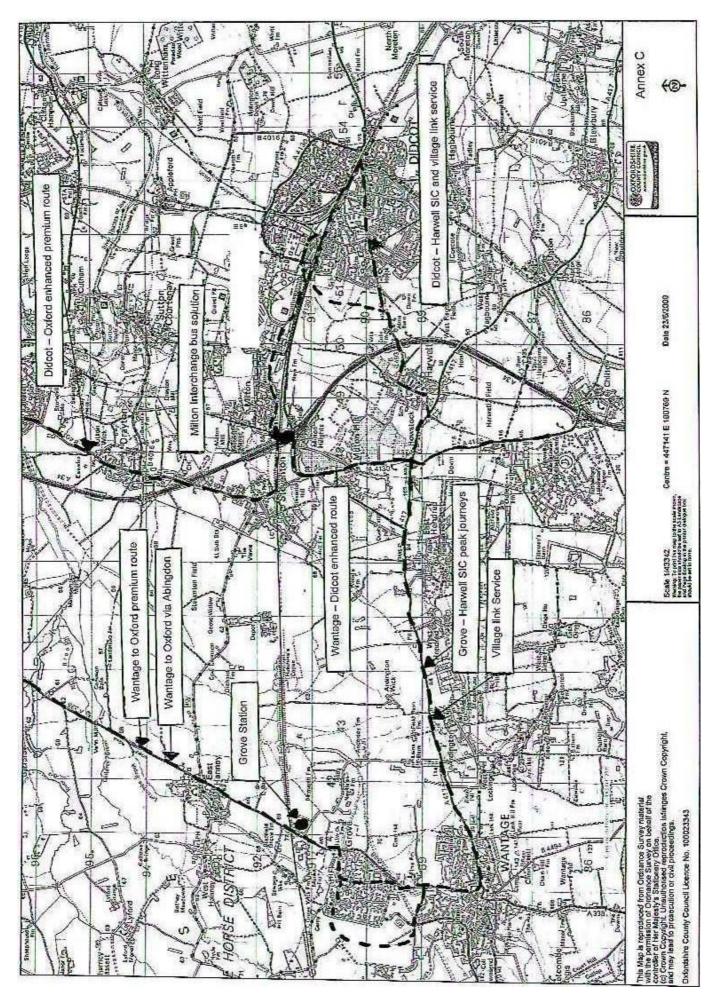
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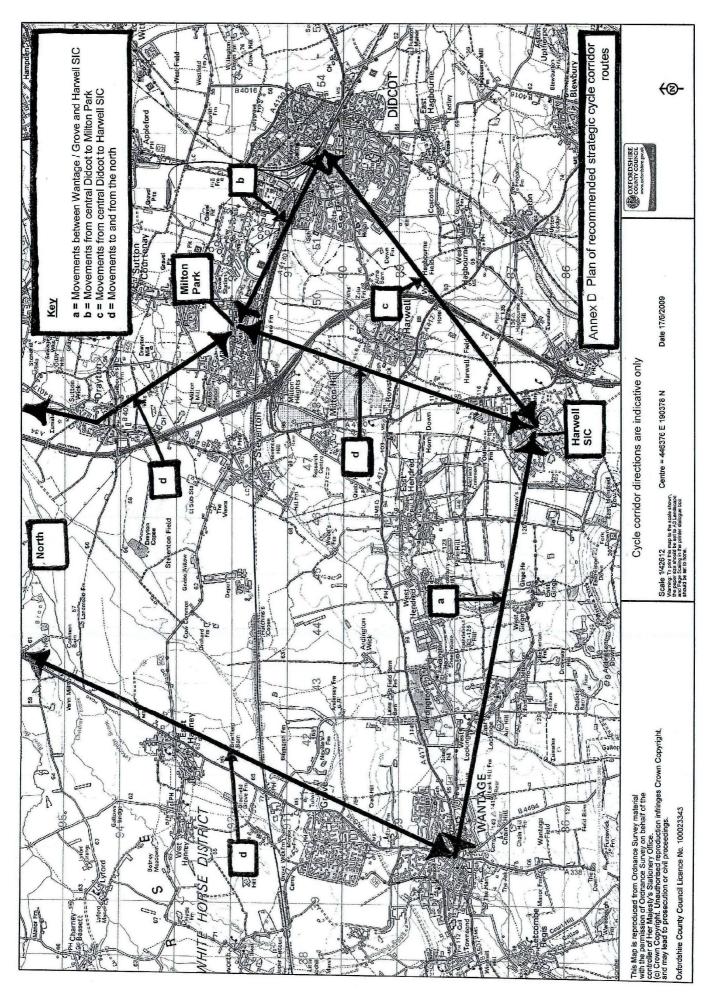
Page 170



Page 171



Page 172



Page 173

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Division(s): All	
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### **CABINET – 15 SEPTEMBER 2009**

### CHILTERN RAILWAYS EVERGREEN 3 PROJECT TO INTRODUCE A NEW LONDON MARYLEBONE – BICESTER – OXFORD TRAIN SERVICE

### **Report by Head of Transport**

### Introduction

- 1. Chiltern Railways have advised us that they propose shortly to submit a Transport and Works Act application to introduce a new London Marylebone Bicester Oxford train service, with consequent infrastructure works on and around railways in Oxfordshire. The County Council is a consultee in this process and it is therefore necessary now to formulate, as far as possible, the County Council's view on it.
- 2. The proposal is described in more detail below. The remainder of the report then covers the main issues which the Council will wish to take into account. It first describes the strategic context, then discusses the travel benefits which the proposed services would offer, followed by the potential impacts of the proposed scheme which will have to be taken into account.
- 3. Chiltern Railways (a subsidiary of Deutsche Bahn, the German national railway operator) holds a franchise from Government to operate train services from London Marylebone to Aylesbury, and to the West Midlands via High Wycombe, Bicester and Banbury. The current franchise started in 2002 and is currently scheduled to end in 2013. However, uniquely amongst rail franchises, it has a provision for the franchise length to be extended to 2021 if Chiltern Railways can agree with the Department for Transport, and implement, "secondary aspirations" which develop their network in ways considered beneficial.
- 4. Thirteen such secondary aspirations were included in the original franchise specification, from which a selection could be made of those to be taken forward for franchise extension. One was "to open a new railway line between Princes Risborough and Oxford via M40 junction 8 [and] to construct new stations at Thame, M40 and South Oxford". This inclusion was discussed with, and supported in principle by, the County Council at the time. However, it is understood that detailed site investigation showed that the route then intended is impracticable or at least unduly expensive and disruptive and an alternative link to Oxford is now proposed via Bicester. Chiltern Railways have branded this (and other related proposals) as Evergreen 3.
- 5. The railway from Oxford to Bicester is currently operated as a low-speed, single track branch as part of the First Great Western franchise. The track continues beyond Bicester Town station towards Bletchley (Milton Keynes) without a current passenger service. Just beyond the end of the current

passenger route, on the edge of Bicester, it passes under the Chiltern Railways line without physical connection.

- 6. Chiltern Railways' proposal now consists of:
  - A short new stretch of railway linking the two lines to allow through running from Marylebone to Oxford;
  - Upgrading and (at least partially) double-tracking of the Oxford Bicester line to allow 2 trains each way per hour running at up to 100 miles per hour;
  - Enhancement of the stations at Bicester Town and Islip;
  - Provision of a new parkway station adjacent to the County Council's Water Eaton Park and Ride site;
  - Provision of an extra track into Oxford station and two new terminal platforms at the north end of the station;
  - A service over this route of 2 trains per hour between Marylebone and Oxford, replacing, between Bicester and Oxford, the current First Great Western service.
- 7. An overall plan of the proposal is shown as **Annex 1**, and further details can be found at <a href="www.chiltern-evergreen3.co.uk">www.chiltern-evergreen3.co.uk</a> and in the Members Resource Centre.
- 8. To secure a franchise extension Chiltern Railways have to agree financial details with the Department for Transport by December 2009. To this end they propose to submit in October an application for a Transport and Works Act (TWA) Order. The TWA process is a national Government-level procedure making provision for planning consent and compulsory purchase for major infrastructure projects. There is an objection process and provision for a Public Inquiry if necessary. The submission will include an Environmental Impact Assessment, which officers understand is in preparation.

### Context

- 9. Oxfordshire faces significant growth and infrastructure challenges over the coming decades. The South East Plan states that 55,200 dwellings are to be built in Oxfordshire between 2006 and 2026, of which 8,000 will be in Oxford and 4,900 in Bicester (although this figure may increase with the eco-town proposal). This will place significant pressure on the County's infrastructure and the already congested transport network. Improvements to the network between Oxford, Bicester and further afield are important to help accommodate this growth and in realising Oxfordshire's economic potential.
- 10. The road corridor between Bicester and Oxford suffers from daily congestion issues, particularly on the approaches to M40 Junction 9 and the A34. This is

for a number of reasons, notably that neither the bus service, which is also subject to the same congestion, nor the relatively slow and infrequent train service, currently provide a very attractive public transport alternative to the car along this route. Also, the poor job offer in Bicester, where housing outstrips employment provision, leads to approximately 60% of Bicester's population commuting out of the town to work. The "Access to Oxford" project is, amongst other things, aiming to resolve the transport issues on the Bicester to Oxford corridor. Therefore, it will be important that Access to Oxford and Evergreen 3 are aligned to meet the challenges that we are collectively facing.

### Implications for East West Rail proposal

- 11. The East West Rail (EWR) 'western' proposal, for a rail service of 2 trains per hour between Oxford, Bicester, Milton Keynes and Bedford, has been an aspiration of this Council and others for many years. A series of studies, which are project managed and funded by Milton Keynes Partnerships in association with the rail industry and steered by the EWR Consortium of local authorities throughout the route, is in progress. The studies include design work and the development of a business case for the introduction of this service, which is expected to be largely funded through proposed development in Milton Keynes and elsewhere.
- 12. The Chiltern Railways Evergreen 3 proposal initially presented to the County Council and others in 2008, included double-tracking of the entire route between Bicester and Oxford, with capacity for 6 trains (5 passenger, 1 freight) each way per hour. This would have been a major benefit for the EWR proposal, largely obviating the need for separate EWR investment over this section. This offer to help deliver EWR was strongly supported by officers. The public consultation (at which there was substantial public support) was also on the basis of this higher capacity railway.
- 13. We understand that the TWA application will still provide for a complete double track railway, and comments on the impact of the proposed infrastructure on its surroundings should therefore be on this basis. However, we also understand that Chiltern Railways' engineers have now discovered structural problems on part of the route between Bicester and Islip which would make double-tracking that section more expensive than initially envisaged. What would now initially be constructed would therefore be only partially double-tracked and have capacity for only 4 trains (3 passenger, 1 freight) each way per hour.
- 14. This would allow only a restricted EWR service of 1 train per hour whereas the County Council has previously strongly pressed for at least 2 trains per hour. However, it would not preclude further capacity enhancement for additional EWR trains. Chiltern Railways have stated that their construction would be done in such a way as to enable a further track upgrade to be carried out as easily as possible, and that the upgraded track and stations and car parks which they do propose, together with TWA authority for a fully double tracked railway, would make EWR easier and cheaper to implement than 'starting from scratch'. The implications of this change of scope have

- yet to be fully explored by the EWR Consortium; but the initial reaction of their consultants is that Evergreen 3 does still appear to be potentially beneficial to the EWR project.
- 15. Nevertheless, Evergreen 3 as now scoped would not offer the major benefits for EWR which were initially envisaged. Insofar as the earlier support for Evergreen 3 was based on EWR, this change to the scope of the scheme makes it less attractive. That being said, it needs to be recognised (as described below) that the Evergreen 3 proposal offers significant benefits in its own right, especially in the enhancement proposed to the service between Bicester and Oxford, which was one of the core objectives of the EWR proposal.

### Passenger Services Offered by Evergreen 3

- 16. Chiltern Railways proposes, broadly, a service of two fast trains per hour between Marylebone and Oxford; all trains would call at High Wycombe, Bicester Town and Water Eaton, selected trains would call at Islip and there may be other calls by at least some trains between Bicester and London. It is considered that this would provide a number of benefits:
  - (a) A much improved 2 trains per hour normally taking 14 minutes, as opposed to the present 11 trains a day taking 26 minutes train service between Bicester and Oxford, serving a station with much better facilities than the present minimal provision at Bicester Town (though in the short term the works to upgrade the line would be likely to significantly disrupt the existing Oxford Bicester service).
  - (b) Two extra trains per hour between Bicester and London, additional to the two per hour already provided from Bicester North. The trains would however be spread between two stations, so would not provide a 'true' four trains per hour service; passengers would have to decide in advance which route to use and have only two per hour on their chosen route. Premises in the vicinity of Bicester Town which includes Bicester Village retail centre would gain a more conveniently located London terminal.
  - (c) A direct train service between Oxford and High Wycombe, providing a link not presently possible (save by a very indirect route) by rail and with a very limited service by bus.
  - (d) Two extra trains per hour between Oxford and London. These would be somewhat slower to Marylebone (66 minutes) than the present two fast trains per hour to Paddington (generally 57 minutes); Marylebone is slightly closer to most central London destinations as the crow flies, but on only one Underground line as against the three at Paddington. Because they will serve a different London terminal, the service will not be readily usable as a 'true' four trains per hour service. This proposal therefore does not represent an 'ideal' way of enhancing Oxford to London services. However, there are various infrastructure works planned on the Paddington route in coming years a major

reconstruction of Reading station and its approaches; provision between Maidenhead and Paddington for Crossrail suburban services; and the recently announced electrification of main line services from Paddington, including those to Oxford. All of these works are liable to lead to some disruption to services on the Paddington line, and there is thus no possibility of an increase in the Paddington service at least until all are completed; the Chiltern Railways service would also provide a valuable alternative during periods of disruption (any equivalent disruption arising from construction of Evergreen 3 would largely be limited to the Oxford – Bicester service).

- (e) A link to London from north Oxford and Kidlington, through the proposed Water Eaton Parkway. Chiltern railways say that they will provide an extra car park here which would have capacity both for all of their passengers and any future EWR passengers. In addition, it would be convenient for frequent bus services to Kidlington, Summertown, North Oxford and the John Radcliffe and Churchill Hospitals, with potential to develop as a major interchange. Rail services from this interchange would of course also be available to Bicester, High Wycombe and Oxford station.
- (f) A link between Islip and London. However, the service proposed by Chiltern Railways at Islip is likely to be less than the 11 trains each way per day which this small community presently enjoys to/from Bicester and Oxford.

### **Potential Impacts**

### Green Belt

- 17. The proposed Water Eaton parkway station is in the Oxford Green Belt wherein there is a policy presumption against inappropriate development. The Government's Planning Policy Guidance 2 (Green Belts) defines the purposes for which green belt land may be used or developed. A railway station and associated uses such as parking and re-siting of the existing aggregates rail depot for example, are classed as inappropriate development. The development has the potential to provide significant transport benefits for Oxford which on the face of it would be difficult to provide on a non green belt site around the City. Nevertheless, the onus will be on Chiltern Railways to demonstrate in its Transport and Works Application that there are 'very special circumstances' which outweigh the harm caused to the green belt.
- 18. The Campaign to Protect Rural England has suggested that a Water Eaton station may create commercial pressures for employment and further development in the locality. Given the site's location in the green belt this is unlikely to be acceptable unless very special circumstances could be demonstrated.

Waste Management Site and Aggregates Rail Depot at Water Eaton

- 19. Two of the three options for a Parkway Station at Water Eaton involve the redevelopment of the site of the adjacent disused Grain Silo and all three options affect the rail sidings which are operated as the Kidlington aggregates rail depot.
  - (i) On 1 September 2008 planning and Regulation Committee agreed to grant planning permission (subject to the completion of a Section 106 agreement) for a Materials Recycling Facility (MRF) on the Grain Silo site. Work undertaken for the Minerals and Waste Development Framework (MWDF) identified the Grain Silo site as one of eight sites that offered the potential for the development of a strategic waste management facility. Grundons has also nominated the site for possible inclusion in the MWDF for materials recycling; however, it is thought that Grundons do not own the site and should the company decide to withdraw its nomination (perhaps because of a difficulty over land purchase or lease agreements) the deliverability of the site would be questionable, which would affect its potential for inclusion in the MWDF.

However, it has been assessed that there is a need for a large scale MRF in the county to serve the main centres of population and employment, particularly Oxford, to help meet waste recycling and landfill diversion targets. Eight sites were identified at the 'Issues and Options' consultation stage of the MWDF within the Oxford City boundaries but it is unlikely that any would be deliverable. Others just outside the city but within the Oxford Green Belt were also identified. These included the Grain Silo site, and the resolution to grant permission for a MRF at this site indicates its suitability for waste management use. This site is important therefore in terms of its potential to accommodate a future waste management facility to serve Oxford.

Very special circumstances had to be demonstrated to justify a grant of planning permission for the MRF in 2008 because of its green belt location. If the Grain Silo site were to be used for other purposes, an alternative site to serve Oxford's waste recycling needs would be required. It is likely that the green belt search would need to be widened or, alternatively, Oxford's needs would have to be met further away from the City, with consequent increased travel distances. It would therefore be strongly preferable for the Parkway Station to be developed in a way which allows for the provision of this important waste facility, unless it can be demonstrated that there are other benefits which outweigh this. There should not be any conflict between a MRF at the grain silo site and an adjacent station at Water Eaton, as the waste recycling operation would take place inside a modern, well-designed building and would be subject to strict planning and environmental controls.

(ii) The Aggregates Rail Depot site is safeguarded for this use in the Minerals and Waste Local Plan (saved Policy SD9). This is one of only

three rail depots in Oxfordshire where crushed rock is brought into the county for the general aggregates market, to supplement local supply, and it is the only one close to Oxford. Although the proposals seek to retain the Depot in some form, the use would probably have to be moved further north to a green field site in the green belt. As set out above, very special circumstances would have to be demonstrated by Chiltern Railways to justify this development and there is no guarantee that this could be achieved. Loss of the depot would result in an increase in transport of aggregates by road to supply the market in the Oxford area and could lead to increased production from quarries in Oxfordshire. It is therefore important that this rail aggregates depot is retained, in either its existing or a suitable nearby location, unless it can be demonstrated that there are other benefits which outweigh this.

### Transport Impacts

- 20. Chiltern Railways are currently testing the traffic impact of their proposals using the County Council's Central Oxfordshire Transport Model (COTM). It is too early to ascertain the outputs of the modelling work. However, once these are known it will be imperative that these are accurately reflected in Chiltern's TWA submission as part of a full Transport Assessment which, to date, the applicant has not agreed to undertake. In advance of receiving the modelling results, officers have concluded that a number of issues will need to be addressed and these are set out in Annex 2. Note that these issues may alter depending on the modelling outcomes. The main points of concern to date are:
  - (a) the amount of private motor vehicle traffic generated as a result of the proposed parkway station at Water Eaton;
  - (b) the impact the increased attractiveness of the Bicester Town service and station might have on the highway network;
  - (c) the impact of the increase in the frequency of service at Bicester on the level crossing on the London Road upgrading is likely to be needed;
  - (d) the management and operation of the new car park at Water Eaton and ensuring that the operation of the Council's free Park and Ride car park is not undermined;
  - (e) access to and from the stations and interchanges, and integration with other public transport modes.
- 21. There is a particular concern about the impact on the existing County Council Water Eaton Park and Ride site (point (d)). This site is important for people transferring from car to bus for travel to the city centre and, increasingly, to the John Radcliffe, Nuffield and Churchill Hospitals. In accordance with County Council policy at all Park and Ride sites, parking there is currently free. It will be important to ensure that spaces do not instead become occupied by rail users; this would be especially a concern if there is a charge for the adjacent rail station car park (as is common rail industry practice), but could also be an issue if the number of rail users exceeds the capacity of the rail station car park (especially since rail commuters typically arrive earlier in the day than bus commuters). A clear management regime needs to be agreed which jointly ensures that such issues do not arise, whilst avoiding the

County Council being committed either to expenditure (on control barriers and systems, for example) which would otherwise be unnecessary or to an otherwise undesired change in policy at Park and Ride sites.

- 22. There would also be significant implications for Oxford Rail Station and the Access to Oxford work. Chiltern Railways' proposal includes two new platforms at the north end of Oxford Station, one five car in length and one six car in length. Oxford Station is owned by Network Rail and leased to First Great Western as part of the Great Western Franchise. Chiltern is not proposing to take over the management of Oxford Station. The County Council is a key stakeholder as it is currently working in partnership with Network Rail on proposals to enhance Oxford Rail Station as part of the Access to Oxford project.
- 23. The Station Enhancement Project consists of Network Rail's proposal to build a new bay platform south of the existing station on part of the site currently occupied by the long stay Becket Street car park. This is being funded by Network Rail. The County Council is preparing a business case to ensure this platform is properly integrated with the existing station building. This will be achieved by creating a new transfer deck across Botley Road to replace the existing footbridge and integrating this into an extended station building. There will also be improved forecourt and interchange facilities to ensure the station is able to accommodate future growth that will arise from development in Central Oxfordshire and the continued promotion of rail as a means to access Oxford sustainably. The County Council has £6 million allocated for this scheme as part of Access to Oxford, with funding available in 2010/11.
- 24. Chiltern's proposals would require the demolition of existing staff accommodation facilities to the north of the station and the relocation of the short stay car park. There could also be an impact on the existing main station building. Chiltern have funding available to deliver the new track and platforms needed for their scheme and relocate facilities as required but there is an opportunity to integrate this work within the wider Station Enhancement Project, thus delivering a bigger and better scheme. The improvement in passenger services associated with Chiltern's proposals would inevitably lead to passenger growth at Oxford Station and therefore increase the need for a larger station building with better interchange facilities to enable passengers to access the station by sustainable modes. The County Council is developing a Masterplan for the Oxford Station site which takes into account the possibility of Chiltern's proposals being delivered.
- 25. In addition to the £6 million allocated to Oxford Station as part of Access to Oxford, an additional £15m is allocated to improvements on the Oxford to Bicester Railway Line, including a new Parkway station somewhere on the line to help relieve pressure on the A34. The Evergreen 3 proposals, if completed, would deliver most, if not all the benefits that were anticipated for this £15 million. There may be the opportunity to transfer this money to other elements within the Access to Oxford package, potentially increasing the amount of money available for the station enhancement project to £21 million.

Impact on Public Rights of Way

- 26. Public Rights of Way are public highways in law and Oxfordshire County Council as Highway Authority is responsible for protecting and asserting the public's right of access to and along the 2,600 mile network across the county. Within the scope of this project there are 12 Public Footpaths, 2 Public Bridleways and two public road crossings which form key links within the Rights of Way network.
- 27. The assessment of need and consequent impact of this scheme on public rights of way is drawn from the visions and objectives in the Rights of Way Improvement Plan 2006 2011; see **Annex 3**. Adopting these principles, officers are seeking to minimise the impact of the scheme on the rights of way network, while acknowledging the limitations of what can be provided. The principal objective of improving public safety by physically removing any direct contact between the railway and Rights of Way users is supported.
- 28. Discussions with Chiltern Railways' consultants confirm that many of the initial concerns regarding provision of crossings and the length of diversions have been satisfactorily addressed. Some minor issues are still being considered by the consultants. However, two key areas of concern for countryside access remain:
  - Oddington Footpath 6 this forms a direct footpath link between the communities of Charlton-on-Otmoor and Weston-on-the-Green. Countryside Service officers consider this to be a primary route given its connections both to these settlements and the extensive rights of way network across Otmoor. Chiltern Railways propose this route be diverted to a new public road bridge over the railway which would provide access to Oddington Grange & Barndon Farm. This would require a detour and additional walking distance of over 1.5km but this is considered inappropriate in this setting. This is the longest diversion proposed in the scheme. Given there is no alternative route that can be used and the value to the rights of way network beyond these settlements, this primary link should be preserved. A footbridge should be installed at this point, as is proposed at similar locations elsewhere in the scheme.
  - Islip Level Crossing [LC] The LC is situated just west of Islip village on a quiet lane between Mill Lane & the Kidlington Road. The proposal is to close the LC completely as it is no longer needed. While its closure for motorised vehicles it not objectionable, it should be retained principally for equestrian use, but also for cyclists & pedestrians. This quiet link provides a means of bypassing Islip without having to negotiate the high traffic flows and narrow streets and is also a means of improving links between bridleway networks. Consideration should be given to maintaining a non-motorised access across the present LC by the use of Miniature Stop Lights as has been used at other similar locations in the county.

Suitable provision has been made for the Oxfordshire Way and for the Kidlington Circular Walk which run through the corridor of the scheme.

### **District Council Views**

29. Cherwell District Council's Executive considered a report into the proposals earlier this year. In brief the resolution was to support the proposals provided Chiltern Railways can satisfy the criteria in PPG2 and PPG13, whilst noting some concerns about the visual and traffic impacts of some options for Bicester Town station upgrading and the effect on traffic flow of the level crossing at the station, also noting the need for links to Bicester Town station from other parts of Bicester, and to consider whether any Section 106 money was available from the Bicester Village Development.

### **Financial and Staff Implications**

- 30. The proposed rail network enhancement and improved rail service would be provided at no direct cost to the County Council. The recommendations seek to ensure that any direct consequential costs (of necessary highway changes, etc) are borne by Chiltern Railways as part of the project. As described in paragraphs 13 and 24, Evergreen 3 might offer capital cost savings to other possible future County Council projects, though this is only speculative at present.
- 31. If the TWA proposal goes to public inquiry there will be significant staff time implications for a short period, and other staff time is likely to be required in diverse ways to ensure effective liaison with Chiltern Railways as the project develops.

### Conclusion

- 32. It is disappointing that Chiltern Railways have now reduced the scope of their proposal from that upon which they previously consulted stakeholders and the public, to one which will no longer deliver the full upgrade required for East West Rail. However, the proposal still appears likely to make a significant contribution towards delivering EWR. Perhaps more importantly, it offers substantial benefits in its own right, especially in greatly improving the train service between Bicester and Oxford.
- 33. The proposed Water Eaton Parkway station (which was not part of the EWR proposal, though it appears to offer benefits to it) raises significant concerns on Green Belt, transport, minerals and waste issues. There are other, generally lesser, issues associated with the proposed upgrading of the existing track and stations (which EWR, too, would have had to address). Officers understand that Chiltern Railways are working to address all of these issues as part of the TWA process; if they can do so satisfactorily, the benefits appear great enough to justify support for their overall proposal.

### RECOMMENDATIONS

### 34. The Cabinet is RECOMMENDED to:

(a) advise Chiltern Railways that, if the full transport benefits as now outlined in this report continue to be offered, the council supports in principle the Evergreen 3 proposals subject to:

- (1) the submission of a full and acceptable Transport Assessment which addresses the points raised in Annex 2 of this report;
- (2) the Transport and Works Act application being accompanied by evidence to demonstrate that there are very special circumstances which justify the development on the site in the green belt;
- (3) the proposals accommodating the existing Aggregates Rail Depot and, if appropriate, the development of a Materials Recovery Facility at the Water Eaton site;
- (4) satisfactory arrangements to ensure that there is no prejudice to continued operation of the free County Council car park at Water Eaton for bus access to the city centre and hospitals;
- (5) effective liaison with the Access to Oxford project to upgrade Oxford station;

and on the basis that Chiltern Railways should also pay due regard to all other impacts in Oxfordshire of their proposals, including in particular the Rights of Way issues mentioned in the report.

(b) delegate to the Heads of Transport and Sustainable Development, in consultation with the Cabinet Member for Growth and Infrastructure, the authority to respond to the TWA application and other aspects of this project as it develops, in accordance with the general principles outlined in this report.

STEVE HOWELL Head of Transport Environment & Economy

Background papers: Information from Chiltern Railways on Evergreen 3

Project; see <a href="https://www.chiltern-evergreen3.co.uk">www.chiltern-evergreen3.co.uk</a>

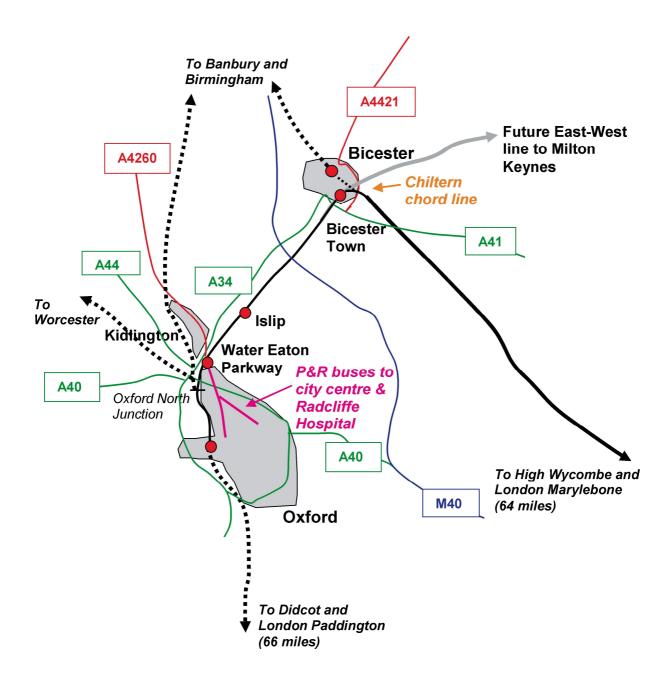
and in Members Resource Centre

Contact Officer: Peter Mann, Tel: Oxford 815479

August 2009

### **ANNEX 1**

### Plan of Chiltern Railways Evergreen 3 Proposals



### Main issues to be covered in the Transport Assessment

Given the potential scale, range and complexity of transport issues, Chiltern Railways is urged to set out full details of the implications of the proposals in a full TA. This should cover:

- 1. Outcomes from the COTM modelling undertaken and proposals to mitigate any overall impacts, particularly those arising from peak-hour congestion on key parts of the highway network;
- More local transport impacts of various locations to be agreed (using SATURN; LINSIG, Picady and Arcady of the immediate junctions affected and a wider area assessment using VISSIM, PARAMICS, or AIMSUM) and proposals to mitigate these impacts;
- 3. Overall fit with proposals for Access to Oxford, particularly Oxford Station;
- 4. Passenger Forecast assumptions and prediction years to be explained, including passenger origin and destination information. This also needs to cover the number of vehicles both entering (for drop offs) and parking at the Water Eaton site:
- 5. Main elements of a construction stage travel plan, to include items such as routing agreements to determine whether any road closures/temporary signals etc will be required during this period.
- 6. Relationship of proposed parking at Water Eaton with Park and Ride parking to consider:
  - Evidence that the additional capacity proposed will cater for full rail user demand and what the life of the proposed expanded car park is; i.e., what year has it been modelled to;
  - who will own and manage the extra spaces provided for the station and whether it be given to OCC to manage;
  - what arrangements there should be for parking charging (if any);
  - what stay limitation should be imposed and whether it should be applied to both car parks, or zones within the car parks;
  - whether, as part of the proposals, Chiltern rail should provide and fund a system to manage the car park (ticket machines / barriers / ANPR cameras):
  - whether the whole site (including the current P&R) should be managed as a Develop Build Fund Operate (DBFO);
  - if not managed as one car park, how the two will be separated and operated to ensure rail users don't use the OCC P&R Car Park.

### 7. Bicester Town Station;

Chiltern propose that the station be accessed from London Road. The
worst case scenario in terms of the number of trips that are likely to be
made in the peak is needed so that a judgement can be made about

the impact on the network when the level crossing (LC) on London Road is closed. Since there are at this stage different options for the station access and car parking, on either side of the LC, separate analysis of each option is likely to be required. London Road is a key route through Bicester so additional traffic may cause it to suffer from more frequent and greater congestion;

- with the proposed increase in the frequency of the train service for Bicester, the effect on the level crossing on the London Road will require careful assessment and is likely to be a significant concern. Infrastructure improvements are likely to be required to London Road level crossing and these are likely to be costly;
- current access arrangements on to the London Road are inadequate (construction, visibility, geometry etc.) and proposals would need to be agreed. With the number of parking spaces quoted for a multi-storey, a right turn is likely to be needed;
- access into Bicester Town Station does not appear to be able to accommodate a two-way bus movement or other large vehicles (e.g., deliveries, emergency vehicles). There appears to be no room within the site for buses etc to turn. It is unclear whether a one-way system is planned via Bicester Village. If so, traffic problems around Bicester Village will affect the punctuality of bus services. In addition, Pingle Drive is a private road and this will need to be addressed. Impacts of additional traffic on the Bicester Village 'peak' times as well as traditional peak hours, needs to be considered;
- the consultation document says that commuters will use the Bicester Village car park on weekdays; however, Bicester Village also has a desire to increase weekday trade. There is potential for conflict if the combination of visitors and commuters increases beyond the level of car parking at each site. There are also concerns about Bicester Village's capacity to manage traffic flows and parking once on this site. This will need to be addressed if congestion from different types of traffic using Pingle Drive and the approaches to it is to be avoided. Confirmation of the types of trips that are expected and how sustainable modes will be promoted foremost is needed;
- justification of the number of parking spaces suggested needs to be provided, as well as how this would impact on the existing public car parks and/or the surrounding streets;
- the approach to charging (or not) for parking needs to be agreed, as well as any implications for on-street parking in the locality- financial contributions may be required to address resulting problems;
- there is no information regarding links for pedestrians and cyclists or cycle parking. Cycle and pedestrian links between Bicester Village and the town centre need to be improved and opportunities that arise through these proposals should be encouraged, including seeking contributions to appropriate schemes;
- drainage/flooding issues need to be addressed.

### 8. Water Eaton Parkway Station;

- management of parking arrangements adjacent to Water Eaton Park & Ride need to agreed to ensure that free Park & Ride parking is not misused:
- impacts on the highway network around Kidlington, Gosford & Water Eaton (Bicester, Oxford and Pear Tree directions) suffers from congestion, especially at peak times. The Transport Assessment must include junction assessments, roundabout analysis, implications for buses, cycle & pedestrian links within an area to be agreed;
- the traffic controlled junction (traffic lights) access arrangements into Water Eaton are not suitable to accommodate the proposed station. Currently there are two separate accesses serving adjacent sites (i.e., Grain Silo and Park & Ride). One controlled access must be secured which may help towards easing congestion. In addition, the bus lane must remain for the use of buses only;
- drainage/flooding issues need to be addressed;
- cycle parking needs to be addressed;
- Station Travel Plans for staff and user access, including delivery vehicles are needed.

### The Oxfordshire Rights of Way Improvement Plan 2006 - 2011

This document was adopted as council policy on 21 February 2006. It contains 4 main aims and 9 outcomes directly related to the management, protection and development of the Rights of Way network to better meet modern needs. The plan links closely to the Local Transport Plan (LTP2) covering the same period.

The vision of the Rights of Way Improvement Plan is:

To improve the existing public rights of way network for all users and would be users, and improve the extent, use and understanding of the network, so that Public Rights of Way fulfil their role as a vital part of life in the county.

To realise this vision there are four specific aims:

- 1. Public Rights of Way are protected and well maintained
- 2. A better joined up network that meets the needs and demands of users whilst accommodating the interests of land managers, the natural environment & our cultural heritage
- 3. A public rights of way network that enables access for all
- 4. A thriving countryside where residents and visitors are able to understand and enjoy their rights, in a responsible way

In practical terms we have undertaken an assessment of need, comparing the present route network available to different groups based on the different status of routes, **equestrians** were found to be very poorly provided for and even the footpath network sometimes requires difficult connections along busy roads. This is generally referred to as 'network connectivity' and something we are seeking to address as/when opportunities arise.

**Oxfordshire Way** – Is a 65 mile cross county recreational route promoted by Oxfordshire County Council running between Bourton on the Water in Gloucestershire and Henley-on-Thames.

Division(s): All
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### **CABINET 15 SEPTEMBER 2009**

## OXFORD SCHOOL – FEASIBILITY STUDY INTO REPLACING IT WITH AN ACADEMY

### Report by Director for Children, Young People & Families

### Introduction

- 1. Oxford School is a 'National Challenge' school because its headline GCSE results fall below the national minimum threshold of 30% of its students gaining 5 or more A\*-C grades (including English & mathematics). County Council staff have been working closely with the school to improve standards and the forecasts for this year indicate the school will be closer to the 30% threshold than it was in 2008.
- 2. Where, with additional support, a 'National Challenge' school fails to demonstrate that it has the capacity to exceed sustainably the 30% threshold from 2011 onwards, Local Authorities are expected to consider more radical options, including replacing the school with an academy. Oxford School is characterised by a declining attainment profile of students entering Year 7 and has experienced difficulties in recruiting and retaining the best teachers. Therefore County Council is now actively considering the academy option.

### **Expression of Interest**

- 3. The first stage in the possible replacement of a school by an academy is for a Local Authority to submit an 'Expression of Interest' (EoI) to the Department for Children, Schools & Families (DCSF). This sets out the key features of the proposal (age range, size, location etc. of the academy); details of the school it would replace (pupil attainment, numbers on roll, turnover, levels of socio-economic deprivation etc.); the sponsor(s) of the academy and potential educational partners (higher performing schools or other educational institutions such as colleges or universities); and an undertaking to comply with key national codes of practice, including admissions.
- 4. An EoI in respect of Oxford School was submitted to the DCSF in August 2009. A copy is attached as Annex 1. DCSF officials in the 'Operations Board' have considered the EoI and passed it to the Schools Minister for his approval. The outcome, if known, will be reported orally to the Cabinet meeting.
- 5. If the EoI receives ministerial approval the next stage will be to undertake a detailed 'Feasibility Study' which will look at the viability of the academy proposal, including the capital investment that would be needed to create appropriate modern accommodation. As part of the study the views of a wide range of stakeholders will be sought about the proposal to replace Oxford

School with an academy. Potential equality and diversity issues will be considered at this stage.

6. As Oxford City is experiencing increased demand for primary school places (forecast to continue for at least the next 6 years), consideration will be given to whether this can be addressed, in part, through the academy's age range being extended downwards to create a primary 'wing'.

### **Financial and Staff Implications**

7. There are no financial implications arising directly from this report. If approval is given to undertake the 'Feasibility Study' this will require County Council staff to commit time to this. The activities to be undertaken as part of the study will involve staff from Children, Young People & Families (mainly Raising Achievement and School Organisation & Planning), Shared Services (Finance and Human Resources), Environment & Economy (Property Services) and the Corporate Core (Legal Services and Transformation). It would be appropriate to establish a project team.

### RECOMMENDATION

- 8. The Cabinet is RECOMMENDED to:
  - (a) note the content of the Expression of Interest;
  - (b) agree to proceed with the 'Feasibility Study; and
  - (c) request officers to bring a further report on the outcomes of consultations undertaken as part of the 'Feasibility Study'.

JANET TOMLINSON

Director for Children, Young People & Families

Background papers: Nil

Contact Officer: Roy Leach, Strategic Lead School Organisation &

Planning

Roy.leach@oxfordshire.gov.uk 01865 - 816458

August 2009



### CITY OF OXFORD (working title) ACADEMY

### IN OXFORDSHIRE

# EXPRESSION OF INTEREST FOR AN ACADEMY REPLACING A PREDECESSOR SCHOOL

This form should be used alongside the following documents, which are available from the Department for Children, Schools and Families website (www.dcsf.gov.uk) or from your Expression of Interest Consultant.

- 1. The Expression of Interest Guidance
- 2. Sponsorship Guide: Establishing an Academy
- 3. Delivering Academy Buildings through PfS

### Section 1: Executive Summary

1.1 Please provide a brief summary of the project:

This dynamic proposal could see Oxford School replaced initially by an 11 - 19 Academy. The Academy would be sponsored by the United Learning Trust [ULT] and co-sponsored by Oxfordshire County Council.

Oxford City is currently experiencing, and forecast to continue to experience, growth in demand for primary school places. A City-wide response to this will include a thorough analysis of the provision of primary school places. As part of the feasibility stage an assessment will be made of the potential to expand the academy to accommodate primary and, perhaps, nursery aged children on the same site. This will be considered alongside the need to raise attainment in primary schools to better equip pupils to access the secondary school curriculum. The costs of any non-secondary age places will be met by the County Council using a variety of funding streams including Basic Need, Primary Capital, capital receipts and developer (S. 106) contributions as appropriate.

The Academy would have a specialist focus upon English and also upon Business and Enterprise. Raising core subject attainment, for instance standards of literacy, would be a key priority as would be developing community cohesion in the East Oxford area. ULT intend to develop close educational partnerships with other institutions, including ULT academies and independent schools that would drive standards forward in the Academy.

1

Oxford School is an 11-18 mixed comprehensive serving the community of East Oxford. East Oxford is socially, culturally and ethnically very diverse. This is reflected in the school's population.

Although the Oxford School intake comes from a large number of primary schools, there are typically fewer than 100 'first preferences' as many families in the immediate locality choose to send their children to other schools. Whilst the East Oxford area itself is economically and socially a mixed community, the school recruits mainly from the lower social-economic groups (Tax Credit Indicator ~ 60%, the second highest secondary school figure in the county, whilst that for the primary school is ~57%). The school does not have a balanced ability intake. Oxford School has a high number of pupils with SEN (13% with a statement or SAP), EAL (33%), and in year turbulence of approximately 10%.

Oxford School is a National Challenge school. Attainment of 5+A\*-C (EM) has been consistently below the floor target, dropping to 23% in 2008. The expected attainment for 2009 is likely to be close to the 30% floor target but the school does not yet have the capacity to remain sustainably above this. A contributing factor is the inability of the school to recruit and retain the very best teachers, particularly in the core subjects.

Attainment on entry to Oxford School is significantly below the Oxfordshire average (KS2 APS 24.2, Oxon 27.6). This is the lowest of all of the city schools and, in the face of competition from more successful local schools, continues to decline. The number of pupils entering the school with attainment at or below L3, averaged 40% in the last three years. The Fischer Family Trust analyses show that attainment at KS3 is broadly in line with expectations, but progress from KS3-4 is below expected levels.

The previous Headteacher left in April 2009 to take up another headship, and the Governors have with Local Authority support made an interim appointment to September 2010. The newly appointed Executive Head has a very good track record of working in challenging schools.

The City of Oxford Academy would revitalise education from 11-19, and potentially from as young as 3, in East Oxford and do so by responding to local community needs. It would impact on the wider community and its specialisms would contribute directly to regeneration and the creation of opportunity for this area.

### 1.2 Key statistics

	GCSE 5+ A* -C				GCSE 5	+ A" -C inc E	A* -C inc English and maths		
(1/2)	2005	2006	2007	2008	2005	2006	2007	2008	
National Average	56.3	58.5	60.8	64.8	44.3	45.3	46.0	47.3	
LA Average	53.6	56.3	57.0	62.4	44.6	47.3	47.6	50.0	
School 1	20	36	32	31	19	26	27	21	
CVA Scores (KS2-4)		2006		20	07	0380	2008	Holl	
LA Average	1001.9			990	0.9		1001.5		
School 1		991.1		998	3.7		1001.4		

2. Predecessor Sch National figures quoted relate only to secondary schools	Pupil rank (based on number of secondary schools) out of 3377 of which 1 is the most deprived)	Site rank (school location) of which 0 is the most deprived and 100 is the least deprived	% pupils etigible for Free School Meats (FSM)
National Average			13.1
LA Average			8.1(2°) 9.4(1°)
School 1	?	40.78	20.6

National figures quoted relate only to secondary schools.	Pupils on Roll (3-11)	Pupils on Roll (11-16)	Pupils on Roll (16-19)	School .	% with SEN statement 2008	% of pupils with EAL
National Average		•	-	-	2.0	10.6 %
LA Average	-	-		-	2.6	7.0
School 1		839	223	1279	2.7	32.9

Planned number of pupils (3-11)	Planned number of pupils (11-16)	Planned number of pupils (16-19)	Planned maximum number	Specialism(s)
Initially 0	900	250	<del>1630</del> 1 1 <i>5</i> 0	English Business & Enterprise
Proposed opening date	Target build completion date	Building route (BSF or National Framework)	Faith Designation	Name of Sponsor(s)
September 2010	September 2013	National Framework	N/a	United Learning Trust

### Section 2: The Predecessor School

2.1 The academy would replace a secondary school.

### 2.2 Basic Characteristics

	School 1
School Name:	Oxford School
School Address:	Glanvitle Road Oxford OX4 2AU
Name of LA: Oxfordshire	
Community School	
Foundation School	x
Voluntary Aided (VA) School	
Voluntary Controlled (VC) School	
City Technology College	
Independent	
Other (please specify)	

Co-Educational	X
Single Sex Boys	
Single Sex Girls	***
Age Range 11-16	
Age Range 11-19	X
Other Age Range (e.g. Middle Schools)	

Yes with faith admissions	(Faith:	)
Yes without faith admissions	(Faith:	)
No	x	

Specialism(s) if applicable):	Business & Enterprise	10
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### 2.3 School Population

		School 1
Admissions	Number:	210
Current number	Year 7:	179
of pupils on roll as at January	Year 8:	130
	Year 9:	155
2009	Year 10:	205
	Year 11:	วิทใกรดูกก (174 km บนใจเกิด
100000000000000000000000000000000000000	Sept 2005	194
Number of Year 7	Sept 2006	152
pupils admitted in:	Sept 2007	125
	Sept 2008	175
NI	Sept 2005	209
Number of Year 12-13 students at	Sept 2006	201
the school in:	Sept 2007	Metal Mark 191
	Sept 2008	218
Percentage of	2004/05	25.3
pupil population who joined or left	2005/06	23.7
the school other than at the start	2006/07	21.6
or finish of the academic year:	2007/08	25.1

### 2.4 Admissions

Please attach a copy of the c	rrent Admissions Policy		42/12/11
School 1		Attached	

5

### 2.5 Leadership

School 1

Name of headteacher: Paul O'Brien

Headteacher has been in post for: ...0.... Year(s) ...2.... Months as of 5<sup>th</sup> June 2009.(date)

### 2.6 School Improvement

		School 1
None	1	
Special Measures	I feeled I	
Significant Improvement	/Natice to Improve	Sucurity greats
Warning Notice issued		x
Causing Concern		, x
Interim Executive Board	Apri	
Required school to enter arrangements	into partnership	ET THE
Added additional govern	ors	Testas med 1 mm
Suspended delegated but	udget	ming (c=3)
Please provide details:		1000 MeS
Does the predecessor school receive any external support and/or is it in receipt of a tailored external support package?	Yes – National Challenge	x
	* Yes - other	2000000 100 100 100 100 100 100 100 100
	No	Totacos 10
If other, please provide det	elles	

### 2.7 Finance

	School 1	
Does the predecessor school	Yes	
currently have a budget deficit?	No	x

lf yes, please provide details:	The school's headteacher, chair of governors & business manager were 'called in' by the Director and Cabinet member for finance to justify the large end of year (2008-9) carry forward of c.£184,000.
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		School 1
Does the predecessor school currently have an in- year deficit?	Yes	X
	No	
If yes, please provide details:	2009/10 budget include an in-year deficit of £183,282 reducing the carry forward surplus to £274.	

### Section 3: The Proposed Academy

### 3.1 Academy Population

Gender (Mark one with an x)	
Co-Educational	x
Single Sex Boys	
Single Sex Girls	

Forms of Entry:	6 for secondary	
Admissions Number:		
Nursery (age 3-5):		
Primary (age 5 – 11)		
Years 7-11 (age 11-16)	180	
Years 12-13 (age 16-19):	0	

Please provide a detailed justification for the size of the proposed academy:

#### Year 7 - 11

opportunity

Oxford School currently has a capacity of 1279 but currently only has c.1050 pupils on roll, a net surplus of c.230. For September 2009 121 places have been allocated which will result in c.50 additional surplus places as a larger Year 11 cohort leaves. However, it is known from the current 'bulge' in Oxford City primary schools (first seen in September 2008 i.e. Year 2 in September 2009) that the current decline in secondary age cohorts will be reversed in 2014. In addition significant housing development on the edge of Oxford is anticipated which will create demand for additional school places.

### 3.2 All-age Academies

If the academy would provide primary school places, please provide the case for an all-age academy:

The following issues will be considered in detail as par to the feasibility stage. In addition to the growing demand for primary age school places detailed above, one of the major challenges facing Oxford School (and the successor academy) is the low literacy and numeracy levels of a significant proportion of the pupils entering Year 7. The creation of an all-age academy would allow the earliest possible identification for many of the pupils with the lowest literacy levels and the initiation of intensive work with them at the earliest possible

Transition from primary to secondary school is also a major challenge for the most vulnerable pupils and an all-age academy would obviate the need for this for many pupils.

If the academy proposes to cater for nursery pupils (age 3-5), please provide details of how this would fit with the LA's strategic plan for nursery education:

There is an overall insufficiency of nursery school places in the Cowley (East Oxford) area. The creation of a 52 x F3 and 52 x F2 place nursery would help to address this shortfall of places whilst ensuring that more vulnerable children receive the high quality, intensive support that will better equip them to engage with and benefit from primary education, both in the academy and other neighbouring primary schools.

Does the LA confirm it would fund the capital costs of the primary and/or nursery element for the all-age academy?	Yes	×
	N/A	

### 3.3 Proposed Opening Date in existing buildings

September2010

### 3.4 Target Build Completion Date

September	-
2013	

### 3.5 Specialism(s)

The academy would specialise in: English and Business & Enterprise

### 3.6 Admissions

Please confirm that the academy's admissions policy and arrangements would be in accordance with admissions law, the School Admissions Code of Practice and the School Admission Appeals Code of Practice as they apply to maintained schools.

Confirmed

X

Please confirm that the admissions policy would ensure that the academy meets the statutory requirements (i.e. "provides education for pupils of different abilities who are wholly or mainly drawn from the area in which the school is situated").

Confirmed

X

The academy would take up its place on the local admissions forum:

Confirmed

X

If oversubscribed would the academy select up to 10% of its pupils by aptitude for the specialism?

Yes

v

If yes, please provide details of how the sponsor would develop a selection mechanism that is not dependent on ability:

Please provide any further details known about the proposed over subscription criteria and admissions policy. In particular, how the policy would lead to a balanced intake and whether "banding by ability" would be considered: The over-subscription criteria will be consistent with those operated by Oxfordshire County Council:

- Looked after children
- 2. Disabled children
- a) Children living within the academy's designated area (the City of Oxford) with a sibling attending the academy at the time of admission
  - b) Children living within the academy's designated area (the City of Oxford)
- Children living outside the designated area with a sibling attending the academy at the time of admission
- 5. Children living closest to the school

In the event of over-subscription within any of 1-5 above, priority will be given to those living closest to the school by the shortest designated public route recorded in the LA's Geographic Information System.

### 3.7 Exclusions

Please confirm that the academy would have regard to and have an independent appeal panel which acts in accordance with the Secretary of State's guidance on exclusions.

Confirmed x

### 3.8 Special Educational Needs (SEN)

Please confirm that the proposed academy's SEN policy would have regard to meet the requirements of the SEN Code of Practice.		Confirmed	×
Would the academy be co-located with an SEN unit? If yes please note that the LA would bear all capital costs		Yes	x
		No	

Please provide details of the SEN unit:

As part of its plans for Building Schools for the Future, the LA has included a Special School in its first project and provisionally allocated 100% new build. The school is 1.24 miles from the site of the academy on a site which would be difficult to develop whilst the school remains in operation. The potential for the proposed Academy site is being assessed for its potential to accommodate the special school as well as nursery, primary and secondary provision.

Please note that pupils in the unit should not be included in overall pupil numbers for the academy. If the academy is proposing to manage the unit, revenue funding to support the unit will be recouped from the Dedicated Schools Grant.

### 3.9 The National Curriculum

Please confirm that the academy would teach the National Curriculum Programmes of Study in English, maths, science and ICT to all pupils in years 1 to 6 (where these exist in the Academy) and years 7-11.

Confirmed	X

### 3.10 Behaviour Partnerships

The academy would be part of a Behaviour Partnership and would work closely with the LA to improve behaviour and tackle persistent absence.	
Confirmed	х

### 3.11 Vision

Please provide a detailed statement about your vision for the proposed academy. This should be no more than 6 pages long and should include reference to how your vision would contribute to:

- o Improving standards via
  - o governance
  - o leadership and management
  - teaching and learning
  - o curriculum development and delivery
  - o the flexibilities offered by the Academy model
- o The Government's plans for 21st Century schools
- The 14-19 curriculum
- Stakeholder management
- The sustainability of the academy into the future
- Educational transformation for pupils, paying particular attention to how the specialism/s would contribute to this across the whole curriculum

### The Proposal

The proposed City of Oxford Academy [COA] would transform the provision of education across the community of East Oxford, it would regenerate the community by raising attainment and aspirations and also by enabling opportunities, bringing together in one place a broad and effective range of support and facilities for families and young people.

### The Sponsors

The lead sponsor would be the United Learning Trust (ULT), partnered as co-sponsor - by the Local Authority, Oxfordshire County Council. ULT is the UK's largest sponsor of academies. It is a Christian educational charity created to manage a family of academies across the country and is a subsidiary of the United Church Schools Trust (UCST), a charity which has already for 125 years run independent schools.

ULT partnered by the LA would bring experience, expertise and passion, to create an Academy for the City of Oxford which will bring out the 'Best in Everyone' and support the priorities of the local community. Each ULT academy is tailored to the specific needs of the local community and has the objective of providing a happy, safe and welcoming environment, and a high quality education based on the principles of care, tolerance, discipline and hard work.

The ethos of COA would be rooted in Christian values but would embrace those of all faiths and those with none. It would do so by promoting the

universal values of respect, tolerance, compassion, hard work and discipline, through the relationships which pupils would see and experience as well as through the curriculum and enrichment opportunities provided.

COA would be committed to high standards in all areas of academic and personal development. It would challenge its pupils through a culture of high expectations and rigorous frameworks which would encourage positive attitudes. All pupils would have clear academic targets and their progress against these would regularly be monitored and discussed with both pupils and their parents/carers.

COA would promote high quality models of teaching and learning to realise the potential of all students, the 'Best in Everyone', by developing learner skills and competencies. In this it would be supported by the ULT's Director of Educational Strategies and by the LA's Advisers who would work with staff to develop effective pedagogies and to broaden awareness of alternative learning approaches. The development of COA would be informed by research, identified and evaluated by ULT's central education team which would also encourage in-house action research.

The sponsors are conscious of the rich diversity of the local community. COA would be inclusive and celebrate that diversity. It would provide strategies appropriate to the needs of any individual struggling to realise his/her needs. It would recognise the importance of strong and effective welfare and guidance processes and create a personal mentoring system for every pupil. It would also seek to promote a twofold sense of responsibility within each individual; firstly for self and secondly to demonstrate responsibility towards others, in the local community and worldwide. In this way, COA would generate an awareness of global citizenship within all learners.

COA would develop clear practices to develop the following pupil qualities:

- balanced and articulate with the intellectual freedom to be creative
- the confidence to initiate
- the resilience to cope with adversity
- the compassion to serve others
- a life-long love of learning

### Partnerships and Collaboration

City of Oxford Academy would work closely with partners to deliver its vision and to ensure that it would integrate with, and contribute significantly to, the existing local strategic plans for the area. It is proposed that this would include:

Co-operation and collaboration with partner primary schools in order to
enrich the learning experience for all and develop effective continuity and
progression plans for pupils transferring to the academy at age 11. One
aspect of this would involve making the facilities of the Academy available
to primary school staff and pupils and for pupils to have an increased
access to the Academy in Year 6 prior to transition. Lead teachers in the
Academy would engage in relevant outreach work in primary schools to
provide master classes, particularly in the areas of the Academy's

specialisms, and to support work in literacy and numeracy development.

- Co-operation and collaboration with all other local secondary providers, including the Oxford Academy, to ensure that the City of Oxford Academy was fully involved in, and not isolated from, local collaborative arrangements and developments. The Principal would work within the existing collaborative arrangements to enhance the delivery of education locally.
- Partnerships with Oxford and Cherwell Valley College and Higher Education institutions including Oxford University, Oxford Brookes and Oxford Business School to identify and develop effective 14-19 pathways and emphasise the seamless and continuing nature of education for lifelong learning.
- Partnerships with local industry and commerce to develop the Academy's specialisms and work- related learning and the entrepreneurial skills which the Academy would aspire to develop in all its students. The intention would be to develop further links with Unipart who would collaborate with the academy in the generation of programmes of study relevant to work-related and work-based learning and specifically to a new Business, Administration and Finance Diploma which the academy would offer.
- Materials and resources-access to ULT's Learning Platform, through its VLE, to access the wealth of learning and management resources contained on the VLE. This would include, for each teacher, having the opportunity to instantly download the whiteboard flipcharts, video clips and written resources which have been produced by staff across the group. Within this would be resources made available by ULT's growing partnerships with successful schools outside of its own group. Access to ULT's VLE could be extended to all the proposed Academy's feeder/partner primary schools enabling staff and pupils from the whole catchment area to have access to the wealth of resources available from within ULT's family of academies and private schools.
- Partnerships with statutory and voluntary agencies to ensure the development and delivery of on-site facilities by a wide range of multi-agency family and support services to address the needs of the Academy's students and their families at all stages of their development, and to meet the wider needs of the local community. Partnerships would also be developed with the Primary Care Trust to promote Healthy living and discussions would take place during feasibility as to the possibility of co-locating a Drop-in Health Centre on the academy campus. Existing links with Oxfam and the Museum of Modern Art in Oxford would also be developed to enrich the social and cultural experiences of academy students. The Art Room, a charity based at Oxford Community School would be supported by the academy to provide art as therapy to children and young adults to help raise self-esteem, self-confidence and independence.

Partnerships with the County Council: ULT would be fully committed to
playing a full role in Oxfordshire's Children's Trust, supporting the
priorities of the Oxfordshire Children and Young People's Plan and cooperating with other partners to maximise the life chances of young
people in the wider community, and would engage fully in the Council's
strategy for extended schools and would play its full part in Oxfordshire's
inclusion, SEN and Access policies.

#### Community Cohesion

The principles underpinning the Academy's ethos relate to a desire to promote high levels of achievement for individuals. They also relate to the promotion of ethnic, religious and cultural tolerance and respect between different groups of people living and working together. The Academy would see itself as an active agent for community cohesion and seek every opportunity for bringing the community together, supporting unity and discouraging segregation. One dimension of this work would be reflected in the academy's 'extended school' agenda and, in collaboration with Oxford council, it would explore ways in which it might accommodate and provide a range of services and activities, beyond the school day, to help meet the needs of students, their families and the wider community. The Academy would welcome the opportunity to facilitate a range of childcare and adult/family learning and support programmes-including language classessports and recreation activities, healthcare and social services provision. Encouraging use from a wide range of community members, including organised community groups will actively attract parents in to access services. The academy would maintain existing provision of supplementary schooling for the Chinese and Bangladeshi communities.

# An All-Age Academy: Flexibilities and Advantages offered by the 3-19 model

Although COA is initially proposed as an 11-19 Academy, ULT and the county council intend to explore, during feasibility, the opportunities and advantages of extending the provision to include the age-ranges of 3-11. An all-through academy would benefit from the experiences of another such 3-19 ULT Academy, namely the Swindon Academy. The 3-19 age-span offers many advantages and flexibilities and is seen as being a logical response to the Children's Act (2004) and the Every Child Matters agenda. It would:

- realise the key objectives of Children's Services; particularly the
  potential of integrated services to children and families high quality
  investment in the early and primary years would secure high levels of
  achievement among older pupils
- by being sited on the same campus, reduce the well-documented difficulties for pupils and families at key transition points and allow flexibility of age of transfer
- offer new opportunities for professional development and mutual learning for staff working across phases, e.g. early years – KS1, KS2-KS3, KS4-post-16. The Swindon Academy reports that its staff welcomes these opportunities,
- facilitate the 'extended schools' and local community agendas

- described above
- benefit from a single governance, management and administration which would be efficient and cost-effective
- with a common site and budget, enable the viring of funds more easily from one priority to another; e.g. from upper secondary to early years

# Key Characteristics of the Curriculum and of Teaching and Learning Specialisms

The specialisms of COA would be 1) English and 2) Business and Enterprise The choice of English is symbolic of the high aspirations and expectations of the Academy. It would reflect a local need since for many pupils English would be their second language. The predecessor school was a Business and Enterprise school and the expertise in this area would be enhanced. Both choices would complement the local mix of specialisms.

#### The English Specialism

COA would become a centre of excellence to the benefit of pupils and the local community more generally. There would be a particular emphasis on developing innovative, exciting and engaging approaches to teaching English, developing opportunities to work closely with local business and community organisations. As well as discrete programmes of study and enrichment activities it will lead in the development of cross-curricular tasks in the form of enquiry-based projects and presentations where students would work in teams to address real-life situations.

#### The Language Centre

The Language Centre would provide the infrastructure and pedagogical approaches which would contribute to raising achievement in all subject areas. It would develop links nationally with associations developing excellence in the specialism. Where literacy levels are below national norms, these would be addressed as a priority using ULT's expertise in this area as well as the National Literacy Strategy. For those pupils joining COA with a literacy level below their chronological age, a targeted improvement programme would be implemented to bring this level up to the required standard within two years. Poor literacy is one of the biggest barriers to success and COA would devote significant resources in this area to benefit not only its own pupils but those in other local primaries and their families, many of which have little or no spoken English at home. It would develop 'leading-edge' work using the experiences of the sponsors, including those of their high performing schools in the private sector as well as their 'Lead Teacher' expertise. It would also incorporate the Chinese (4 - 18 years) and Bangla (4 – 16) weekend schools which are hosted by Oxford School. There are 'emerging' languages including Polish and Portuguese for which increased provision could be made as well as the development of links with Cheney School, Oxford which is a specialist language School.

# **Business and Enterprise**

This specialism would be enhanced to:

 provide a visible Business and Enterprise ethos linking COA with local employment as well as global economic issues

- offer opportunities for team-based projects researching local, national and international issues which would present and evaluate solutions
- create an enterprise-based environment for the encouragement of 'enterprising' individuals and an enterprising approach to teaching and learning
- offer work-based and work-related courses for pupils which would be additional routes to success by offering relevant experiences that would address:

Learning through work – a work experience programme tailored to pupils' specific ambitions ambition including work experience and shadowing experiences within Oxfordshire County Council

Learning for work – formal curriculum programmes which would encourage enterprise skills, relevant personal competences and financial literacy so preparing them more effectively for employment

Learning about work – programmes which focus on the understanding of the economic, industrial and financial frameworks.

COA would share its specialist expertise and resources with other schools in the city. In the same way it would look to benefit from access to the expertise of the different specialisms being developed by these schools.

#### General Curriculum Approaches

The sponsors would encourage the use of the best recent initiatives in pedagogy: Personalised Learning, including Individual Learning Plans, Assessment for Learning, 'Learning to Learn', differentiated learning pathways, especially for the 14-19 phase (see below) and the use of advanced ICT systems that would provide 'anywhere, anytime' learning. ULT has developed an ICT rich approach to learning; one which would see the ubiquitous use of interactive whiteboards and related technologies such as 'Activexpression'. ULT's research has confirmed that such technologies permit information to be presented and student feedback to be received, in more engaging ways. Personal tutors would be assigned to each student to track progress regularly and frequently in Individual Learning Plans as well as nurturing the wider development of the individual. Active enquiry-based approaches would embed enquiry and research at the heart of the pupil's learning experience and real-life contexts would be provided to engage pupils in learning outside the traditional classroom setting and facilitate effective community and work-based learning.

## Early Years Foundation Stage (EYFS) 3-5

In considering the possibility of expanding COA to become an all-through prganisation, the council would engage closely with the local Children's centres and the local early learning charity, the Peers Early Learning Charity (PEEP) which provides early years training and also runs a Children's Centre. In EYFS the curriculum would be based on the Early Learning Goals and would cover; knowledge and understanding of the world, creative development, personal, social and emotional development, language, number and physical development.

#### Key Stages 1 and 2

If an all-through structure is progressed, the curriculum would be based on the National Curriculum objectives but would follow the principles which are central to the whole Academy with respect to pedagogical approaches welfare and support systems, pupils tracking (with a particular focus on specific groups of pupils) and enrichment. Strategies to address poor language, literacy and numeracy development would be deployed rigorously, at every stage from age 3 to 11.

COA would be following closely the findings of the Rose Review of Primary Education and also the Cambridge Primary Review and the government's response to them, anticipating significant changes in the National Curriculum in KS1 and 2. Whatever the shape of the future primary curriculum, COA would adopt a thematic and creative approach. All pupils would be involved in a programme of Personal, Social, Health and Citizenship Education which would tackle such matters as morals, bullying social values and health, including sex education. Pupils would also follow an agreed syllabus for RE which would cover knowledge and understanding of different faiths.

#### **Key Stage 3**

This would have a clear focus to ensure that pupils achieve their targets. Functional skills in English, Maths Science and ICT would be a priority both for pupils progressing from COA's primary phase and those joining COA in Year 7. The Academy would work closely with its feeder/partner primary schools to identify and provide support both pre- and post-transition for all new pupils, especially those who were under-achieving in these areas and whose first language was not English.

Where particular and targeted support was required, Year 7 would function as a transition year. Pupils would have a significant proportion of their lessons taught by their class teacher in 'Home-Base' classrooms. Those assessed as being ahead of expected norms would be challenged through appropriate learning programmes which would accelerate their progress.

The curriculum would be modular, incorporating a broad range of core and foundation programmes to ensure that pupils would be in a position to make informed choices later on. It would facilitate analysis not only of every pupil's abilities but also an exploration of previously unidentified talents through the creation of a broad programme of enrichment opportunities. Each pupil would receive advice and guidance from their Personal Tutor.

#### Key Stage 4

COA would anticipate considerable changes in the organisation of 14-19 courses in the next few years with the raising of the statutory age of compulsory education and training first to 17 in 2012 and to 18 in 2013, the evolution of diplomas and apprenticeships and new courses to reduce the number of young people not in education, employment or training (NEETs) Pupils would have access to a wide range of programmes and qualifications. A core provision of English, Mathematics, Science, ICT, RE, PE Citizenship, PSHA, Careers and Work-related Learning and Enterprise would be compulsory. The there would be a choice of learning pathways, differentiated

according to pupils' interests and ambitions – BTECs, traditional and applied GCSE's, diplomas or a combination of these.

Core Citizenship programmes would focus on local priorities linked to the promotion of local cohesion. They would be linked to Personal, Social and Health Education and include high quality sex and relationship lessons. Similarly there would be a strong focus on such issues as racism, bullying and anti-social behaviour, poverty and economic well-being; decision making and problems-solving.

COA would promote the 'student voice' through community placements for students, and the use of local community representatives to work with students researching real local issues and exploring solutions. The 'student voice' would also manifest itself through student councils, part of the citizenship programme exploring participation in local democracy. It would also involve the creation of student newspapers and e-newsletters to communicate local and global affairs. There would be placements of students in the local community e.g. in homes for the elderly or conservation projects which would raise their awareness and develop their personal skills and competences.

#### Key Stage 5

COA's 14-19 programmes would aim to raise aspirations, support progression and play its part through active participation in the local 14-19 partnership of schools, college and work based providers, in ensuring that all young people in Oxford are successfully engaged in education, training, or employment with training. 14 - 19 partnerships have 2 days per week common timetables to facilitate students' attendance at non 'host' settings and the local partnership has appointed a full time coordinator to develop the shared offer. Post-16 COA would offer a wide range of academic and vocational courses from Levels 1 to 3, determined through consultation with the local well-established consortium which includes the six local secondary schools and the local F.E. College, Oxford and Cherwell Valley College (OCVC). COA would provide clear pathways and progression routes for its students and enable reciprocal arrangements to be put in place with other providers. The sponsors recognise the need to work formally with other schools, academies, colleges and work-based providers to build capacity, not competition in post-16 provision.

#### Governance involving stakeholders

COA would have a Local Governing Body comprising elected parent and staff representatives, LA representatives and community governors identified from local businesses and community organisations, who collectively would have the full range of skills and expertise to govern COA effectively. The first chair of governors would be appointed by the sponsors with the key criterion for selection being that he or she could offer the time and commitment to act as a close 'critical friend' to the Principal.

The ULT Board is the overarching board for all its academies and each ULT sponsored Academy has its own Local Governing Body (see above).

reflecting the importance ULT places on the need for its Academies to connect closely with the communities they serve and to meet local needs. The LGB plays a critically important role in providing challenge and support to the Principal, actively promoting the aims, ethos and aspirations of the Academy and in acting as an active link with the ULT Board. The sponsors would decide and review annually which responsibilities would be delegated to the LGB. Training would be provided to all members of the LGB, the maximum number of which is normally 15.

#### Leadership and Management

Oxford School has struggled to recruit good teachers at all levels. There are weaknesses in leadership and management in both senior and middle leadership, although recent initiatives being taken by the Executive Headteacher have the potential to improve significantly the overall quality and impact of leadership on raising standards.

COA would be part of ULT's family of 15 (currently) academies and 12 private schools across the country. The leadership and management structure would have both a vertical and lateral focus with responsibilities clearly defined for each phase of learning or important theme. The principal, SLT and staff would have regular support sessions to share management approaches, curriculum groups and development planning. COA would be linked to ULT's Virtual Learning Environment (VLE) and be able to access the wealth of learning and management resources that exist there.

These resources include for each teacher, the opportunity to download instantly the whiteboard flipcharts, video clips and written resources which have been produced by staff across the group. They would also have access to the considerable resources of ULT's growing partnerships with successful schools outside its own group, including Winchester and Mariborough Colleges. In particular it would have close links to the ULT Academies in Banbury and Swindon, the latter being particularly relevant with its 3-19 structure.

The sponsors believe that this environment would attract good recruits who would wish to work within an energised and dynamic institution which is part of a successful system of support and development.

#### Future sustainability

Innovative structures, relevant programmes of study and a strong collaborative approach to developing appropriate courses for the 14-19 agerange would ensure that COA would be an outstanding and durable contribution to the education provided in the City of Oxford.

## Section 4: Sites and Buildings

#### 4 1

The academy would be located at the following address: Glanville Road, Oxford OX4 2AU

	Trust is:9	hectare
Please confirm that the proposed academy would have access to playing fields of a sufficient size to deliver its proposed vision and curriculum	Yes	×
If not, please explain how would the PE curriculum be delivered:		
Płease provide details:	d Managense res atropoled	ship an Sengel
distinction to both segior and middle	na piripebala buga magala	All seasons
Please attach a copy of the Ordnance Survey Map with the boundaries of the Academy site clearly marked.	Attached	1 12/15/11 1 12/15/15/15 
21 bas esimebase (vitremus) of la vitra) 2 memesanam bris sidosobael efft vitra		ed blind actions
All parties are content with the selection of this site and no others for this project.	are under consid	deration
trior support neutrons to share management of and development elements COA would be	Confirmed	×
The site of the proposed academy is owned by (mark one with an	x)	87.113 a 8 10 =0
The site of the proposed academy is owned by (mark one with an	×) {	×
nedrivels of visus prism in the Rates rest.	x)	X
A rising secure or reflect the sale of the	×)	x
LA Diocese	×)	X
LA Diocese  CTC Trust	in abasal spants and s	
LA  Diocese  CTC Trust  Other  f other, please provide details: Oxford School is a Foundation sch	in abasal spants and s	

If the site is owned by the LA does it intend to seek permission to dispose of any part of it?

Yes X
No No N/A

Note: If the site is currently a school site, it would be transferred at nil cost (or leased at nominal rent) to the Academy Trust prior to the academy opening, with terms agreed

prior to Funding Agreement

If yes, please provide details and confirm that you would abide by PfS guidelines regarding contributions to the capital cost of the academy project. It is proposed that the footprint of the original Oxford School buildings (1930s build) be considered for disposal to generate a capital receipt to contribute to the primary school element of the academy should this be an agreed outcome of the feasibility stage. It may be possible to dispose of additional built area

footprint as the County Council owns an adjacent playing field which could be added to the academy site to ensure sufficient playing fields. PfS guidelines, subject to any detailed negotiations held as part of the feasibility stage, will be complied with.

If the academy proposes to open in existing buildings (Section 3.3) please provide a brief description of the age, size and condition of these buildings:

The original buildings are early 1930s, added to in the 50s, 60s, 70s, 90s and, most recently in 2001-3 (Oxford City three – two tier reorganisation). With the exception of the newest buildings, condition and suitability is at best satisfactory and in a number of cases poor. There is adequate general and specialist teaching space.

#### 4.3

Please provide details of discussions with LA planners or legal advisors on any likely planning or legal restrictions that could preclude academy building development, lead to abnormal costs or impact on the proposed programme: None identified through the production of the existing school's site development plan. If the academy is expanded to include primary provision it is likely that a developer contribution toward highways improvements will be required.

Should it be necessary to co-locate primary schools, special schools, Pupil Referral Units, youth or community groups currently sharing the site, please confirm that the LA would bear associated capital and revenue costs.

Yes (please give more information) It is intended, through the feasibility stage, to explore in detail the potential to create an all-through academy by locating nursery as well as primary provision on the site. In addition the co-location, but not incorporation into the academy, of a special school will be considered. These are NOT currently located on the site of Oxford School.

Not applicable (mark with a x)

Where required in response to site constraints or as a result of remodelling, please provide details of a decanting plan for existing occupants during construction and details of who would pay the associated costs: The existing school is located on a generous site and the existing buildings are operating at below maximum student capacity. It is therefore anticipated that new building can be constructed whilst the existing school buildings remain in use without the need for major decanting. In respect of the one teaching block likely to be retained surplus capacity elsewhere in the school should allow for refurbishment on a phased basis. If decanting costs for the secondary element are identified through the feasibility stage we would expect these to be funded from the academy grant.

Please confirm that the LA would meet the cost of any off- site works that may be associated with the development of the academy.

Confirmed

v

4.4

The Department intends to deliver all procurement through Partne and Local Authorities.	rships for Schools (PfS)
If approved, this academy would be procured through: (Please ma	rk one with an x)
	THE STATE OF THE S
BSF Local Education Partnership	NULL OF RESEARCH OF VOTE LA

## Section 5: Agreements

# 5.1 Sponsor Agreement

Some categories of sponsor (listed below) are not required to make a financial contribution to the endowment fund, or to sign a Deed of Gift. The Department would nonetheless expect the Academy Trust to establish the means of receiving and to use reasonable endeavours to raise donations.

Name of Lead Sponsor: United Learning Trust	Emmbers of my missis
Amount of sponsorship to be contributed:	a the descent of contract of the contract of t
Name of co-sponsor/s: Oxfordshire County Council	arth give mere light melbor II II.
Amount of sponsorship to be contributed:	or clear the commission of the are constructed in the comment of the control of the area of the area. The admits of the area o
Governance arrangements i.e. composition of the trustee b	the state of the s
Please note: sponsors other than local authorities wou majority of the governing body	ld appoint a controlling

*The following categories of sponsor are not required to make a financial corendowment fund.	inibation to the
Please indicate if sponsor/s fall into any of the categories below:	Months with
Existing sponsor who has already contributed £2million as financial sponsorship	×
University/College	
School or other educational establishment	×
Diocese	

Please confirm that sponsors understand and are content with the roles and responsibilities

of the Sponsor, as set out in Sponsorship Guide: Establishing an Academy.	
Confirmed	х

# 5.2 Local Authority Agreement

Does the LA agree to all aspects of this proposal, including the admissions	Yes	х
criteria proposed in Section 3?	No	and a Mise

Does the LA confirm that it would bring forward proposals for the closure of any predecessor schools?	Yes	Х
	No	

Is this proposal included (or due to be included) within the LA's BSF	Yes	х
Strategy for Change?	No	

If you have answered no to any of these questions, please provide full details:

If this project involves a predecessor school, please provide details of the proposed consultation that the LA would undertake on its closure:

Using the model applied to the creation of the North Oxfordshire Academy (replacing Drayton School, Banbury) a joint consultation on the proposed closure and opening of a replacement academy would be undertaken by Oxfordshire County Council and the United Learning Trust. This would reinforce the key message that the proposal is to replace provision rather than to discontinue any provision. An independent consultancy agency will be engaged to ascertain, analyse and report on the views of key stakeholders including students, parents, City Council, local elected representatives, community groups, trade unions etc.

Where staff at existing schools transfer to an academy, please confirm that the LA agrees to indemnify the academy in respect of all employment costs relating to the period prior to the transfer, which will include without limitation the costs arising out of any equal pay claims relating to that period,

Please confirm that the LA would contribute towards the costs associated with TUPE as follows:

- 1. to meet all costs including any severance, redundancy or associated pension costs associated with any restructuring resulting from or arising out of:
  - an academy inheriting staff from more than one school
  - Academy operating on fewer sites than predecessor school(s);
  - Academy offering fewer places than at the predecessor school(s);
  - the predecessor school(s) being overstaffed; or

- the predecessor school(s) running at a deficit.
- 2. to meet 50% of any other severance and associated costs incurred by an academy not covered by the criteria above.

All costs referred to relate to those incurred in the run up to the academy opening or at the point of opening (allowing time for the academy to follow due process) and not some time thereafter.

Confirmed	
Committed	×

# 5.3 Neighbouring Local Authority Agreement

If the proposed academy is likely to have an impact on schools in neighbouring local authorities have these authorities been consulted about this academy project?	Yes	
	No	
	N/A	×

# 5.4 Governing Body Agreement

Is the Governing Body of any predecessor school(s) content with this proposal?	Yes	х
relitation the hay needing that the proposed is to replace	No	
	N/A	gl b

Where applicable please provide details: Approval in principle to the creation of an academy was given at a full governing body meeting in July but reservations were expressed about the incorporation of an existing primary school into the academy. The confirmed minutes are not yet available but are expected to be available following the next governing body meeting in September.

# 5.5 Learning and Skills Council (LSC) Agreement

Has the local LSC been consulted on and agreed to any proposed	Yes	×
post -16 provision?	No	

Isal	ls a letter confirming support attached?	Yes	×
		No	
If no	- Please provide copies of any correspondence and give	e details of LSC objection	ns:

# 5.6 Diocese Agreement

Where the relevant predecessor school is a VA school, please confirm that the Diocese/Archdiocese has agreed to this proposal and has formal Board	Yes	
	No	DOMESTICAL DE
of Education / Diocesan Schools Commission agreement.	N/A	×

Where applicable please provide details:

#### 5.7 Miscellaneous

The Department has established a Framework for the Project Management of academy projects following an open competition. This arrangement has been made to ensure compliance with the government procurement regulations and avoid lengthy competition processes. The ten project management companies appointed to our Framework have been selected on the basis of their experience, expertise and commitment to deliver a quality service.

Please confirm that all parties are content for a Project Management company to be selected from the DCSF framework.

\*Please note that alternative arrangements may be agreed for multiple sponsors through discussion with the Project Lead.

Agreed

X

Please confirm that all parties understand and are content with the roles and responsibilities of the Sponsor, Project Steering Group, Academy Trust, LA and PfS in relation to the academy buildings, as set out in *Delivering Academy Buildings through PfS*;

Confirmed

X

Please provide details of any known impediments, risks, conditions or hazards not mentioned elsewhere in this document:

#### 5.8 Signatory details

(Additional signature details may be inserted if there is more than one co-sponsor)

We fully support all aspects of this Expression of Interest and agree to use it as a basis for the future development of an academy project.

Signature

(For and on behalf of the lead sponsor)

SIR EWAN HARPER

CHIEF EXECUTIVE, UNITED CHURCH SCHOOLS TRUST

Position:

Date:

PO 18 HC

Signature

(For and on behalf of the co-sponsor)

Name in full Janet Tomlinson

Position: Director Children, Young People & Families

Date 25/08/09

Signature

(For and on behalf of the local authority)

Name in full Janet Tomlinson

Position: Director Children, Young People & Families

Date 25 108/09

# Section 6: Contact details

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Name of local authority representative: Roy Leach	50 2 te - 1 - 2 - 2
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#### School 1

Name of predecessor school representative: Paul O'Brien (Executive headteacher)

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Division(s): Grove & Wantage

## **CABINET – 15 SEPTEMBER 2009**

# SECONDARY SCHOOL PROVISION IN THE GROVE AND WANTAGE AREA

Report by Director for Children, Young People & Families

## Introduction

- 1. Cabinet in June 2007 requested officers to report back on the implications of housing growth in the Grove and Wantage area on the provision of secondary school places. This report updates Cabinet on changes since then and proposes how to manage the secondary school implications.
- 2. The Wantage and Grove area has been identified by Vale of the White Horse District Council (VoWHDC) as offering suitable site(s) for significant additional housing. The former airfield at Grove has been identified in the VoWHDC Local Plan 2011 for the provision of 2,500 new dwellings (by 2021).
- 3. The South East Plan (published in May 2009) and the VoWHDC's Local Development Framework (LDF), have strategies for housing provision to 2026. The number of homes to be built in the Grove and Wantage area between 2006 and 2027 would be approximately 3,700 homes, or 5,200 homes if there is a strategic housing site at north east Wantage (both figures include 2,500 at the former airfield). In order to accommodate this level of growth we envisage that there would need to be two secondary schools in the Grove and Wantage area
- 4. Several reports considering both the future of the existing King Alfred's School, and how to meet the anticipated growth in demand for secondary school places arising from any development at Grove Airfield, have been considered by the Cabinet and previous Executive and Education Committee over the past decade: 20 March 2001; 6 February 2002; 5 February 2003; 9 December 2003; 20 June 2007. In addition a number of feasibility studies, the production of a detailed site development plan for King Alfred's School, and several rounds of public consultation have been undertaken over the past few years.
- 5. The current position is that there is agreement that the current 3 site King Alfred's School should be rationalised onto two sites with a concomitant net capacity reduction from 2250 to 1900 places. Cabinet at its meeting on 20 June 2007 adopted the principle that a new secondary school (at that time 600 places seemed appropriate) should be provided in Grove. A site has been earmarked in the developer's draft masterplan for the Grove airfield site for the construction of a 600 place secondary school with further land reserved to enable this to be expanded to 1,200 places to meet likely demand for school places from existing housing in Grove.

# **Recent Changes**

- 6. The original housing mix proposed for Grove airfield generated a forecast secondary pupil population of c.600. However, the most recent proposed housing mix proposed by the developer would result in a much higher pupil generation rate.
- 7. In addition, a proposal to create a *further* c.1,500 new dwellings as a North East Wantage extension (part of the 5,200 dwellings in paragraph 3), has been put forward as one of two alternative sites for development in the VoWHDC Core Strategy Preferred Options document. A decision as to whether this site will be taken forward into the draft Core Strategy that will be submitted to the government for independent examination will be taken by the VoWHDC Cabinet in December 2009. Depending upon the housing mix of this development, this could create the need for between 300 and 660 additional secondary school places; the upper limit based on the revised Grove airfield housing mix.

# Managing the Increased Demand for Secondary School Places

- 8. With just the Grove airfield development it was envisaged that the new secondary school would be built early on in the housing development and should be able to provide for the additional school places arising from the new housing. (In addition it was recognised that many Grove parents who currently send their children to King Alfred's might seek places at the new school, hence the identified need for a possible phased expansion to at least 1,200 places.) Therefore capacity at the school may need to be more than 1200 places and delivery staged.
- 9. It is possible that, if the site is adopted, the N.E.Wantage development may begin in advance of the Grove airfield development i.e. before additional secondary school places have been created through the construction of a new school. However, the Grove airfield developer has indicated that it is intending to submit an outline planning application in March 2010.
- 10. At present, King Alfred's School has c. 500 surplus places, many in temporary accommodation, spread across the three existing sites. Therefore, a limited increased demand for school places arising from a N.E.Wantage development could be accommodated, in the short term, in King Alfred's School. If these were to significantly exceed the difference between the current number on roll and the favoured 2 site capacity of 1,900 they could frustrate attempts to rationalise the school onto two sites until such time as the new Grove School were to open.
- 11. Given the possibility of two substantial residential developments it would be prudent to plan for two secondary schools in the Wantage and Grove area: in Wantage King Alfred's on two sites with an eventual capacity of 1,900 places and at Grove airfield a new school of at least 1,200 places, including sixth form, with the potential to be further expanded up to a maximum of c. 1500,

should the total demand for secondary school places exceed 3,100 in the area.

# **Financial and Staff Implications**

- 12. The need for the new Grove airfield school arises from the increased demand for secondary school places and so it would need to be funded by developer contributions. However, based on the new housing mix, and consequent increased pupil generation, the proposed school site needs to be increased to be sufficient for *at least* a 1,500 place school (c.10 hectares). Should insufficient S.106 contributions and adequate site be secured this would pose a significant risk to the County Council's ability to meet the anticipated demand for secondary school places arising from the development and frustrate plans to rationalise King Alfred's School.
- 13. Although there is surplus capacity at King Alfred's School, much of it is in poor condition and/or temporary accommodation, and would not be able to provide the specialist facilities necessary to adequately accommodate additional pupils from a N.E.Wantage development. Appropriate S.106 contributions will need to be secured from the development of this site which, depending upon when the places are required, could be invested in King Alfred's School, as currently configured, or in the new two site school.
- 14. The rationalisation of King Alfred's School was included in the forward plan for 2011-12 and 2012-13 as a £12m self-financed scheme i.e. funded through a capital receipt from release for development of one of the three sites, to be realised *after* completion. However, pressure on the Children, Young People & Families capital programme mean that the earliest that resources to contribute towards 'forward funding' the scheme will be available is 2013-14. This would be through secondary school modernisation funding but even this figure is only indicative at this stage, as the period 2011-2014 is subject to the outcomes of the next Comprehensive Spending Review, with only allocations up to 2010-11 confirmed.
- 15. The recent downturn in the economy and the consequent fall in land values, and the ability of developers to progress schemes, has meant that King Alfred's School governors (who own the majority of the three school sites by reason of the school's Foundation status) are currently unable to realise the capital receipt necessary to part fund the process of developing a two site school. Although King Alfred's School governors will presumably, at some point, be able to realise a capital receipt, this will not be sufficient to fully implement the school's Site Development Plan. Therefore funding through the Building Schools for the Future programme will be required; it is possible that this will be forthcoming earlier than originally thought should the new Grove airfield school be delivered, through the BSF programme as individual projects are expected to have a 'geographic coherence'. substantial costs of the reorganisation of the two secondary schools in Grove and Wantage to accommodate growth, there may well be a requirement for capital funding from sources other than developer contributions and Building Schools for the Future funding.

#### **Estimated Costs**

16. The estimated construction costs of a 1,200 place secondary school on the Grove airfield, based on 2<sup>nd</sup> quarter 2008 prices, are in the region of £30m. The long term development costs of rationalising King Alfred's School from 3 sites to two are estimated to be up to £27m, with a potential capital receipt from disposal of the redundant site of £8m - £9m. However, there is a less extensive 'interim solution' focussing most of the development on only one of the two retained sites, with an estimated cost of £16m. At present, other than Building Schools for the Future, there is no identified source of funding to bridge the gap between the costs of rationalising King Alfred's onto two sites and the capital receipt from disposal of the third site.

#### RECOMMENDATION

#### 17. The Cabinet is RECOMMENDED to

- (a) note the contents of this report and confirm that a new secondary school (with sixth form provision) should be planned and available prior to significant development as part of Grove airfield and/or North East Wantage; and
- (b) request officers, once Oxfordshire's position regarding Building Schools for the Future is confirmed, to work together with King Alfred's School governors to try to reach agreement on a strategy to achieve rationalisation of the school onto 2 sites.

JANET TOMLINSON

Director for Children, Young People & Families

Background papers: Nil

Contact Officer: Roy Leach, Strategic Lead School Organisation &

Planning

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August 2009

Division(s): Chipping Norton

### **CABINET - 15 SEPTEMBER 2009**

# CARE HOME AND COMMUNITY HEALTH FACILITY, CHIPPING NORTON – PROPOSED HEADS OF TERMS

Report by Director for Social & Community Services, Head of Property Services and County Solicitor

## Introduction

1. At its meeting on 20 March 2007, the Cabinet received a report which outlined proposals for a 50 place registered residential and nursing care home and a separate but closely linked community health facility on County Council owned land at Chipping Norton. The report included details of the scheme, the outstanding issues to be resolved before construction could start and extracts from the proposed Heads of Terms to be signed by the partners in the scheme – the County Council, the Oxfordshire PCT, the Oxfordshire Care Partnership (OCP), the Orders of St John Care Trust (OSJ) and Bedfordshire Pilgrims Housing Association (BPHA). The Community Health facility will be operated clinically by the Oxfordshire PCT (community and primary care) and the Oxford Radcliffe Hospitals NHS Trust (maternity unit).

#### 2. The Cabinet resolved to

- (a) agree to confirm the Council's commitment to the purchase of 20 places in the new Chipping Norton Care Home; and
- (b) authorise the Cabinet Member for Adult Services to agree to Heads of Terms for the scheme, subject to any advice from the County Solicitor.
- 3. The March 2007 report mentioned that the project required a complex contractual and leasehold structure to ensure the best arrangements were in place to minimise the partners' tax burden, provide proper good quality care for the residents of the Care Home and users of the Community Health Facility, arrange the financing and make the most efficient use of resources. The arrangements entered into by the County Council would, as far as possible, be those which were put into place at the time of the transfer of Homes to OCP in December 2001. The arrangements between the PCT and OCP would be consistent with, and follow from, them.

- 4. The Annex to the March 2007 report explained that OCP would act as developer of the combined facility and that the capital cost would be approximately £7 million, being broadly £3.5 million for the Care Home and £3.5 million for the Community Health Facility. OCP had commissioned the work though its development partner, BPHA, which would fund the capital costs and recover those costs plus a return through property leases with OCP. OCP would in turn recover its costs through the prices charged for places in the Care Home and a lease of the Community Health Facility to the PCT.
- 5. Whilst the partners have not been able to meet the timetable in the March 2007 report (principally due to complexities in the planning process), there has been considerable progress since then. Construction of the Care Home has now started on site and the new access road is largely complete. The partners have agreed Heads of Terms and the resulting suite of legal documents covering the arrangements has been largely prepared by their respective legal advisers. Although the resolution on 20 March 2007 authorised the Cabinet Member for Social Care and Policy Co-ordination to agree these terms, the County Solicitor has advised that it would be preferable for certain elements of that agreement to be approved by the Cabinet as a whole.

# The Proposal

- 6. There are two provisions in the proposed legal structure which require the County Council to "guarantee" repayment of BPHA's outstanding development costs. These are a feature of the Chipping Norton scheme only (although please see paragraph 7 below regarding similar arrangements for Care Homes and Extra Care Housing generally) resulting from the addition of the Community Health Facility, and are not covered by the arrangements in the Project Agreement with OCP dated 20 December 2001 which were fully debated and agreed then and which have subsequently been the subject of a (satisfactory) review by District Audit.
- 7. The first provision applies in the event of the Project Agreement being terminated by the County Council and/or OCP or in the circumstances otherwise specified in that document. If this happened (due to default by either party or in such other circumstances), the Headlease between the County Council and OCP would be terminated and possession of the site and buildings would revert to the County Council. Under the terms of the Project Agreement, the County Council would be due to pay any outstanding finance charges on the Care Home to OCP/BPHA because these would no longer be recoverable through the bed price, as the Council would own all the places. For the avoidance of doubt, this obligation under the Project Agreement applies to all the new Care

Homes and Extra Care Housing built on land owned by the County Council. However, the County Council should achieve money's worth for its payments - it would own the Care Homes and have these as assets, and could levy charges for places sold on the open market or to the PCT and/or other partners. Considerable research on the demand for places - including those to be offered on the open market - has been undertaken before pursuing any of the new developments and it is reasonable to assume that there would be a continuing demand in each of the locations.

- 8. Any decision to terminate the Project Agreement would not be taken lightly as it would have a major impact on delivery of the Homes for Older People service, staffing contracts etc and it could result in significant payments falling due. The County Council has a representative on OCP's governing Board of Trustees (currently Councillor Jim Couchman) and a Council Officer also attends Board meetings (currently the Head of Major Programmes). In addition, the County Council rigorously monitors standards under the contract. Thus, any issues about service delivery, finance etc would be highlighted well before they reached crisis level and an agreed remedy would be sought. If termination was the only way forward, the initial capital burden could be very considerable and the County Council would need to find an alternative partner or arrangement quickly.
- 9. At Chipping Norton, the situation is further complicated by the Community Health Facility – which would also revert to the County Council in the event of termination of the Project Agreement and Headlease. OCP/BPHA has, therefore, asked the County Council to pay any outstanding finance charges applicable to the Community Health Facility as well as the Care Home. The potential additional cost would be around £3 million if the Headlease was ended in the first few years, reducing annually to nil after 30 years. The County Council and the PCT have agreed that, if this should happen, the Council would be obliged to grant and the PCT would be obliged to take a direct lease of the Community Health Facility. This would ensure continuation of the vital services delivered to the local community via the Community Health Facility. Equally, it would ensure repayment of the County Council's capital outlay – albeit by way of an annual rent. The amount of that rent has already been fixed at £128,000 per annum for years 1 -3 of the PCT's lease and £191,361 for years 4 - 30.
- 10. The County Council's Officers and advisers believe this to be a reasonable and proper course of action to take to protect all partners and it is in the spirit of the 2001 Project Agreement. There is a relatively low risk to the County Council because (a) the Project Agreement would not be terminated lightly and (b) the capital cost would be recovered through the direct lease to the PCT. The County Solicitor has advised

that the County Council would appear to have the legal power to agree to make this payment by virtue of the wellbeing power contained in section 2 of the Local Government Act 2000 to promote the economic, social or environmental well being of its area. There has been recent case law which has sought to interpret this power more narrowly but there is a clear link here between the giving of the guarantee enabling the Community Health Facility to be built and achieving the promotion or improvement of one or more of those objects. Section 2(4) of the Act makes it clear that the well-being power includes a power to provide financial assistance and there is statutory guidance that states that that may include the giving of guarantees. The exercise of these powers must have regard to such guidance and the County Council's own community strategy and its advisers confirm these have been taken into account in the preparation of this report and its recommendations. The County Council must also comply with its best value duties under section 3 of the Local Government Act 1999 to carry out its functions effectively, efficiently and economically and this is relevant to the fact that in these circumstances it would become owner of the land and buildings subject to a continuing lease to the PCT.

- 11. The second provision applies in the event of default by the PCT: either failing to enter into the Sub-subunderlease with OCP after the Community Health Facility has been constructed, or a major breach of covenant resulting in forfeiture of the Sub-subunderlease. By virtue of the terms agreed between the partners the PCT would, in both these circumstances, be contractually obliged to pay the outstanding finance charges on the Community Health Facility to OCP/BPHA. The PCT is not objecting to this obligation and has consistently said that, as a statutory body, it (or a successor body, if applicable) would honour that obligation. However, BPHA and its funders are nervous about relying on this assurance from the PCT and would not wish to have to enforce it by taking legal action for breach of covenant/contract (considering this to be at odds with its charitable status and objects).
- 12. OCP/BPHA has, therefore, asked the County Council to stand as guarantor for the PCT and to be responsible for payment to BPHA of any outstanding finance charges applicable to the Community Health Facility in the event of default by the PCT. As above, the potential cost would be around £3 million if payment fell due in the first few years, reducing annually to nil after 30 years. The PCT is willing to enter into a legally binding "Compensation Agreement" with the County Council whereby the PCT agrees to repay the County Council's costs in event of this guarantee being called upon by BPHA. This would ensure repayment of the County Council's capital outlay although it may be necessary to instigate legal action if the PCT did not comply with the terms of the Compensation Agreement. The Community Health Facility buildings would revert to the County Council, allowing alternative use if

the Sub-subunderlease had never commenced or continuation of the vital services delivered to the local community via the Community Health Facility in the event of forfeiture some years into the future.

- 13. This is an unusual request and reflects the particular features of this partnership project. Considerable work has been done to have in place effective mitigation for any risk that the County Council may face:.
  - (i) if there is a default the PCT is due to pay BPHA direct and it has agreed to do so, meaning that the guarantee would not be required, and
  - (ii) there will be a Compensation Agreement protecting the County Council's payment and the County Council will have possession of the Community Health Facility building..
- 14. It should be noted that the PCT has recently confirmed its commitment to the project. The partners would be very surprised if it did not enter into the Sub-subunderlease.
- 15. The County Solicitor has advised in similar terms to the advice set out in paragraph 10 above save that it in relation to its best value duties, while it will likewise own the land and buildings in these circumstances, it will be relying on the compensation agreement and such other uses or arrangements for the buildings as it might enter into at the relevant time rather than a direct lease with the PCT.

# **Financial and Staff Implications**

- 16. The Financial Implications are set out in this report. In the case of the Chipping Norton scheme, the references to charges which can be levied on the PCT/other partners in paragraph 7 can be estimated as follows: for Intermediate Care (purchased by the PCT or through the pooled budget) 14 places at £776 per place per week equalling. £565,000 per annum; and Private purchases 16 places at an average of £566 per week per place equalling £470,192 per annum.
- 17. There are potential staff implications should the Primary Health Centre come under the County Council. These relate to the staff who may have transferred at some point in the life of the arrangements from the NHS to OCP or who have been employed directly by OCP to work in the Primary Health Care Centre. In these circumstances the County Council would have to make arrangements for the continued employment, deployment and management of these staff that would comply with the regulatory requirements in force at that time.

#### RECOMMENDATIONS

- 18. The Cabinet is RECOMMENDED to approve the proposed arrangements with the Oxfordshire Care Partnership, Bedfordshire Pilgrims Housing Association and the Oxfordshire PCT whereby
  - (a) in the event of the Project Agreement dated 20 December 2001 being terminated, the County Council would meet the outstanding finance charges applicable to both the Care Home and the Community Health Facility and would grant a direct lease of the Community Health Facility to the PCT at a rent sufficient to repay those charges over the remainder of the initial 30 years finance period; and
  - (b) in the event of the PCT either failing to enter into the Subsubunderlease with OCP after the Community Health Facility has been constructed or committing a major breach of covenant resulting in forfeiture of the Sub-subunderlease and becoming liable to pay the outstanding finance charges on the Community Health Facility to OCP/BPHA, the County Council would stand as guarantor for the PCT. This would make the County Council responsible for payment of the outstanding finance charges on the Community Health Facility to BPHA and recovering such payment through a "Compensation Agreement" with the PCT (or by taking legal action if the PCT did not comply with the terms of the Compensation Agreement).

JOHN JACKSON
Director for Social & Community Services

NEIL MONAGHAN Head of Property Services Environment & Economy

PETER CLARK County Solicitor

Background papers: Nil

Contact officer: Nick Welch, Head of Major Programmes

Tel. 01865 323569

September 2009

Division(s): Headington & Marston,

**Barton & Churchill** 

#### CABINET – 15 SEPTEMBER 2009

# OXFORD - LONDON ROAD CORRIDOR SCHEME (OSLER ROAD - WHARTON ROAD)

# **Report by Head of Transport**

#### Introduction

- 1. The London Road Corridor scheme (Osler Road– Wharton Road) is included in the Oxfordshire County Council's Local Transport Programme for 2006-2011.
- 2. The scheme has been the subject of a public consultation exercise and the design has developed to a stage where a more detailed cost estimate has now been produced.
- 3. Financial Procedure Rules require a detailed project appraisal to be undertaken for all capital projects that exceed £1,000,000 and submitted to Cabinet for approval.
- 4. This report seeks approval to the Detailed Project Appraisal for the scheme shown below.

# A420 London Road\_Corridor (Osler Road–Wharton Road) – Drawing on display

- 5. This is the third section of the London Road Corridor to be developed to make bus journeys quicker and more reliable and improve road safety for all users. Additionally this project seeks to enhance the Headington Shopping Centre through the use of quality surface materials to footway areas and the decluttering of unnecessary street furniture.
- 6. The scheme was the subject of a public consultation process and Transport Decisions Committee approved the final design on 2 July 2009.

# **Financial Implications**

7. The scheme is estimated at £2.035 million including fees. Funding has been allocated from the Capital Programme for the financial years 2008/09 to 2010/11 and comprises of Supported Capital Expenditure (SCE) and developer funding. The programmed start of construction is April 2009. A full assessment of the funding is shown in Annex 1 Project Appraisal No H189 attached to this report.

# **RECOMMENDATION**

8. The Cabinet is RECOMMENDED to approve Project Appraisal H192 for the London Road Corridor (Osler Road– Wharton Road) scheme.

STEVE HOWELL Head of Transport Environment & Economy

Background papers: Nil

Contact Officers: Colin Baird, Principal Engineer, Tel: 01865 815536

August 2009

ANNEX 1

PROJECT APPRAISAL APPRAISAL NO: H192

Name of the Scheme: London Road Corridor (Osler Road– Wharton

Road)

Basis of Estimate: Average of rates from Summertown and

**London Road Tenders** 

**Start Year:** 2010/11.

## 1. DESCRIPTION OF PROJECT

This scheme is the third stage of London Road between Osler Road and Wharton Road to improve the street environment, make bus journeys quicker and more reliable and improve road safety for all road users. This will be achieved by the following:

- A complete repaving of the footways and carriageways and comprehensive de-cluttering.
- Removing the existing subway and associated railings and replacing with a new raised signalised pedestrian crossing.
- Measures to help the 1000 pedestrians cross the road near Stile Road, as requested by many in the public consultation. The estimated expenditure allows for a signalised crossing but the type of crossing is still being investigated.
- Raised side road entry treatments to improve crossing conditions for pedestrians
- Improvements to bus lay-bys including separating coach and local bus stops aimed at reducing congestion and improving the quality of the bus service
- A new bus gate at the eastern entry to the shopping centre to reduce delays for Oxford bound bus passengers
- A review of parking and loading arrangements to provide adequate on street parking and secure lay-by space for loading and unloading at strategic points
- Replacing street lighting lanterns with white light versions to improve night time conditions
- New 20mph speed limits together with physical features like raised crossing points and central refuge islands to control speeds
- Improved signing to the public car parks located close to London Road including tidying up the remaining signs, removing redundant signs as necessary

#### 2. NEED FOR PROJECT

A scheme for improvements to the London Road corridor is a key part of the County Council's second Local Transport Plan and its Capital Programme. The delays experienced by the large numbers of people travelling along the route by bus are very significant and, as a result, there is a continuing major impact on the reliability and attractiveness of buses as an alternative to the car for journeys in this area. The accident rate on the London Road is around twice the national average for a major route such as this. Most of the accidents result in slight injury but of the 4 serious accidents 3 were pedestrians and one was a cyclist. The measures to reduce speeds together with improved crossing provision should bring the severity and frequency of accidents down.

#### 3. CONSISTENCY WITH SERVICE STRATEGY

The scheme is included in the County Council's transport programme for 2006-2011 that supports the delivery of the aims and objectives of the Local Transport Plan for the same period. These are:

- Tackling congestion;
- Reducing road casualties;
- Improving accessibility;
- Improving air quality; and
- Improving the street environment

The scheme is expected to:

- Reduce the congestion experienced by users of the London Road (particularly bus users) and in so doing improve access to the services along or close to the corridor (shops, colleges, hospitals);
- Improve the road safety accident record along the corridor;
- Improve the street environment along the corridor;
- Reduce road casualties.

#### 4. ENVIRONMENTAL AND OPERATIONAL FACTORS

The proposals lie within the existing road corridor so minimising any further impact on the area. There are 12 trees within the length of the project of which 4 will be lost but 9 new trees will be planted. Improved bus journey time reliability and stopping arrangements will offer an attractive alternative mode of transport to the car for those travelling to destinations along the corridor. New high quality footway paving and street furniture will help to make Headington Centre a more vibrant and welcoming pedestrian space.

The construction work will be strictly controlled so that each section, generally from one side road to the next, will be completed and returned for public use before the next section is started. Shuttle working with traffic signals during the day will be unavoidable at times but these will be kept to an absolute

minimum consistent with the safety of the workforce and public. Final surfacing is likely to require night time working to reduce traffic impacts and a closure of the Windmill Road junction over several nights will be required to enable a quality finish to be achieved.

#### 5. OTHER REASONABLE OPTIONS

In 2005 a study was undertaken to develop measures for London Road that would:

- Improve public transport journey time, reliability and operation, thus improving the desirability and attractiveness of bus services resulting in the potential increase in bus patronage;
- Address road safety considerations, specifically at locations where particular issues have been identified; and
- In appraising the options, ensure that the impact on other road users (including pedestrians) is identified and considered appropriately.

Two different design approaches were developed for the corridor. These were:

Approach 1: This was an engineering-based approach, which reviewed what could be achieved to meet the study objectives, assuming the same level of traffic was maintained on the corridor as at present. Measures proposed for the corridor included bus lanes and lay-bys, pedestrian crossings, and lowering the speed limits in certain sections.

Approach 2: This was a traffic management based approach, which reviewed what could be achieved on the corridor, should the level of traffic be reduced. It proposed restricting access to through traffic in the Headington central area, and permitting access to buses, taxis and emergency vehicles only on a similar principle to Oxford High Street. This would facilitate priority for these vehicles without needing such heavy engineering measures, as required in Approach 1.

Consultation on the study was carried out in June and July 2005 and comprised of stakeholder meetings, public exhibitions and an internet web site.

The results from the consultation indicated general overall support for the measures outlined in Approach 1. Approval to proceed with Approach 1 was granted by Cabinet in November 2005. A do-nothing option would only result in further congestion on the corridor adding additional delay to bus services. This decrease in service would lead to more use of private vehicles on the route and the potential of more accidents.

#### 6. LAND

No land outside the existing Highway is required to implement the scheme however there are areas of private forecourt open to the public adjoining the highway footways which could be improved if landowners cooperate and contribute to the cost. The possibility of adopting some of these areas is being pursued.

#### 7. FINANCIAL AND STAFF IMPLICATIONS

Finance for the scheme has been identified in the Local Transport Plan from 2006/07 through to 2009/10. This is made up from SCE and developer contributions. The report to Transport Cabinet Decisions meeting in July identified a potential spend of £2.3 million but since then a cost saving exercise has been carried out resulting in the £2.035 million projected spend in the full financial appraisal shown below. Revenue running costs identified are for 2 new pelican crossings and signalised bus gate which go on for ever. In the first 5 years after opening there will be additional revenue costs of £300 or so per year for landscape maintenance which have not been shown.

The scheme will be the subject of a competitive tendering process under the NEC 3 form of Contract. Design, tender procedures and site and contract supervision will be undertaken by resources from Oxfordshire Highways.

#### 8. TIMING/PHASING

The scheme is programmed to go out to competitive tender in January 2010, with a view to starting construction in April 2010. The construction period is estimated to be approximately 8 months and aims to be complete before the Christmas shopping period starts. This is delayed from the original programme and revises the expenditure reported in the Capital Programme update in June and means that the construction spend is now all in one financial year 2010/11.

STEVE HOWELL Head of Transport Environment & Economy

Contact Officer: Colin Baird, Principal Engineer, Tel: 01865 815536

August 2009

# **Financial Project Appraisal**

Date: August 2009

# Capital Expenditure and Financing

<u> </u>							
	2008/	2009/	2010/	2011/	2012/	2013/	
Project Expenditure	09	10	11	12	13	14	Total
	£'000	£'000	£'000	£'000	£'000	£'000	£'000
Construction			1313				1313
Contingency			300				
Fees	112	180	130				461
Total Estimated Payments	112	180	1743				2035

Project Funding	2008/ 09	2009/ 10	2010/ 11	2011/ 12	2012/ 13	2013/ 14	Total
	£'000	£'000	£'000	£'000	£'000	£'000	£'000
Borrowing Approval	112	180	830				1205
Capital Receipt(s)							
Contributions from Developers			913				913
Total Financing	112	180	1743				2035

**Revenue Implications** 

Corporate Costs	2008 09 £'000	2009/ 10 £'000	2010/ 11 £'000	2011/ 12 £'000	2012/ 13 £'000	14	Total £'000
Capital Financing (Cost of Borrowing)	2.000	£ 000	£ 000	£ 000	£ 000	2.000	£ 000

Service Implications	200 09	2009/ 10	2010/ 11	12	13	14	Full Yr Effect
	£'000	£'000	£'000	£'000	£'000	£'000	£'000
Employees							
Running Costs				4	4	4	4
Income							
Net Cost/(Savings) to Service							

Staffing	2008/ 09 F.T.E.	2009/ 10 F.T.E.	2010/ 11 F.T.E.	12	13	14	Full Yr Effect F.T.E.
Additions/(Savings) resulting from the project	0	0	0	0	0	0	0

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#### **CABINET – 15 SEPTEMBER 2009**

#### GOVERNMENT'S DRAFT LEGISLATIVE PROGRAMME 2009/10

#### Report by the Leader of the Council

#### Introduction

- Each year at about this time, the Cabinet considers the Government's Draft Legislative Programme in time to submit a response before the consultation deadline which, this year, is 21 September 2009.
- This year, there are eleven bills and five draft bills announced in the consultation document, published on 29 June 2009. This compares with 21 bills that were proposed for the 2008/9 session.
- The programme is closely linked to the Prime Minister's 'Building Britain's Future' policy paper and forward programme. A briefing on this document is attached at **Appendix 2**.
- Five bills are directly relevant to the County Council and are covered in the following paragraphs. Of the remaining eleven bills, four are not directly relevant but may be of interest. The remaining seven have no real relevance to local government. Details are given at **Appendix 1**.

### Proposed bills that are directly relevant to Oxfordshire County Council:

#### Child Poverty Bill

- 5 This builds on legislation currently progressing through the Commons in the 2008/9 session.
- 6 The <u>key proposals</u> are:
  - (a) To enshrine in law the Government's commitment to eradicate Child Poverty by 2020;
  - (b) To establish a national child poverty strategy, including the creation of a new quango to oversee the strategy and targets;
  - (c) Defining success based around four key targets that aim to:
    - Reduce the proportion of children who are poor compared to the rest of society;
    - Ensure that no child experiences poverty for an extended period of time;
    - Ensure that the poorest families see their income increase over time;
    - Ensure adequate housing and a space to play or study.
  - (d) To establish an accountability framework to drive progress at a local and national level.
  - (e) County councils would be required to lead on local partnership initiatives.

#### 7 Issues for the County Council are:

- (a) Supporting the most vulnerable children in society is core business for the county council. However, proposals and best practice suggestions for more joined-up working are welcome.
- (b) Commentators have expressed concerns about whether the targets in the bill as it stands are realistic, given the economic downturn.
- (c) The County Council has consistently called for a reduction in the quango state. This represents a move in the opposite direction with yet another unaccountable quango added to a long list.

#### **8** Recommended County Council response to Consultation:

#### **CABINET – 15 SEPTEMBER 2009**

- (a) Welcome the government's commitment to eradicate child poverty by 2020;
- (b) Oppose strongly the creation of yet another quango that is beyond the reach of the public it should serve and is unable to reflect local knowledge and experience;
- (c) Remind the government that there are many poverties. In addition to monetary poverty, there is poverty of ambition; poverty of opportunity; poverty of peer example; poverty of place; poverty of access. Nationally-imposed targets alone will not deliver an end to these poverties but locally responsive services, delivered by democratically accountable local councils have the best prospect to deliver real change.
- (d) Advise the government that its present obsession with high housing density is, according to the Commission for Architecture in the Built Environment, producing new housing with inadequate space for families and creating the potential slums of tomorrow.

#### **Energy Bill**

- 9 The key proposals are:
  - (a) The bill will introduce a financial incentive, funded by electricity suppliers, to support up to four Carbon Capture and Storage commercial-scale projects, to stimulate a move towards a low carbon economy.
- 10 <u>Issues for the County Council</u> are:
  - (a) There has been public and professional interest in the development of the technology in the past and there may be a possibility of retrofitting existing infrastructure in Oxfordshire.

#### 11 Recommended County Council response to Consultation:

(a) Welcome this proposal and highlight Oxfordshire as an ideal location with a strong community commitment to carbon reduction and green strategies and a high tech economy to stimulate initiatives.

#### Flood and water management bill

- This bill will implement the recommendations of Sir Michael Pitt's report 'Learning Lessons from the 2007 Floods'.
- 13 The key proposals are:
  - (a) To define the roles and responsibilities of those involved in flood risk management and giving the lead to upper-tier authorities in managing the risk of all local causes of floods;
  - (b) To place a duty on all relevant bodies to co-operate and share information in support of flood risk management;
  - (c) To introduce an improved, risk-based approach to reservoir safety, extending to all reservoirs which could pose a risk to public safety if they were to fail; and
  - (d) To require developers to include sustainable drainage wherever practicable in new housing and business developments.

#### 14 Issues for the County Council are:

(a) The detailed governance for how responsibilities will overlap is not clear. There are likely to be additional costs arising from the reallocation of duties and responsibility for flooding response and risk management, as the expertise for developing appropriate plans is not currently available in-house. However, our budget allocation for Fire &

Rescue emergency response arising from 2007 floods has been utilised such that our equipment and practices should largely accord with any new standards;

- (b) Apart from the resource element, there are several implication arising from the enhanced responsibility for the county:
  - The County Council will need to develop a coordinated response with the districts and with the Thames Valley Local Resilience forum;
  - Governance arrangements will need to reflect the proposed arrangements; and
  - Further requirements for new developments are likely to increase pressure on Section 106 agreements even further.
- (c) Oxfordshire is the most rural county in the South East Region. Flood alleviation schemes put forward for rural areas generally do not qualify under cost/benefit analysis because of the small number of residents involved. However, the overall percentage impact on a small rural community can sometimes be in the region of 80pc and for any individual that was flooded they cannot understand why funding for a small scheme cannot happen.

### 15 Recommended County Council response to Consultation:

- (a) Welcome any legislation that improves the clarity of responsibility for dealing with flood risk, flooding and flood remediation, providing such legislation brings clarity of funding for the consequential work;
- (b) Welcome the fact that that upper tier authorities have been given the lead responsibility for flooding and to welcome the duty on all relevant bodies to cooperate and share information in support of flood risk management but to emphasise how important it is that this duty is fully and publicly enforceable.
- (c) Request that greater funding priority be given to small rural schemes that would deliver real benefits to a community but currently fail to qualify due to cost/benefit criteria that fail to take into account the overall hardship suffered by those communities.

### Improving schools and safeguarding children bill

- This bill will implement the statutory framework for the proposals in the Schools White Paper, published on 30 June 2009.
- 17 The key proposals are:
  - (a) **Schools** 
    - (i) Introducing a new set of guarantees to each child and their parents which would mean that each child should have access to schools with:
      - A good standard of behaviour;
      - A broad and balanced curriculum;
      - Teaching delivered in a way that meets their needs;
      - The provision for sport and cultural activities.
    - (ii) Requiring parents to sign up to behaviour standards on behalf of their children;
    - (iii) Giving additional support to those children who fall behind;
    - (iv) Backing head teachers to enforce good behaviour;
    - (v) Developing an accountability framework, an early intervention strategy and school improvement strategies (expanding the role of School Improvement

- Partners) for all schools, underpinned by a new School Report Card (replacing school profiles. Achievement and Attainment tables);
- (vi) Giving parents a greater say over the range of schools in their local area, by gathering views on parental choice and producing an improvement plan if the majority of parents are dissatisfied;
- (vii) Clarifying the role of Ofsted and other inspectorates when assessing Local Safeguarding Children Boards (LSCBs) and enable information sharing for LSCB purposes;
- (viii) The Government also wishes to encourage schools working in partnership, by:
  - Accelerating the Academies programme to 200 by September 2009, with a further 100 the next year;
  - Accelerating the Trusts programme;
  - Funding a national leadership and partnership support programme to manage the change;
  - By removing barriers to pooled budgets across schools partnerships; and
  - Also by making it clear that schools have responsibility for children living within their catchment area, as well as those who are actually attending that school.
- (ix) The Government will consider whether to allocate national deprivation funding to local schools with a proven need; and also to move to a national funding formula for 14-19 provision (in the longer term);
- (x) Improving monitoring arrangements for children educated at home.

### (b) Safeguarding

- (i) New powers of intervention in Youth Offending Teams that are considered to be failing; and
- (ii) Enabling the media to report the substance of family proceedings while protecting the identities of families and providing the courts with discretion to disapply this safeguard where it is in the public interest and safe so to do.

### 15 Issues for the County Council are:

### (a) **Schools**

- (i) Best practice guidance is welcome in principal but there is a risk that any new national framework will undermine local systems and increase the burden on local authorities and on schools. Quite frankly, the four "guarantees" listed are service standards most parents would expect as a right and it is difficult to see what difference these recently announced "guarantees" will make.
- (ii) Additional support to those children who are struggling is welcome, providing the proposals are fully funded.
- (iii) Backing head teachers to enforce good behaviour is precisely what is needed. However, many head teachers feel they are working with both hands tied behind their backs and both legs hobbled. The government needs to do more than publish hopeful words.
- (iv) The requirement for an early intervention strategy matches the County Council's own ambitions although the County council will need to work closely with schools for it to be effective. There needs to be clarity about who triggers this and how?

- (v) Providing extensive information to parents, while important to secure parental engagement and support, may introduce additional time/resource burdens on schools and/or the County Council which will require adequate resourcing.
- (vi) The increased emphasis on schools partnerships and responsibility beyond those on roll matches the County Council's strategy. However, the significant expansion of Academies and the detail of the relationship between schools and councils proposed in the Schools White Paper (e.g. the acceleration of the Academy programme), moves schools further away from local authority influence and guidance. Promoting federations requires pump priming funding.
- (vii) School Improvement Partners (SIPs) may be overburdened by these new responsibilities, reducing their effectiveness. It is unclear what the County Council's role will be in supporting SIPs in this role.
- (viii) It is unclear how much regard the County Council must give to School Report Cards compared with Ofsted inspection results. There is potential for the two systems becoming overly bureaucratic or contradictory, making the County Council's role in monitoring performance ever more difficult.

### (b) Safeguarding

(i) New powers of intervention by Government could mean unnecessary interference in local services when preventative measures or peer support may be a more effective use of resources.

### **Recommended County Council response to Consultation:**

### (a) Schools

- (i) Remind government that there are three key partners in providing effective teaching and learning. They are:
  - The local school and, most particularly, the school's senior management;
  - Parents who have the care of their children for six sevenths of their lives from age 4 to 16;
  - The local council with responsibility for schools which has more knowledge of the issues facing their schools than any quango or government department can ever have.
- (ii) The County Council welcomes greater diversity in school provision and has supported trust, foundation and Academy provision in the County. This diversity needs to be matched by a supportive framework in which the local authority can manage the market as the democratically accountable local education authority.
- (iii) Advise government that national targets, nationally-commissioned consultants and national quangos cannot provide the sensitive, locally focussed interventions that will bring about school improvement.

### (b) Safeguarding

(i) Remind the government that new powers of central intervention is likely to lead to unnecessary interference in local services when preventative measures or peer support will be a more effective use of resources.

### **Equality bill**

17 This bill builds upon the Equality bill currently progressing through the Commons in the 2008/9 session.

### 18 The <u>key proposals</u> are:

- (a) To ban negative age discrimination by those providing services and public functions;
- (b) To place a new duty on key public bodies (including local government) to consider what action they could take to reduce socio-economic inequalities;
- (c) To place a new duty on public bodies to consider the impact on disadvantaged groups in the community when developing policies;
- (d) To introduce a requirement for private sector organisations of more than 250 employees to report on the gender pay gap; and
- (e) To extend the scope for employers to take positive action, including political parties.

### 19 Issues for the County Council are:

- (a) Preparations are already underway to comply with many of these requirements underway through work to achieve the Equality Standard for Local Government 'Level 3'.
- (b) However, changes arising from the various sections of equalities legislation could add up to a significant financial pressure. For example, the LGA believe there may be an increase in the number of judicial reviews, arising from more legislative duties in a complex area.

### 20 Recommended County Council response to Consultation:

- (a) Advise the government that the County Council is proud to be close to securing Equality Standard Level 3.
- (b) Confirm that the County Council supports genuine equality of treatment of all of its citizens including the impact of its actions on disadvantaged groups;
- (c) Confirm that the County Council has the reduction of the cycle of deprivation as a cross-cutting priority and believes it is much better placed to achieve this than national government with nationally imposed but blunt targets or national quangos that are inaccessible to the citizens they are meant to serve;
- (d) State the County Council's complete opposition to even more complexity in the field of equalities at a time when the top priority has to be economic recovery;
- (e) State the County Council's complete opposition to any form of positive discrimination. This will only provoke rightful resentment if job opportunities are offered on any basis other than the best person for the job.

### Keith R Mitchell CBE

Leader of the Council

## APPENDIX 1

# Information on bills that is not directly relevant to the County Council

Proposed bill	Summary	Any comments				
Of interest to OCC						
Animal health responsibility and cost sharing draft bill	This bill will establish mechanisms and means of how responsibilities and costs can be shared between Government and the farming industry for animal disease control.	Although not the responsible body, we are involved in taking action on animal health issues so there may be implications for how the costs of any future response.				
Civil law reform draft bill	This bill will bring forward a number of civil law reform measures, including several recommendations of the Law Commission making the law simpler and more up to date, including:  O The law relating to damages O Reform of the Limitation Act 1980	There are potential implications for the legal basis of our services depending on the final content of the bill, though as a draft bill this will not impact local authorities in the coming year.				
Digital economy bill	Includes a number of proposals arising from the Digital Britain White Paper around national reforms to:  O Ensure universal broadband access, of 2 Mbps, by 2012 (£200m centrally funded)  Target of 90% coverage for next generation broadband by 2017 (paid for by a supplemental tax on £6 p.a. on fixed telephone lines from 2010)  New duties for Ofcom to promote and assess UK digital infrastructure  New commissioning bodies for public service content  Ensure that all national radio broadcasts are digital by 2015  Combat online copyright infringement	The support for broadband infrastructure is key in the development of rural businesses and the sustainability of rural communities more generally.  Increased bandwidth and connectivity also enables the wider use of virtual council services.				
Immigration simplification draft bill	This draft Bill will replace all existing immigration legislation with a simplified legal framework.	This could have some negative impact on local authorities by increasing their workload without providing additional resources, though as a draft bill this will not impact local authorities in the coming year.				
Policing, crime and private security bill	This bill aims to tackle crime and anti-social behaviour by:  O Cutting red police officer 'red-tape'  O Adding certain pre-2004 offenders to the DNA database  O Protecting women from violence, if there are any recommendations arising from the 'Violence against women and girls'	There may be some relevant legislation for our Safer Communities services arising from the 'Violence against women and girls' consultation, which broadly asked if the Government was doing enough in this area.				

consultation, to be published in Autumn 2009
<ul> <li>Giving greater support for parents struggling</li> </ul>
with their child's anti-social behaviour

Proposed bill	Summary	Any comments	
Not relevant to			
Antarctica draft bill	This draft Bill will help to ensure the future protection	on of the Antarctic environment.	
Bribery bill	This bill will reform the criminal law to provide a new, modern and comprehensive scheme of bribery offences that will enable the courts and prosecutors to provide a more effective response to bribery in the 21st century. Based on the draft bill published in March 2009.		
Cluster munitions prohibition bill	This bill will ban the use, development, production, stockpiling of cluster munitions in the UK.	acquisition, retention, transfer and	
Constitutional renewal bill	This bill seeks to reform the House of Lords (include the second chamber); reform the civil service code; General and remove the Prime Minister from any include the prime Minister from any include the prime Minister from the civil service code; in the prime Minister from the civil service code; in the prime Minister from the civil service code; in the civil service code	limit the powers of the Attorney	
Financial services and business bill	The bill seeks to promote stability, efficiency and competition in financial markets; and ensure action is taken to reduce the frequency and impact of systemic financial crises. Builds upon the Banking Act enacted in the 2008/9 session.	There are wider benefits to a stable banking environment, particularly to our residents, however a less risky banking environment would be a benefit to our general financial operations and planning.	
House of Lords reform draft bill	Building on the Constitutional renewal bill, this draf smaller and democratically constituted second cham		

### **BUILDING BRITAIN'S FUTURE**

### IMPLICATIONS FOR OXFORDSHIRE COUNTY COUNCIL

### Introduction

- This briefing note summarises the Government's *Building Britain's Future* policy document, published on 29 June 2009. The document brings together a number of departmental policies under a single brand. The briefing has been produced by County Council officers and offers a factual summary of the government's proposals.
- 2 Legislative proposals that impact on the County Council are covered in the body of the main report.

### **Principles**

- The document has wide policy ambitions, aiming to:
  - (a) Commit to a fairer society;
  - (b) Recognise that we need to protect the planet for future generations;
  - (c) Recognise that central and local government need to work together; and
  - (d) To ensure that both market and state are efficient and accountable.

### Key policy proposals relevant to Oxfordshire County Council

### Cleaning up politics

- The proposals are not directly relevant to the county council, but the principle will affect our reputation. They include an independent regulator for parliamentary standards and reform of the House of Lords
- 5 The implications for Oxfordshire are that there will continue to be pressure for greater accountability of politicians, whether national or local.

### Jobs and skills

- From next year, every young person under 25 who has been unemployed for a year will be required to take up a guaranteed job, work experience or training place.
- This builds on the £1 billion Future Jobs Fund, which works with local authorities, social enterprises and the voluntary sector to create 100,000 jobs for young people and a further 50,000 jobs.
- Adults who have been unemployed for six months will now receive access to jobs supported by recruitment subsidies, help setting up a business, skills training or volunteering opportunities.
- 9 The implications for Oxfordshire are:
  - (a) The County Council has bid for 120 jobs (80 for the County Council and 40 for the voluntary sector) through the Future Jobs Fund and has reached the second stage of assessment. These are not new jobs but opportunities to target existing job vacancies towards young, unemployed and unskilled job-seekers with early training opportunities. There may be further opportunities as the scheme expands.

- (b) The County Council already gives some support through local schemes for the same objectives of setting up businesses, etc. However, there is scope for joining up these actions across organisations.
- (c) Finally, the LGA will lobby for the devolution of funding and strategic direction of adult skills to councils and groups of councils to enable services to be integrated. This would bring better local coordination of schemes and initiatives.

### A new economy

- A new, more active industrial policy to drive growth and create the high value jobs of the future.
- Universal broadband access, of 2 Mbps, by 2012 (£200m centrally funded).
- Target of 90% coverage for next generation broadband by 2017 (paid for by a supplemental tax on £6 p.a. on fixed telephone lines from 2010).
- To support the key technology-based sectors of the future, the Government will establish a new £150 million Innovation Fund which aims to lever up to £1 billion of private sector funding in infrastructure and development.
- 14 The implications for Oxfordshire are:
  - (a) The support for broadband infrastructure is key in the development of rural businesses and the sustainability of rural communities more generally.
  - (b) Increased bandwidth and connectivity also opens up opportunities for the wider use of virtual council services.
  - (c) There may also be opportunities for collaborative work with the private sector in developing innovative new methods of delivering services and encouraging growth, funded by the Government and private investment.

### More power for parents

This section summarises the proposals in the '21st Century Schools White Paper' published on 30 June, with forthcoming legislative components included in the 2009/10 'Improving schools and safeguarding children bill'. The ideas are broadly around greater choice for children and parents, greater accountability of schools performance and greater support for schools partnerships. Please see the Report on the Draft Legislative Programme summary for further details.

### Investing in young people

- 16 Ensuring that, in time, every young person gives at least 50 hours of service to their community in their teenage years.
- In future years, the Government will create new or refurbished youth centres or other facilities in every constituency to ensure that all young people have easy access to positive activities.
- 18 The implications for Oxfordshire are:
  - (a) There are several organisations, including ourselves, currently encouraging youth volunteering (as part of our LAA targets), these efforts will need to take account of this commitment.
  - (b) There has been little external comment on these proposals, possibly because there is little detail and no clear timescale. To put this into context, Oxfordshire already has over 20 full-time youth centres, almost fifty children's centres, plus mobile children's centres in some of the more rural areas. However, the County Council would, of course, welcome additional funding providing it did not create an ongoing burden on the revenue budget.

### Early years

- To create local Sure Start Children's Centres in each constituency with 3,500 planned by 2010, and to extend free early learning for two year-olds.
- All children will be entitled to start school in the September after their fourth birthday or be offered 25 hours of free early learning a week.
- The Government is extending the right to request flexible working for parents of children aged under 16.
- The implications for Oxfordshire are the resource implications, if any, of the proposals for earlier learning.

### Affordable housing

- The government's existing building programme will gain a further £1.5 billion over the next two years to deliver 20,000 additional energy efficient, affordable homes to rent or buy. The government state the package will enable local authorities to build 3,000 additional council homes over the next two years and 10,000 new homes for private sale on mixed tenure developments.
- Housing finance reform the government will consult on a dismantling of the council housing finance system.
- Changes to the rules for allocating council and other social housing, meaning the ability to give more priority to local people and those who have spent a long time on waiting lists. Choice Based Lettings will be expanded to help residents move nationwide and support given to tenants who need to move to take up the offer of a new job.
- The implications for Oxfordshire are:
  - (a) The LGA lobbied successfully for the additional £1.5 billion funding., meaning a four-fold increase. However, it will, of course, require sufficient infrastructure funding to support the new housing.

### Crime and policing

- There are two proposals relevant to the County Council (apart from police reforms such as minimum response times). These are:
  - (a) monthly meetings to shape local priorities and hold police to account and
  - (b) having the public's views taken into account in decisions on prosecutions and sentences.
- The implications for Oxfordshire are:
  - (a) The County Council is proposing to take forward its own scrutiny of police crime statistics. This would be county-level scrutiny, whereas the 'beat' meetings are at neighbourhood level. The timescales for Government reform are also unclear but the County Council would need to discuss with Thames Valley Police colleagues the implications of this proposal when considering its own scrutiny arrangements to avoid duplication.
  - (b) There may also be considerations for the Crime and Disorder Reduction Partnerships (and thus the Safer Communities Unit), if local people are becoming increasingly involved in responding to community safety issues.

### A low carbon future

- Commitment to cut emissions by 40% by 2020.
- 30 Investment in renewables, nuclear and clean coal technology
- 31 Electricification of the London to Oxford and London to Bristol/Swansea railway line; with proposals for a High-speed line between London and Birmingham announced recently
- There will be incentives for the take up of low carbon buses and the development a National Cycle Plan to promote cycling as a mainstream form of personal transport.
- 33 The implications for Oxfordshire are:
  - (a) Commentators have suggested that a 40% reduction is a challenging target for the country to meet. The County Council's strategy for managing the Carbon Reduction Commitment will need to take account of the 2020 target.
  - (b) Pilot projects for clean coal technologies have been announced. In the past, there has been interest in this as an option for retrofitting to existing infrastructure
  - (c) The electrification of the London to Oxford line will likely mean minor improvements to the Oxford to London via Reading service.
  - (d) The detail of the incentives for the take up of low carbon buses and any attached funding will dictate whether these are helpful in achieving our objectives or merely prove burdensome.

### Other policy proposals not relevant to Oxfordshire County Council

- 34 <u>More power for patients</u> ensuring patient rights to care
- 35 <u>Immigration and citizenship</u> will require newcomers to earn the right to stay
- 36 <u>International Leadership</u> leading on financial reform, fighting poverty and nuclear non-proliferation and disarmament

### Future Publications related to Building Britain's Future

### Summer:

**Ageing Society Strategy**: Setting out how we can seize the opportunities of ageing – through preparing better for later life; living well in later life; and providing the right support if required. (Department for Work and Pensions/Department of Health/Cabinet Office)

Care and support Green Paper: Setting out how we will create a new system that is sustainable which will keep people as well as possible for as long as possible, allowing everyone who needs care to access it, and providing some support for all.

(Department of Health)

Consumer White Paper: Outlining new regulation to make the relationship between lenders and consumers fair and transparent.

(Department for Business, Innovation and Skills)

**Development White Paper**: Setting out how our development priorities will respond to challenges from conflict and fragile states, climate change and the economic crisis. (Department for International Development)

**Energy and Climate Change White Paper**: Setting out proposals on how we might adapt the UK's energy grid to link homes and businesses to new forms of power generation as well as proposals and polices to de-carbonise electricity generation and other energy supplies.

(Department for Energy and Climate Change)

The Road to 2010: Setting out our approach to the safe expansion of nuclear power in the UK and internationally, on non-proliferation and nuclear disarmament and on international institutional reform, in advance of the Review Conference for the Nuclear Non-Proliferation Conference in 2010. (Cabinet Office)

### Financial Services Regulation White Paper:

Outlining proposals for new regulations of financial markets.

(HM Treasury)

**Higher Education Framework** (timing to be confirmed): Setting out a 10 to 15 year vision for Higher Education.

(Department for Business, Innovation and Skills)

**Life Sciences Blueprint**: Setting out the action we have taken to support the UK life sciences industry since the creation of the Office for Life Sciences in January 2009. (Department for Business, Innovation and Skills)

**Local Democratic Renewal Consultation**: Setting out ideas and proposals for consultation on how we might offer stronger, clearly defined powers to local government and city regions and strengthen their accountability to local people.

**Low Carbon Industrial Strategy**: Providing a clear and credible long-term framework to encourage investment in the sector and to ensure the UK is the best place to locate and develop a low carbon business

(Department of Business Innovation and Skills/Department for Energy and Climate Change)

**Serious Organised Crime Strategy**: Reviewing our response to organised crime, doing more to tackle it overseas and creating a more hostile environment for serious organised criminals within the UK.

(Home Office)

**Social Investment Wholesale Bank Consultation Paper**: Setting out the vision, case and consultation on the function and design of a social investment wholesale bank.

**21st Century Schools White Paper**: Outlining the next stage of schools reform to deliver further improvements in the quality of our education.

(Department for Children, Schools and Families)

### **Autumn:**

**Active Transport Strategy**: Setting out how we can encourage different ways of getting around that use less carbon, reduce congestion and promote health and wellbeing. (Department of Health/Department for Transport)

Families and Relationships Green Paper: Setting out how we are supporting all families to thrive and succeed.

(Department for Children, Schools and Families)

Getting Britain Back to Work White Paper: Outlining proposals to support the rapid return to full employment.

(HM Treasury/Department for Business, Innovation and Skills/Department for Work and Pensions)

**National Cycle Plan**: To further promote cycling as a mainstream form of personal transport outlining the role of local authorities, public transport providers, employers and schools. (Department for Transport)

**National Skills Strategy**: Setting out how we plan to put in place an approach to skills policy which prepares Britain for the upturn, including how further and higher education can promote enterprise and provide clear routes into self employment.

(Department for Business, Innovation and Skills)

**Policing White Paper**: Setting out options for further reform of the police to ensure our communities are safer and police are responding to their local communities. (Home Office)

**Preventative NHS Strategy**: Setting out plans to ensure investment in and focus on prevention of illness, on early intervention and on partnership with patients. (Department of Health)

Division(s):		
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# CABINET – 15 SEPTEMBER 2009 ESTABLISHMENT REVIEW

### **Report by Head of Human Resources**

### Introduction

- 1. This report provides an update on Establishment Review activity and the associated Recruitment Approval process. It also gives details of the agreed establishment figure at 30 June 2009 together with staff numbers reported at that date.
- 2. The overall objectives of the review are to:-
  - gain control over the numbers of staff, which should result in an initial stabilisation and subsequent reduction in numbers as well as cost savings;
  - achieve a shift in distribution of resources to front-line services and certain approved business critical roles;
  - reduce overall costs associated with temporary/interim staff and recruitment advertising;
  - handle redeployment more effectively;
  - raise accountability across the Council in terms of resource allocation.

### **Current Numbers**

- 3. In headline terms, the establishment and staffing numbers (FTE) as at 30 June 2009 are 5819.07 Establishment (5134.76 FTE in post). These figures exclude the school bloc, but include cleaning and catering staff based in schools employed within Food with Thought and QCS Cleaning and Facilities.
- 4. We monitor the balance between full time and part time workers to ensure that the best interests of the Council and the taxpayer are served. For information, the numbers as at 30 June 2009 were as follows: Full time 3376 and Part time 4025. This equates to the total of 5134.76 FTE.
- 5. All service areas within directorates have an agreed establishment figure which is updated on a quarterly basis. The Children, Young People and Families establishment is still being finalised following the recent restructuring. The emphasis at this stage has been to ensure employees have been transferred into the correct service areas within the new structure. There are a number of posts which still remain under the old structure and have therefore been counted towards the establishment for Quarter 1. These will be data cleaned and either transferred to the new structure or deleted. This will reduce the overall establishment for this directorate and will be reflected in Quarter 2.
- 6. A number of services have been transferred between directorates in this quarter, including :

- Food with Thought and QCS Cleaning and Facilities have transferred to Shared Services. These services were previously counted with Schools;
- Occupational Health, Career Development and Job Finder Service have transferred to Shared Services from Strategic HR&OD.
- Thames Valley Environmental Records has moved from Social and Community Services to Environmental Services;
- Social Care Apprentices have moved from Social and Community Services to Children, Young People & Families.

In addition The Council has now taken over responsibility for the ICT for Oxford City Council. The Oxford City ICT employees have transferred to the County Council under TUPE arrangements.

7. Establishment changes between 1 April 2009 and 30 June 2009 are shown in the table below. A breakdown of movements by directorate and service area is provided at Appendices 1 and 2.

	Changes	Establishment expressed in FTE
Reported establishment Figure at 31 March 2009 – Non-Schools		5359.75
Additions to Establishment	477.32 *	5837.07
Deletions from Establishment	18.0	
Establishment Figure at 30 June 2009		5819.07
Net Change	459.32	

<sup>\*</sup>includes the transfer of posts within Food with Thought and QCS Cleaning and Facilities which were previously counted with Schools.

# **Agency/Advertising Costs**

8. There has been a reduction in the cost of agency staff this quarter and a review of recruitment advertising is about to be undertaken with the aim of further reducing costs in this area.

### Redeployment

9. All staff in the redeployment pool are considered for each vacancy - this is now an integral part of the recruitment approval process. All vacancies coming through the approvals process, including exempt posts, go to the Job Finder Service before being released for advertisement to ensure that anyone whose job is at risk is considered prior to advertising, if they meet the minimum specification for the job. The Job Finder Service also works closely with the Oxfordshire Employment Service who aim to find employment for people with physical and learning disabilities. Since the job finder service was introduced in January 2007, there have been 60 successful redeployments.

## **Accountability**

- 10. To ensure that we achieve the required shift in distribution of resources to front-line services and other business critical roles and that we have the appropriate resource allocation in place, Heads of Service are required to check and confirm establishment data by their service area on the following basis (dates below reflect this quarter's reporting):
  - Establishment figure (FTE) at 30 June 2009
  - Authorised vacancies (FTE) included in that number
  - FTE employed at 30 June 2009
  - Reason for movement over the last quarter details of new posts, resignations, temporary appointments
  - Vacancies at 30 June 2009 (FTE)
  - Grant funded posts (FTE)

Vacancies held for longer than 6 months need to be justified by directorates. These are under continual challenge with our service areas via the HR Business Partners

### **RECOMMENDATION**

- 11. The cabinet is RECOMMENDED to:
  - (a) note the report; and
  - (b) confirm that the Establishment Review continues to meet requirements in reporting and managing staffing numbers.

STEVE MUNN Head of Human Resources

Background Papers: Nil

Contact Officer: Sue James, Strategic HR Officer, 01865 815465.

27 August 2009

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CA15 - APPENDIX 2

### Directorate Totals

DIRECTORATE	Total Established Posts at 31March 09	Changes to Establishment	Establishment at 30 June 2009	FTE Employed at 30 June 2009	Quarterly Change in FTE Employed	Vacancies at 30 June 2009	Grant Funded Posts	Cost of Agency Staff * £
CHILDREN, YOUNG PEOPLE & FAMILIES	1577.44	92.69	1670.13	1425.67	11.85	244.46	460.80	342,163
COMMUNITY SAFETY & SHARED SERVICES	723.48	376.04	1099.52	985.00	312.80	122.72	1.80	154,023
CORPORATE CORE	422.49	20.83	443.32	384.83	16.42	58.49	3.00	328,662
ENVIRONMENT & ECONOMY	592.13	10.70	602.83	548.23	2.47	49.69	48.30	137,787
SOCIAL & COMMUNITY SERVICES	2044.21	-40.94	2003.27	1791.03	-11.88	212.24	294.79	490,264
TOTAL	5359.75	459.32	5819.07	5134.76	331.66	687.60	808.69	1,452,899

Please note: The vacancies plus the FTE employed will not always be equivalent to the Establishment. Where employees are absent eg on maternity leave or long term sick and have been temporarily replaced, both the absent employee and the temporary employee will have been counted.

<sup>\*</sup> This figure does not necessarily bear a direct relationship with vacant posts.

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Division(s): N/A

# **CABINET – 15 SEPTEMBER 2009**

# **FORWARD PLAN AND FUTURE BUSINESS**

# Items identified from the Forward Plan for Forthcoming Decision

	Topic/Decision	Portfolio/Ref
Fu	II Cabinet – 20 October 2009	
•	Performance Assessment To accept the presentation. This will be a presentation from the Care Quality Commission on their recent Independence, Wellbeing and Choice inspection of social care services	Adult Services 2009/100
•	Financial Monitoring Monthly financial report on revenue and capital spending against budget allocations, including virements between budget heads	Finance & Property 2009/072
	Report on the Property Portfolio To note the report	Finance & Property 2009/131
•	Oxford City Council West End Streamlined Contributions Supplementary Planning Guidance To provide a County view on this important consultation document which will provide the basis for securing developer contributions for infrastructure requirements in the West End	Growth & Infrastructure 2009/010
•	Draft Parking Policy for Oxfordshire To approve a parking policy	Growth & Infrastructure 2009/090
•	Delegated Powers of the Chief Executive To report on a quarterly basis any executive decision taken by the Chief Executive under the specific powers and functions delegated to her under the terms of the schedule to Section L of the Council's Constitution - Paragraph 1(A)(c)(i) Item not for scrutiny call in.	Leader 2009/146
•	Appointments to Outside Bodies  To review the process, and any appropriate criteria, for appointments to outside bodies	Leader of the Council 2009/108
•	Performance Management: 1st Quarter Progress Report Against Priorities and Targets Quarterly Performance Monitoring Report	Leader of the Council, Deputy Leader of the Council 2009/074
•	Building Schools for the Future To set out the Building Schools for the Future model and its implications for the Council	Leader of the Council, Deputy Leader of the Council 2009/126

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West Oxfordshire District Parking Waiting and I gading	Cabinet Member for Transport Implementation - 1 October 2009	St Nicholas CE Primary School, Marston To consider the expansion of St Nicholas CE Primary School and approve issue of statutory notice if objections received	Oxford School  To receive a report on progress with developments in relation to Oxford School and to take such decisions as necessary
		Schools Improvement 2009/128	Schools Improvement 2009/093

	Restrictions - Consolidation Order To consider consolidation of all parking, waiting and loading restrictions throughout the West Oxfordshire District Council area into a single Traffic Regulation Order Cherwell District Parking, Waiting and loading restrictions - Consolidation Order To consider consolidation of all parking, waiting and loading restrictions throughout the Cherwell District Council area into a single Traffic Regulation Order Oxford - Barracks Lane, Cowley - Proposed Parking Restrictions To consider responses to a consultation on the introduction of parking restrictions on parts of Barracks Lane as a result of development Bus Subsidies Aware of new contracts starting in December 2009 County Speed Limit Review To approve Speed Limit Orders necessary for changes identified in the County Speed Limit Review (any representations received at formal consultation will be reported to a future meeting) Oxford, Waterways Estate - Parking Restrictions	2008/042 2008/043 2008/194 2009/083 2009/102
•	Oxford - Barracks Lane, Cowley – Proposed Parking Restrictions To consider responses to a consultation on the introduction of parking restrictions on parts of Barracks Lane as a result of development	2008/194
•	<b>Bus Subsidies</b> Aware of new contracts starting in December 2009	2009/083
•	County Speed Limit Review To approve Speed Limit Orders necessary for changes identified in the County Speed Limit Review (any representations received at formal consultation will be reported to a future meeting)	2009/102
•	Oxford, Waterways Estate – Parking Restrictions To consider the introduction of parking restrictions on newly- adopted roads	2009/113
•	<b>East Oxford CPZ Review</b> Consider proposals arising from the review.	2009/114
•	Oxford, Marston Area – Parking Restrictions Introduction of parking restrictions in areas outside the Marston South CPZ	2009/115
•	Oxford - Permit Controlled Parking Zones (CPZs) in the Divinity Road and Magdalen Road Areas of Oxford To approve new TROs to include a permit scheme to bring the CPZs into effect and vary some existing TROs in the area.	2009/118

<ul><li>Banbury,</li><li>Crossing</li></ul>	<u> </u>
iocanon).	Banbury, Springfield Avenue - Proposed Humped Zebra Crossing
	2009/123

# Cabinet Member for Children Young People & Families - 6 October 2009

•	•	
Witney Young Persons Centre – Phase 2 Improvements To consider the project appraisal for Phase 2 of the modernisation works at Witney Young People's Centre including co-location of IYSS services and Back on Track accommodation	Provision of Housing and Related Support Services for Young People Including Care Leavers, Unaccompanied Asylum Seeking Children, Vulnerable Young People and Teenage Parents  To consider housing and related support contracts to recommended providers.	<b>Chill Out Fund 2009/10</b> To consider applications received (if any) from the Chill Out Fund.
2009/149	2009/127	2009/055

# Cabinet Member for Schools Improvement - 6 October 2009

•	-
Fitzwaryn School, Wantage - Phase 2 Modernisation and Permanent Post-16 Provision  To consider a project appraisal for modernisation of the existing accommodation and for the construction of new post-16 accommodation.	Burford Community College - Phase 3 Replacement of Temporary Classrooms To consider a project appraisal for the construction of a new 8 classroom block and drama studio to replace temporary buildings.
2009/099	2009/098

# Cabinet Member for Safer & Stronger Communities - 26 October 2009

**IRMP Action Plan consultation document**To agree the draft IRMP Action Plan 2010/11

2009/150

**Democratic Services** 

September 2009